

The Royal Naval Benevolent Trust

Our Impact



Annual Report & Accounts

For the Year Ended 31 March 2026

Registered Charity in England & Wales (206243) and Scotland (SC052748)

The RNBT exists to support Royal Navy Ratings and Royal Marines Other Ranks, including reservists, both serving and served, and their loved ones, through life's challenges. Established in 1922 under Royal Charter, The Trust has a long and proud history providing a lifeline of support to those in our Naval family.

Today, The RNBT offers wide-ranging grants and wellbeing support, including financial assistance, training and employment opportunities, wellbeing guidance and signposting. The Trust also provides accommodation at our Care Homes and Almshouse.

Whatever the need, The RNBT works alongside individuals and families to offer help with kindness, dignity and compassion, supporting people not just to survive, but to build a stable foundation for life.

The RNBT's motto has always been '**Serve a day, supported for life**', and provides practical, person-centred support to individual circumstances. This includes one-off financial grants, regular charitable payments, signposting to specialist services, advice and practical help. The charity also provides grants to third-party organisations directly supporting our Beneficiaries with specialist support.

Some of the areas where we can consider financial assistance are:

- Housing costs
- Fooding and clothing
- Employment and training
- Care home and domiciliary care top-up fees

Where needed, additional support from third-party organisations will be coordinated by the Caseworking team to round out the holistic support for Beneficiaries.

Our **Regional Caseworkers** are based in **Help Hubs** across the country, offering a personal and human point of contact for those in need of support. Through holistic casework and partnership working, Beneficiaries can receive help that enables them to not just **survive but thrive**.

Serve a day, supported for life

Our Mission

Providing practical, personal support for the Naval community, helping Beneficiaries navigate life's challenges whilst building a sustainable foundation.

Our Vision

Accessible support, when it is needed, ensuring Sailors, Marines and their loved ones can live with stability, dignity and confidence.

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CHAIR'S FOREWORD

Recently, I was deeply moved by a letter from one of our beneficiaries thanking The RNBT for an increase to their Regular Charitable Payment. What struck me most was not simply the financial support itself, but what it represented to that individual: dignity, reassurance and relief during a difficult period of rising living costs. The beneficiary described finally being able to buy a warm winter jacket and replace essential household items after months of worry and uncertainty. It was a simple but powerful reminder that the work of The RNBT is not measured only in figures or services delivered, but in the real and lasting difference made to people's lives.

Throughout this year, The RNBT staff and volunteers have continued to support beneficiaries through financial hardship, ill health, loneliness, transition from service life and increasing uncertainty in the wider world. Importantly, our support goes far beyond financial assistance alone. It provides stability, confidence, connection and reassurance at times when people need it most.

One of the most significant developments during the year has been the continued growth of our regional Help Hubs and casework services. By bringing support closer to beneficiaries and strengthening local partnerships, The RNBT is becoming more accessible, responsive and connected to the realities faced by today's Royal Navy community. The feedback received from beneficiaries this year demonstrates the profound value of trusted, person-centred support delivered with compassion, professionalism and dignity.

Within our care homes, the continued implementation of the Meaningful Care Matters Butterfly Approach has transformed not only environments, but experiences. The focus on emotional wellbeing, meaningful relationships and truly person-centred care is making a tangible difference to residents, relatives and staff alike. I remain immensely grateful to and very proud of the teams who deliver this care every day.

Alongside direct support to beneficiaries, The RNBT continues to make an important wider contribution across the naval and charitable sectors. By providing care, financial support, safe housing and early intervention, we help reduce pressure on statutory health and social care services while strengthening resilience within the wider naval community. In many cases, timely intervention and practical support help prevent problems from escalating into crisis, enabling individuals and families to maintain independence and wellbeing.

This year has also demonstrated the importance of listening, learning and adapting services in response to changing beneficiary need and an evolving external environment. Research and partnership discussions across the sector continue to reinforce the growing needs of serving personnel, veterans and families, particularly in an increasingly uncertain global environment. We also recognise the importance of ensuring The RNBT continues to evolve as an inclusive organisation that understands and reflects the changing needs of the Royal Navy and Royal Marines community we serve.

Alongside service delivery, this has been a significant year of strengthening The RNBT's own foundations. The Board and Executive have focused considerable attention on governance, organisational resilience, business continuity and ensuring the charity is equipped for the future. The Governance Review undertaken during the year has provided valuable insight as The RNBT continues to mature as a modern international charity. We benchmark the best in our field and, I am glad to say, we match or exceed their standards. Trustees remain committed to ensuring The RNBT's resources are used responsibly, sustainably and in ways that deliver the greatest possible impact for beneficiaries.

