

Registered number: SC525487
Charity number: SC046335

THE MILNE FAMILY FOUNDATION
(A company limited by guarantee)
TRUSTEES' REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2025

THE MILNE FAMILY FOUNDATION
(A company limited by guarantee)

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THE MILNE FAMILY FOUNDATION
(A company limited by guarantee)

**REFERENCE AND ADMINISTRATIVE DETAILS OF THE CHARITY, ITS TRUSTEES AND ADVISERS
FOR THE YEAR ENDED 31 DECEMBER 2025**

Trustees	Sir James S Milne, Trustee William E Main, Trustee John McArthur, Trustee Sarah-Jane Hogg, Trustee Caroline M Hood, Trustee Lady Gillian Milne (appointed 13 November 2025)
Company registered number	SC525487
Charity registered number	SC046335
Registered office	70 Queen's Road Aberdeen AB15 4YE
Company secretary	Julie Lowden
Chief executive officer	Kevin W Binnie

THE MILNE FAMILY FOUNDATION
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TRUSTEES' REPORT
FOR THE YEAR ENDED 31 DECEMBER 2025

The Trustees present their annual report together with the audited financial statements of the Charity for the 1 January 2025 to 31 December 2025.

The financial statements have been prepared in accordance with the accounting policies set out in note 1 to the financial statements and comply with the charity's Memorandum and Articles of Association, the Charities and Trustee Investment (Scotland) Act 2005, the Charities Accounts (Scotland) Regulations 2006 (as amended) and 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)' (as amended for accounting periods commencing from 1 January 2019).

Since the Charity qualifies as small under section 382 of the Companies Act 2006, the Strategic report required of medium and large companies under the Companies Act 2006 (Strategic Report and Directors' Report) Regulations 2013 has been omitted.

Objectives and activities

The charity's core objectives are:

- the advancement of religion and education through the promotion of the Christian gospel both in the UK and overseas;
- the advancement of education, health and citizenship and community development; and
- the relief of poverty.

Without prejudice to the generality of the above, the charity may seek to fulfil its objectives through the disbursement of charitable grants to organisations and individuals involved in the pursuit of those same objectives.

The Trustees have absolute discretion in selecting beneficiaries who qualify within the terms of the charity's objectives.

Achievements and performance

The Trustees continue to seek to identify projects to support that fall within the charitable purposes of the charity.

The total charitable grants made in the year, as detailed in note 7, amounted to £2,523,287 (2024 - £2,022,681) and these were paid to 98 (2024 - 82) beneficiaries. All beneficiaries are required to acknowledge all gifts received. The Trustees monitor the organisations and individuals it supports in a variety of ways including:

- receiving accounts and reports;
- visiting and meeting beneficiaries throughout the year; and
- quarterly reports, disseminating such information, are prepared and distributed to the Trustees.

Not only do such visits and reports enable the Trustees to fulfil their legal duties but they also assist them in understanding in greater measure the nature of the different beneficiaries who are supported. The net income for the year was £54,536.

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TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 DECEMBER 2025

Financial review

a. Going concern

After making appropriate enquiries, the Trustees have a reasonable expectation that the Charity has adequate resources to continue in operational existence for the foreseeable future. For this reason, they continue to adopt the going concern basis in preparing the financial statements. Further details regarding the adoption of the going concern basis can be found in the accounting policies.

b. Reserves policy

Total income is distributed in line with the charity's charitable objectives. In order to meet its objectives, the charity aims to maintain an appropriate amount of the total fund in liquid reserves at all times in order to be able to respond to suitable applications as and when they arise. The reserves carried forward from 2024 were £40,264.

All funds of the charity are restricted.

c. Principal risks and uncertainties

The Trustees have assessed the major risks to which the charity is exposed, and are satisfied that systems are in place to mitigate exposure to the major risks.

d. Principal funding

The principal funding source is donations from Balmoral Group Holdings Limited.

