396 Paisley Squadron
West Scotland Wing
RAF Air Cadets

The Cadet Centre
65 Hawkhead Road
Paisley PA1 3NE

Trustees' Annual Report for Period 1 April 2025 - 31 March 2026

Air Training Corps No 396 (Paisley) Squadron
Non Public Sports and Welfare Funds - SC024710

Registered at: G&WS Wing HQ
The Cadet Centre
65 Hawkhead Road
Paisley
PAI 3NE

Date of report: 30/10/2026

At the end of the reporting period the serving trustees were:

Dr Mark Dunlop	Chair
Mr Gregor Brad	Treasurer
Mr lain Low	Secretary
Ms Julie Gilmour	Cmt Member
Ms Maria Stevenson,	Cmt Member
Flt Lt Jack Rogan	Ex Officio

The Aims of the Air Cadet Organization are:

- To promote and encourage among young people a practical interest in aviation and the Royal Air Force.
- To provide training which will be useful in the Services and civilian life.
- To foster the spirit of adventure and develop qualities of leadership and good citizenship.

Trustees of the Civilian Committee are generally recruited by serving trustees, the Squadron's Commanding Officer or its serving officials, and/or at the AGM.

The parents of cadets, friends of the Squadron and former leaders/instructors are actively encouraged to participate in the administration of the Squadron's fundraising activities.

The squadron is doing well with a steady state of around 50 cadets from the local community. During the year we were able to invest heavily in the squadron including first aid training equipment, recruitment banner, IT Equipment & Supplies, and camp training equipment. We have also supported participation in Duke of Edinburgh awards as well as social evenings for the cadets. Together these have supported our continuous improvement in the environment and training opportunities for cadets.

Income is primarily through collecting squadron subscriptions from cadets with the approval of their parents/guardians. In the forthcoming year the Civilian Committee will be exploring alternative fundraising opportunities to raise additional funds to meet the Squadron training programme for the next financial year and to support the strong cadet numbers, their training and flight & social programmes.

The Squadron is being run in a professional manner led by Commanding Officer Flight Lieutenant Jack Rogan who is assisted by a dedicated team of non-commissioned staff and Civilian Instructors, all of whom carry out their duties on a voluntary basis.

Report prepared by Mark Dunlop (Chair) and Gregor Brad (Treasurer).