The organisation has also continued investing in its people through initiatives including the Employee Forum, leadership development and workforce engagement. Achievements such as the Silver Armed Forces Covenant Award and Veteran Friendly Framework accreditation reflect the values that underpin our work and our commitment to continual improvement. Achieving a Gold award under the Armed Forces Covenant is a short-term goal for us going forward.

As we look ahead, our ambitions remain clear. We will continue strengthening support for the serving community, including opportunities to support the Royal Fleet Auxiliary, who were formally encompassed within our charitable objectives from 1 April this year, expand our regional presence responsibly, work towards Gold Armed Forces Covenant accreditation, and continue developing the resilience and infrastructure needed for the future.

The RNBT has a long and distinguished history of supporting sailors and marines, including in wartime where, often, we were the first port of call for families under direct attack from bombing or other enemy action. In an increasingly uncertain world, our role as a trusted source of support, care and stability for the Royal Navy community has never been more important.

I would like to take this opportunity to thank our wonderful trustees, staff and volunteers for all their work over the past year. Most importantly, I want to assure our community that we will remain focused on the people we exist to serve.

Commodore Russell Best OBE RN

Chair of Trustees

CHIEF EXECUTIVE'S INTRODUCTION

This year has been one of significant progress, organisational growth and increasing impact for The RNBT. At the start of 2025/26, we set out clear objectives: to strengthen our national presence, modernise our governance and systems, improve the quality and reach of our services, and ensure support remained centred on the evolving needs of the Royal Navy community. While the pace of change has brought challenge, I am proud of how the organisation has responded and of the meaningful outcomes achieved across the year.

One of our most important developments has been the continued growth of our Help Hubs and casework services. Designed to bring The RNBT closer to beneficiaries and improve access to support, the Hubs have already demonstrated measurable impact. Since the launch of the Hubs Casework Service in May, 231 beneficiaries have been supported and approximately £200,000 in grants awarded, exceeding our original annual target. More importantly, this support has helped individuals and families facing financial hardship, isolation and changing life circumstances to regain stability, confidence and reassurance during periods of uncertainty.

Alongside expanding our reach, we have focused heavily on strengthening the organisation itself. Over the past year, we have continued to build a refreshed leadership team, bringing new expertise, energy and perspective into The Trust. We have modernised systems and processes, progressed a Governance Review, and strengthened Board and Executive collaboration to ensure The RNBT is well positioned to operate effectively as a growing international charity with increasing responsibilities and complexity.

This year has also reinforced the importance of listening, learning and adapting services in response to beneficiary need, evidence and changing patterns of demand across the naval community. The organisation has continued to mature in its approach to governance, impact measurement, assurance and strategic planning, ensuring decision-making remains focused on long-term sustainability and meaningful outcomes for beneficiaries.

Within our care services, we have continued to place dignity, compassion and person-centred support at the heart of everything we do. The introduction of the Meaningful Care Matters Butterfly Approach across both Pembroke House and Admiral Jellicoe House represents a significant investment in quality of life for residents, relatives and staff alike. At Pembroke House, the completion of the new dementia community has created a warm and specialised environment designed to meet the complex needs of residents living with dementia.

This progress has only been possible because of the commitment of our staff, volunteers, trustees, supporters and partners. Across every part of the organisation, people have worked with professionalism, care and determination to ensure The RNBT continues to evolve while remaining firmly rooted in its core purpose.

As we look ahead, our focus will be on consolidating this progress, embedding the improvements already underway, and continuing to develop services that are responsive, sustainable and impactful for the Royal Navy community of today and tomorrow. We will also continue investing in our workforce, employee engagement and organisational culture to ensure The RNBT remains a strong, resilient and values-led organisation.

Debbie Dollner

Chief Executive

OUR IMPACT IN THEIR WORDS...

Every figure in this report represents people and the impact that The RNBT has on those we support. The stories of our beneficiaries represent what grants and wellbeing support from The RNBT means in practice and why the regional caseworker model at the heart of our 2025/26 strategy is making such a difference.

Sarah's Story

Sarah lives in the Southwest, with her four children. Their father served in the Royal Navy for 10 years and now works away for much of the year.

A long-standing health condition has made finding suitable work difficult. During a period of good health, Sarah set up and ran a successful cleaning business but sadly had to give it up when her health declined again.