Structure, governance and management

a. Governing Document

The charity is a company limited by guarantee, governed by its Memorandum and Articles of Association and recognised as a charity by the Office of the Scottish Charity Regulator in accordance with the provisions of The Charities and Trustee Investment (Scotland) Act 2005.

The charity was incorporated on 29 January 2016. Charitable status was accepted on 12 February 2016.

b. Key Management Personnel

The charity is managed by the Board of Trustees, which may exercise all the powers of the charity, and do on behalf of the charity, all such acts as may be exercised and done by the charity. The Board of Trustees meet quarterly when the governance and affairs of the company are discussed and detailed reports are presented on its various activities.

As Chief Executive, Kevin W Binnie is responsible for overseeing the charity's development, control environment and the running of its day to day operations. Mr Binnie is an employee and director of Balmoral Group Holdings Limited through which he is remunerated. The charity is run out of Balmoral Group's offices and Balmoral Group finance staff carry out the day-to-day book-keeping, cash management and financial reporting activities of the charity. All these costs are covered by Balmoral Group Holdings Limited.

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TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 DECEMBER 2025

Structure, governance and management (continued)

c. Recruitment and Appointment of Board Members

Any person who is willing to act as a Trustee, and is permitted by law to do so, may be appointed to be a Trustee:

- by ordinary resolution of the Members; or
- by a decision of the Board of Trustees.

Any member may stand for election as a Trustee at a general meeting of the charity.

The maximum number of Trustees on the Board of Trustees is ten.

None of the Trustees have any beneficial interest in the charity.

Membership is open to persons who apply for membership and are approved as such in accordance with the Memorandum and Articles of Association. No person shall be admitted a Member of the charity unless their membership is approved by the Board of Trustees. The liability of each Member is limited to £1, being the maximum amount which each Member of the charity undertakes to contribute if the charity is wound up whilst they are a Member or within one year after they cease to be a Member, for payment of its debts and liabilities contracted before they ceased to be a Member, and of the costs, charges and expenses of winding up. All of the Trustees are Members of the charity and guarantee to contribute £1 in the event of a winding up.

The Board of Trustees may delegate any of its functions to any committee consisting of one or more Trustees, one or more Members, and such other persons (if any) as the Trustees may determine. A secretary may also be appointed by the Board of Trustees.

No benefit (whether in money or in kind) is given by the charity to any Member or Trustee except:

- repayment of out-of-pocket expenses to Trustees, including travelling and other expenses properly incurred by them in connection with the discharge of their duties and approved in advance by the Trustees; or
- reasonable remuneration to any Member or Trustee in return for specific services actually rendered to the charity (not being part of a management nature normally carried out by a director of a company); or
- payment of interest at a rate not exceeding the commercial rate on money lent to the charity by any Member or Trustee; or
- use of and involvement in the charity's property, facilities and activities, provided it is on the same basis as is available to the other Members and/or the general public.

d. Policies adopted for the induction and training of Trustees

Any new Trustees will be provided with a background to the work of the charity and a detailed briefing from an existing Trustee on the aims, objectives and activities of the charity.

e. Related party relationships

The charity is connected to Balmoral Group Holdings Limited and its related companies through their association with Sir James S Milne, William E Main and Sarah-Jane Hogg.

The charity is also connected to Gillespie Macandrew LLP through its association with John McArthur.

The charity is also connected to Friends of Anchor charity through their association with Sir James S Milne, William E Main and Sarah-Jane Hogg.

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TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 DECEMBER 2025

Plans for future periods

In the coming year, the charity will continue to build on its core activities and explore opportunities to support strategic partners who can expand the charity's reach and impact in fulfilling its core objectives. The charity will endeavour to further enhance the charity's governance and strengthen relationships with our partners.

Auditors

AAB Audit & Accountancy Limited were appointed as auditor to the company and a resolution proposing that they be re-appointed will be put at a General Meeting.

Disclosure of information to auditors

Each of the persons who are Trustees at the time when this Trustees' report is approved has confirmed that:

- so far as that Trustee is aware, there is no relevant audit information of which the charity's auditors are unaware, and
- that Trustee has taken all the steps that ought to have been taken as a Trustee in order to be aware of any relevant audit information and to establish that the charity's auditor is aware of the information.

Approved by order of the members of the board of Trustees and signed on their behalf by:



.....
Sir James S Milne

Date: 23 July 2026

THE MILNE FAMILY FOUNDATION
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STATEMENT OF TRUSTEES' RESPONSIBILITIES
FOR THE YEAR ENDED 31 DECEMBER 2025

The Trustees (who are also the directors of the Charity for the purposes of company law) are responsible for preparing the Trustees' report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for each financial period. Under company law, the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Charity and of its incoming resources and application of resources, including its income and expenditure, for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles of the Charities SORP (FRS 102);
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards (FRS 102) have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Charity will continue in business.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the Charity's transactions and disclose with reasonable accuracy at any time the financial position of the Charity and enable them to ensure that the financial statements comply with the Companies Act 2006, the Charities and Trustee Investment (Scotland) Act 2005 and the Charities Accounts (Scotland) Regulations 2006 (as amended). They are also responsible for safeguarding the assets of the Charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

THE MILNE FAMILY FOUNDATION
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INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF THE MILNE FAMILY FOUNDATION

Opinion

We have audited the financial statements of The Milne Family Foundation (the 'charity') for the year ended 31 December 2025 which comprise the Statement of financial activities, the Balance sheet, the Statement of cash flows and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 December 2025 and of its incoming resources and application of resources, including its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006, the Charities and Trustee Investment (Scotland) Act 2005 and regulation 8 of the Charities Accounts (Scotland) Regulations 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Trustees with respect to going concern are described in the relevant sections of this report.

THE MILNE FAMILY FOUNDATION
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INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF THE MILNE FAMILY FOUNDATION
(CONTINUED)

Other information

The other information comprises the information included in the Annual report other than the financial statements and our Auditors' report thereon. The Trustees are responsible for the other information contained within the Annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinion on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Trustees' Report for the financial year for which the financial statements are prepared is consistent with the financial statements.
- the Trustees' Report has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of our knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' Report.

We have nothing to report in respect of the following matters in relation to which Companies Act 2006 and the Charities Accounts (Scotland) Regulations 2006 (as amended) require us to report to you if, in our opinion:

- adequate and proper accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the Trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemptions in preparing the Trustees' Report and from the requirement to prepare a Strategic Report.

Responsibilities of trustees

As explained more fully in the Trustees' responsibilities statement, the Trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

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INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF THE MILNE FAMILY FOUNDATION
(CONTINUED)

Auditors' responsibilities for the audit of the financial statements

We have been appointed as auditor under section 44(1)(c) of the Charities and Trustee Investment (Scotland) Act 2005 and under the Companies Act 2006 and report in accordance with the Act and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

We considered the opportunities and incentives that may exist within the charity for fraud and identified the greatest potential for fraud to be income recognition and posting of unusual journal entries. Audit procedures performed to address these risks included:

- Discussions with management, including consideration of known or suspected instances of non-compliance with laws and regulations and fraud;
- Testing of management's controls designed to prevent and detect irregularities;
- Challenging assumptions and judgements made by management in its significant accounting estimate; identifying and testing journal entries; and
- Vouching a sample of income transactions to source documentation.

We obtained an understanding of the legal and regulatory frameworks within which the charity operates, focusing on those laws and regulations that have a direct effect on the determination of material amounts and disclosures in the financial statements. We assessed the required compliance with these laws and regulations as part of our audit procedures on the related financial statement items.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our Auditors' report.