Balancing her condition with the demands of being a mum of four proved challenging. The jobs that fit around family life didn't cover childcare costs, and credit cards became the only way to make ends meet — a situation that quickly spiralled.

"I felt like I was no longer a person, you know? I was just getting through day by day. Everything was on the credit card. I never missed a payment, but that meant what I had left over was almost nothing."

After being introduced to a local veterans' group via a post on Facebook, Sarah decided to attend and that is where she met one of The RNBT's caseworkers, Kate.

They stepped outside for a quiet chat, where Kate talked through the support available. More than anything, Sarah said she just *"needed someone to say, you are a person and we can help you."*

Following their first meeting, Kate visited Sarah at home, and together they made a plan to get back on a stable footing. The RNBT was able to provide a grant that included help with school uniforms and a Regular Charitable Payment to support financial stability. Sarah was also signposted to peer workshops for parenting support.

Now, Sarah has found a part-time job that fits around school hours and says she feels a huge weight has been lifted.

"I'm a much happier person. I don't feel so negative every day. I wake up and know I'm going to do this and actually get things done. I've got money coming in now and can plan we're even hoping to go on holiday next year."

Twelve months after receiving the first payment, when Kate checked in with Sarah to see if they needed reviewing, Sarah said: *"Since all your support, we have managed to turn things around so much! We are back on track with everything, so we should be in a better place now. I would like to say a massive thank you to you and all the team! Without your help and support, I don't think we would be where we are today, and I thank you from the bottom of my heart!"*

Emma's Story

Based in the Southwest, Emma's partner has served in the Royal Navy for 15 years. Together they have two young children. Short-notice deployments take their toll on the family and Emma's partner was recently deployed on their youngest's third birthday.

Whilst her partner was on a recent deployment, Emma was sadly made redundant and soon after uncovered a considerable amount of debt, accrued over 10 years that she had known nothing about. With no clear date for her partner's return, Emma found herself juggling family and financial pressures alone, with only sporadic contact with her partner. The situation put incredible strain on the family and was a huge knock to Emma's mental health, struggling with her own depression whilst looking for a solution.

Emma was already aware of the regional RNBT Caseworker Georgie, through her presence in the local Naval community and reached out to see what support was available.

Georgie visited Emma in her home and listened, *"there was no judgement. I just automatically felt comfortable and could offload."*

After having their children, Emma has spinal impingement that causes intense sporadic pain, exacerbated whenever she sits on their worn, low sofa. Their fridge freezer was also failing, and both had been on the family's 'to replace' list for a long time, but with a single income and growing debt, neither seemed reachable.

Through The RNBT, Emma received a new sofa and a new fridge freezer. Georgie was also able to secure two further grants, a Regular Charity Payment from The RNBT for £40 a week for a year and £150 a month from the Naval Children's Charity.

"They over-exceeded what we even thought was possible. We thought a sofa would be the end of it. We didn't think anything else was possible and then they blew our minds."

The impact has been felt practically and emotionally. The children have fresh food in the fridge, Emma can sit comfortably without pain, and for the first time in a long time, the family have new items they can put out of mind, without fear of needing to replace them.

"We've always had second-hand everything. Having things around us that aren't going to break any time soon, you can look around and think 'okay, we can actually start making this house a home.'"

The financial grants have given the family breathing space to make sure they can tackle the debt appropriately whilst not neglecting the small things parents don't want their children to go without such as money for school uniforms, shoes and the occasional day out and treat for the children. Emma is now looking for work with a newfound confidence and stability.

Emma says for anybody in a similar position, struggling to make the first difficult step to ask for support and contact The RNBT or similar charity to ***"give it a try, reach out and ask a question. If you trust the caseworker as I did, be completely open, that's when you'll find the support you need."***

OUR KEY STRATEGIC AIMS

The Trust's specific objectives for 2025/26 were to assist Beneficiaries through individual Grants, Regular Charitable Payments, Advice on Welfare, Holistic Support and the Provision of Residential and Nursing Care.

Individual Grants

- Over 960 beneficiaries supported
- 91% of applications for assistance were processed within 5 days

Regular Charitable Payments

- 574 beneficiaries on very low incomes supported with an RCP of £40 per week

Advice & Holistic Support

- Over 100 enquiries per quarter to the help@rnbt.org.uk email address
- 480 beneficiaries received wellbeing support
- 29 Training Grants Awarded

Residential Care

- Admiral Jellicoe House average occupancy – 92%
- Pembroke House average occupancy – 98%
- Almshouse occupancy – 83%

DELIVERING IMPACT IN A CHANGING LANDSCAPE

These stories are two among thousands of beneficiaries supported by The RNBT. The strategic direction for 2025/26 remained focused on delivering meaningful, timely support to our beneficiaries through Individual Grants, Regular Charitable Payments, Advice and Welfare Support, in addition to the provision of Residential and Nursing Care.