Use of our report

This report is made solely to the charitable company's trustees, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006, and to the charitable company's trustees, as a body, in accordance with regulation 10 of the Charities Accounts (Scotland) Regulations 2006. Our audit work has been undertaken so that we might state to the charitable company's trustees and Trustees those matters we are required to state to them in an Auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company, its members, as a body, and its trustees, as a body for our audit work, for this report, or for the opinions we have formed.

THE MILNE FAMILY FOUNDATION
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INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF THE MILNE FAMILY FOUNDATION
(CONTINUED)

Graeme Penman

Graeme Penman (Senior statutory auditor)

for and on behalf of

AAB Audit & Accountancy Limited

Statutory Auditor

Kingshill View

Prime Four Business Park

Kingswells

Aberdeen

AB15 8PU

Date: 02 August 2026

AAB Audit & Accountancy Limited are eligible to act as auditors in terms of section 1212 of the Companies Act 2006.

THE MILNE FAMILY FOUNDATION
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STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING INCOME AND EXPENDITURE ACCOUNT)
FOR THE YEAR ENDED 31 DECEMBER 2025

	Note	Restricted funds 2025 £	Total funds 2025 £	Total funds 2024 £
Income from:				
Donations and legacies	4	2,601,902	2,601,902	2,024,701
Investments	5	1,528	1,528	2,271
Total income		<u>2,603,430</u>	<u>2,603,430</u>	<u>2,026,972</u>
Expenditure on:				
Charitable activities	6	2,548,894	2,548,894	2,046,329
Total expenditure		<u>2,548,894</u>	<u>2,548,894</u>	<u>2,046,329</u>
Net movement in funds		<u>54,536</u>	<u>54,536</u>	<u>(19,357)</u>
Reconciliation of funds:				
Total funds brought forward		40,264	40,264	59,621
Net movement in funds		54,536	54,536	(19,357)
Total funds carried forward		<u>94,800</u>	<u>94,800</u>	<u>40,264</u>

The Statement of Financial Activities includes all gains and losses recognised in the year.

The notes on pages 14 to 24 form part of these financial statements.

THE MILNE FAMILY FOUNDATION
(A company limited by guarantee)
REGISTERED NUMBER: SC525487

BALANCE SHEET
AS AT 31 DECEMBER 2025

	Note	2025 £	2024 £
Current assets			
Debtors	10	44,880	215,900
Cash at bank and in hand		94,800	40,264
		<u>139,680</u>	<u>256,164</u>
Current liabilities			
Creditors: amounts falling due within one year	11	(44,880)	(215,900)
Net current assets		<u>94,800</u>	<u>40,264</u>
Charity funds			
Restricted funds	13	94,800	40,264
Total funds		<u><u>94,800</u></u>	<u><u>40,264</u></u>

The Trustees acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and preparation of financial statements.

The financial statements have been prepared in accordance with the provisions applicable to entities subject to the small companies regime.

The financial statements were approved and authorised for issue by the Trustees and signed on their behalf by:


.....
Sir James S Milne

Date: 23 July 2026

The notes on pages 14 to 24 form part of these financial statements.

THE MILNE FAMILY FOUNDATION
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STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 31 DECEMBER 2025

	Note	2025 £	2024 £
Cash flows from operating activities			
Net cash used in operating activities	15	53,008	(21,628)
Cash flows from investing activities			
Investment income received		1,528	2,271
Net cash provided by investing activities		1,528	2,271
Change in cash and cash equivalents in the year		54,536	(19,357)
Cash and cash equivalents at the beginning of the year		40,264	59,621
Cash and cash equivalents at the end of the year	16	94,800	40,264

The notes on pages 14 to 24 form part of these financial statements

THE MILNE FAMILY FOUNDATION
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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2025

1. General information

The Milne Family Foundation is a private company limited by guarantee incorporated in Scotland. The registered office is 70 Queen's Road, Aberdeen, AB15 4YE. In accordance with the Memorandum of Association, every member is liable to contribute £1 in the event of the charity being wound up.