1,690	£2.7M+	~500	17
applications received	total direct & partner support	Beneficiaries on Regular Charitable Payments	countries supported

Individual Grants

- **1,690** applications for assistance received
- **£836,577** awarded in grants to individuals

In 2024/25, the Trust received 1,905 applications and awarded £1,062,838 in individual grants. While application numbers were lower in 2025/26, this reflects a changing pattern of demand rather than a reduction in underlying need.

Alongside this, our regional caseworkers have strengthened our presence within the community, helping to identify and support individuals whose needs may otherwise have remained hidden. This proactive approach ensures that support reaches those who may not typically come forward for assistance.

The Grants Team remained focused on delivering timely, targeted support, ensuring that each intervention provided meaningful and tangible impact.

Individual grants continue to play a key role in addressing immediate financial pressures, helping beneficiaries manage urgent situations and creating stability at times of crisis. This initial support often acts as a gateway, enabling further engagement where longer-term needs are identified.

Partnership & Third-Party Support

A 24% increase on the previous year, reflects The RNBT's continued commitment to working collaboratively with trusted partners¹ to deliver timely, responsive support to those in immediate need. This funding provides urgent relief, helping beneficiaries stabilise their circumstances at critical moments.

By addressing immediate pressures through partners, The RNBT ensures individuals and families have the space and support needed while our Casework team works alongside them to understand and respond to more complex, longer-term challenges. This coordinated pathway strengthens outcomes and ensures continuity of care.

¹ 3rd parties include Veterans Outreach support, The Veterans charity & VECTOR24 amongst others.

Partner in Focus: Veterans Charity

The Veterans Charity exists to make sure that no veteran in crisis has to wait weeks for essential help. Operating across the UK, it provides immediate, practical support: food, clothing, utilities assistance, communications, household essentials and travel, responding in most cases within 24 hours of completing an assessment. The organisation was shaped around a single, clear insight: that veterans in crisis often cannot wait, and that speed, delivered with dignity, can be the difference between hardship and hope.

The RNBT's partnership with The Veterans Charity enables Royal Navy and Royal Marines veterans to access this rapid, practical support when they need it most. Where The RNBT's caseworkers are working with a Beneficiary on longer-term, more complex needs, The Veterans Charity can move immediately on immediate, practical requirements, ensuring that no one waits for the basics while a fuller support plan takes shape.

The power of that coordination is perhaps best illustrated by a Royal Navy veteran who came to the Veterans Charity after a sudden job loss and relationship breakdown, left starting over with no way to meet even basic daily needs. Within 48 hours, The Veterans Charity had provided food, clothing and utilities support, funded by The RNBT. That breathing space gave him the stability to engage with further help and begin rebuilding his life. As Danny Greeno, Chief Executive of The Veterans Charity, describes it: partnership in moments like that is not just financial, it is transformational.

Regular Charitable Payments

- **Around 500 beneficiaries supported weekly**
- **£1,150,856 distributed in Regular Charitable Payments**

Regular Charitable Payments remain a cornerstone of The RNBT's support, providing consistent financial stability to beneficiaries living on low incomes.

These payments play a crucial role in sustaining individuals over the longer term, complementing the immediate relief provided through grants and partner support.

Together, this layered approach ensures beneficiaries are supported not only in moments of crisis, but throughout their ongoing journey toward greater stability and independence.

Residential Care Support

The RNBT continues to support beneficiaries in residential care by contributing towards top-up fees, ensuring access to appropriate, high-quality environments.

This support reflects The RNBT's commitment to providing care at every stage of life, offering reassurance and continuity for beneficiaries and their families when long-term care needs arise.

Global Reach

The RNBT's support extended across 17 countries worldwide, including Crown Dependencies such as the Isle of Man and Channel Islands. This demonstrates the Trust's commitment to supporting the naval family wherever they may live, ensuring access to both immediate assistance and ongoing support, regardless of location.

THE CASEWORKER MODEL: REACHING FURTHER, EARLIER

2025 marked the launch of The RNBT's national strategy to embed caseworkers within the community. Early indications show this approach is improving accessibility, enabling earlier intervention, and strengthening relationships with beneficiaries.