2. Accounting policies

2.1 Basis of preparation of financial statements

The financial statements have been prepared in accordance with the Charities SORP (FRS 102) - Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

The Milne Family Foundation meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

2.2 Going concern

After making appropriate enquiries, the Trustees have a reasonable expectation that the Charity has adequate resources to continue in operational existence for the foreseeable future. For this reason, they continue to adopt the going concern basis in preparing the financial statements.

2.3 Income

All income is recognised once the Charity has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

On receipt, donated professional services and facilities are recognised on the basis of the value of the gift to the Charity which is the amount it would have been willing to pay to obtain services or facilities of equivalent economic benefit on the open market; a corresponding amount is then recognised in expenditure in the period of receipt.

THE MILNE FAMILY FOUNDATION
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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2025

2. Accounting policies (continued)

2.4 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources.

Expenditure on charitable activities is incurred on directly undertaking the activities which further the Charity's objectives, as well as any associated support costs.

Grants payable are charged in the year when the offer is made except in those cases where the offer is conditional, such grants being recognised as expenditure when the conditions attaching are fulfilled. Grants offered subject to conditions which have not been met at the year end are noted as a commitment, but not accrued as expenditure.

All expenditure is inclusive of irrecoverable VAT.

2.5 Interest receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the Charity; this is normally upon notification of the interest paid or payable by the institution with whom the funds are deposited.

2.6 Debtors

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

2.7 Cash at bank and in hand

Cash at bank and in hand includes cash and short-term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

2.8 Liabilities and provisions

Liabilities are recognised when there is an obligation at the Balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably.

Liabilities are recognised at the amount that the Charity anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

Provisions are measured at the best estimate of the amounts required to settle the obligation. Where the effect of the time value of money is material, the provision is based on the present value of those amounts, discounted at the pre-tax discount rate that reflects the risks specific to the liability. The unwinding of the discount is recognised in the Statement of financial activities as a finance cost.

THE MILNE FAMILY FOUNDATION
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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2025

2. Accounting policies (continued)

2.9 Financial instruments

The Charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

2.10 Fund accounting

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the Charity for particular purposes. The costs of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

Investment income, gains and losses are allocated to the appropriate fund.

2.11 Taxation

The charity is recognised by HM Revenue & Customs as a charity and, as a consequence of the tax reliefs available in relation to the current year, certain income streams are not liable to taxation.

3. Critical accounting estimates and areas of judgment

The preparation of financial statements requires management to make judgements, estimates and assumptions that affect the amounts reported for assets and liabilities as at the balance sheet date and the amounts reported during the year for income and expenditure. However, the nature of estimation means that actual outcomes could differ from those estimates. Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

The trustees consider that there were no material judgements or estimations uncertainties in the current or prior year.

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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2025

4. Income from donations and legacies

	Restricted funds 2025 £	Total funds 2025 £
Donations and gifts	2,601,902	2,601,902

	Restricted funds 2024 £	Total funds 2024 £
Donations and gifts	2,024,701	2,024,701

5. Investment income

	Restricted funds 2025 £	Total funds 2025 £
Interest receivable	1,528	1,528

	Restricted funds 2024 £	Total funds 2024 £
Interest receivable	2,271	2,271

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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2025

6. Analysis of expenditure on charitable activities

Summary by fund type

	Restricted funds 2025 £	Total 2025 £
Charitable grants (see note 7)	2,523,287	2,523,287
Travel costs	8,907	8,907
Legal and professional fees	14,880	14,880
Bank interest and charges	1,239	1,239
Software costs	581	581
	<u>2,548,894</u>	<u>2,548,894</u>

	Restricted funds 2024 £	Total 2024 £
Charitable grants (see note 7)	2,022,681	2,022,681
Travel costs	8,235	8,235
Legal and professional fees	14,400	14,400
Bank interest and charges	1,013	1,013
	<u>2,046,329</u>	<u>2,046,329</u>

THE MILNE FAMILY FOUNDATION
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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2025

7. Charitable grants

	2025 £	2024 £
121 Church Planting	30,000	-
2 The Nations	-	12,000
AberNecessities	23,447	7,815
AFC Community Trust	24,000	24,000
African Women's Group Scotland	10,000	-
ALEC	15,000	-
Alpha International	20,000	10,000
Asthma and Allergy Foundation	5,250	-
Bensham Gospel Hall	36,000	36,000
Bethesda Hall	-	25,000
Bible Educational Services	24,000	24,000
Bright Hope World	15,000	15,000
Cairn Movement	20,000	20,000
Castlegate Arts	-	10,000
Change Tomorrow	-	10,000
Choices Aberdeen	26,400	26,400
CLC International (UK)	13,200	13,200
Cross Training Ministry	20,000	-
Cruden Trust	-	200,000
DFN UK	15,000	10,000
Eagles Wings Trust	13,200	13,200
Echoes International	81,000	-
Edinburgh City Mission	15,580	-
Emmanuel Ministries Calcutta	25,840	35,840
Faskally Christian Trust	50,000	-
Firm Foundation Trust	-	9,300
Fundacion Pontea	10,000	10,000
Genplus	10,000	-
Glo Trust	26,400	26,400
Go! Youth Trust	39,900	26,400
Good News Malawi	26,400	26,400
Hebron Evangelical Church	24,000	24,000
Hope Church Salford	5,833	-
Kings Community Foundation	25,000	-
La Biblia Dice	46,567	48,076
Lessons 4 Life	24,000	24,000
Lighthouse Support Centre/North East Youth for Christ	74,710	84,000
Lord's Work Trust	92,400	92,400
Opal Trust	-	10,000
Other beneficiary	24,000	34,000
Pak 7	18,750	-

THE MILNE FAMILY FOUNDATION
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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2025

Parochial Church	30,000	30,000
Paul Lawrie Foundation	10,000	-
Prison Fellowship	-	10,000
Proclaim Trust	10,000	2,500
Robert Gordon's College	5,000	5,000
Russell Anderson Foundation	24,000	-
Safe Families for Children	7,500	-
Sat - 7	124,000	24,000
Scotland Needs the Gospel	9,000	4,000
Scripture Union Scotland	30,000	10,000
Seaton Community Church	13,200	13,200
Shared Hope	22,000	24,000
Shetland Youth Camp	-	20,000
Solas CPC	24,000	24,000
Soldiers' and Airmen's Scripture Readers Association	94,150	94,150
Strategic Resource Inc	100,000	-
Stewardship Service	25,000	25,000
Streams Studio	35,000	35,000
Tanglewood Trust	-	2,200
Tearfund	25,000	-
The Business Connection	10,000	-
The Gordon Highlanders Regimental Trust	200,000	-
Teen Challenge North East	26,400	26,400
Teen Challenge Strathclyde	17,600	26,400
The Bonar Trust	35,000	-
The Gospel Outreach Trust	24,000	24,000
The Haven Kilmacolm	28,400	24,000
TLG The Education Charity	60,000	51,500
Truth for Today	39,600	39,600
Tyndale House	25,000	12,500
UCCF: The Christian Union	13,200	13,200
UiP	-	10,000
Worldlink	120,000	106,000
Grants to institutions of £5,000 and under	32,910	21,500
Grants to institutions	2,150,837	1,585,581
Grants to individuals	372,450	437,100
	2,523,287	2,022,681

THE MILNE FAMILY FOUNDATION**(A company limited by guarantee)****NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2025**

Included within Other beneficiary is a grant made to one organisation for the purposes of the advancement of religion in a currently volatile part of the world. The Trustees have reserved the right to apply the exemption available on the grounds of serious prejudice and have not disclosed the details of the recipient.

The charity has entered into commitments that may result in further grants being paid in future years, these represent fixed term grants of £1,090,667 (2024 - £780,259) and further open ended commitments with no set completion date. All future payments are subject to terms and conditions that remain within the control of the charity with future payments being at the discretion of the charity. Accordingly liabilities for these grants have not been recognised at the year end.

8. Auditors' remuneration

	2025 £	2024 £
Fees payable to the Charity's auditor for the audit of the Charity's annual accounts	14,880	14,400

9. Remuneration and expenses

During the year, no Trustees received any remuneration or other benefits (2024 - £NIL).

No employee received remuneration amounting to more than £60,000 in either year.

The remuneration of the chief executive officer and support staff was met in full by Balmoral Group Holdings Limited.

During the year ended 31 December 2025, no Trustee expenses have been incurred (2024 - £NIL).

10. Debtors

	2025 £	2024 £
Other debtors	44,880	215,900
	44,880	215,900

11. Creditors: Amounts falling due within one year

	2025 £	2024 £
Other creditors	30,000	201,500
Accruals and deferred income	14,880	14,400
	44,880	215,900

THE MILNE FAMILY FOUNDATION
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2025

12. Financial instruments

	2025 £	2024 £
Financial assets measured at fair value through income and expenditure	94,800	40,264

13. Statement of funds

Statement of funds - current year

	Balance at 1 January 2025 £	Income £	Expenditure £	Balance at 31 December 2025 £
Restricted Funds - all funds	40,264	2,603,430	(2,548,894)	94,800

Statement of funds - prior year

	Balance at 1 January 2024 £	Income £	Expenditure £	Balance at 31 December 2024 £
Restricted	59,621	2,026,972	(2,046,329)	40,264

Incoming resources are provided to the charity to fund the specific grants and running costs as detailed at note 6, accordingly the Trustees consider this income to be restricted to this purpose.

THE MILNE FAMILY FOUNDATION
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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2025

14. Analysis of net assets between funds

Analysis of net assets between funds - current year

	Restricted funds 2025 £	Total funds 2025 £
Current assets	139,680	139,680
Creditors due within one year	(44,880)	(44,880)
Total	94,800	94,800

Analysis of net assets between funds - prior year

	Restricted funds 2024 £	Total funds 2024 £
Current assets	256,164	256,164
Creditors due within one year	(215,900)	(215,900)
Total	40,264	40,264

15. Reconciliation of net movement in funds to net cash flow from operating activities

	2025 £	2024 £
Net income/expenditure for the year (as per Statement of Financial Activities)	54,536	(19,357)
Adjustments for:		
Investment income	(1,528)	(2,271)
Decrease in debtors	171,020	211,747
Decrease in creditors	(171,020)	(211,747)
Net cash provided by/(used in) operating activities	53,008	(21,628)

THE MILNE FAMILY FOUNDATION**(A company limited by guarantee)****NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2025****16. Analysis of cash and cash equivalents**

	2025 £	2024 £
Cash in hand	94,800	40,264
Total cash and cash equivalents	94,800	40,264

17. Analysis of changes in net debt

	At 1 January 2025 £	Cash flows £	At 31 December 2025 £
Cash at bank and in hand	40,264	54,536	94,800
	40,264	54,536	94,800

18. Related party transactions

The charity received donations in both cash and kind of £2,601,902 (2024 - £2,024,701) from Balmoral Group Holdings Limited during the year of which £44,880 (2024 - £215,900), was outstanding at the year end.

Charitable expenditure of £24,402 (2024 - £23,648) was met by Balmoral Group Holdings and is included in the donations figure above.

Sir James S Milne, William E Main and Sarah-Jane Hogg, Trustees, are directors of Balmoral Group Holdings Limited. Sir James S Milne holds an 80% shareholding in Balmoral Group Holdings Limited.