By being more present in the community, The RNBT is better positioned to identify need at an earlier stage, allowing timely support to be provided before challenges escalate and ensuring a smoother transition between immediate assistance and longer-term casework support.

Alongside this, the Caseworking Team has begun developing new methods to measure the impact of our work on beneficiary wellbeing. While still in the early stages, this work will help us better understand how our support contributes not just to financial stability, but to overall wellbeing and quality of life.

Measuring Wellbeing Outcomes...

As part of The RNBT's growing commitment to evidence-based impact measurement, Caseworkers began engaging Beneficiaries with the ONS4 Wellbeing Survey, a nationally validated measure, at the start and end of their casework engagement. The early results are striking.

Satisfied with Life...

There is a marked improvement in life satisfaction outcomes. The proportion of beneficiaries reporting low life satisfaction reduced significantly from 61.11% to 13.33%, while those reporting high life satisfaction increased from 1.85% to 43.33%. This indicates a substantial positive shift, with many individuals moving from low to moderate and high well-being categories.

Living a Worthwhile Life...

Perceptions of life feeling worthwhile improved notably across the cohort. Low scores reduced sharply from 44.44% to 3.33%, while **high** scores more than doubled from 20.37% to 46.66%. This reflects a strong enhancement in beneficiaries' sense of purpose and value in their daily lives.

Increased Happiness...

Happiness levels show one of the most significant positive changes. The percentage of beneficiaries reporting low happiness decreased from 62.96% to 10%, while those reporting high happiness rose dramatically from 5.55% to 53.33%. This suggests a meaningful uplift in overall emotional well-being.

Reduced Anxiety...

Reported anxiety levels show a positive redistribution, with low anxiety responses decreasing from 53.7% to 10%, and medium and high categories increasing. While this may initially appear counterintuitive, it likely reflects improved self-awareness and reporting, alongside a shift away from suppressed or unrecognised anxiety. This highlights the importance of continued, targeted support to manage and reduce anxiety over time.

While it is acknowledged that the surveyed cohort size reduced between initial and final assessments, the overall trend indicates a significant positive shift in outcomes.

A substantially greater proportion of beneficiaries are now experiencing improved well-being, reflecting the effectiveness of RNBT Casework interventions over the assessment period.

SUPPORTING WITH COMPASSION

In total, the Grants Team oversaw £2.7 million in direct, and partner delivered support this year.

Despite a shift in application volumes, the focus has remained firmly on delivering meaningful, person-centred support. From immediate crisis intervention to sustained financial assistance and long-term casework engagement, The RNBT continues to provide a holistic package of support tailored to individual need.

This integrated approach ensures beneficiaries receive not only practical help, but also reassurance, dignity, and a continued sense of belonging within the naval family.

By strengthening partnerships, expanding community presence, and focusing on long-term outcomes, The RNBT is adapting to a changing environment ensuring support remains effective, responsive, and impactful for those who need it most.

The RNBT remains deeply grateful for the ongoing support of key partners, including RNRMC and Greenwich Hospital. Their longstanding contributions continue to strengthen the Trust's ability to provide meaningful financial assistance, wellbeing support, and sustained care to beneficiaries and their families across the naval community.

DID WE MEET OUR GRANT-GIVING GOAL?

It's more complex than the headline figure suggests...

Grant expenditure in 2025/26 was lower than the projected budget for the period, whilst the figure is correct, it only demonstrates grant giving without considering the holistic support, intervention and guidance now being provided by The RNBT team.

A Shift in How Support is Delivered...

In 2025/26, The RNBT launched its Regional Casework and Help Hub network, and the need accelerated its growth well beyond initial plans. Our team of two caseworkers doubled by December 2025, and between them they attended 250 engagement events and received 231 referrals in the first year of service.

The casework model is holistic by design. Nearly half of all cases (48%) were assessed as medium or high complexity, involving Beneficiaries managing multiple, interconnected challenges: debt alongside poor mental health, housing instability alongside family pressures, financial crisis combined with the strains of service life. For these Beneficiaries, the right response is rarely a single grant, it is a relationship of support that involves listening, advocating, coordinating with other agencies and staying present over time. That level of support can be life changing but doesn't simply translate to a figure demonstrated financially in a chart or table.

The holistic caseworking model means that many people receive support that does not always take the form of a financial grant, such as debt guidance, welfare benefit advocacy, signposting to housing support, referrals to partner organisations, and a sustained relationship with the Caseworker that prevents crisis from developing. This support is meaningful but does not appear in Grant expenditure figures.

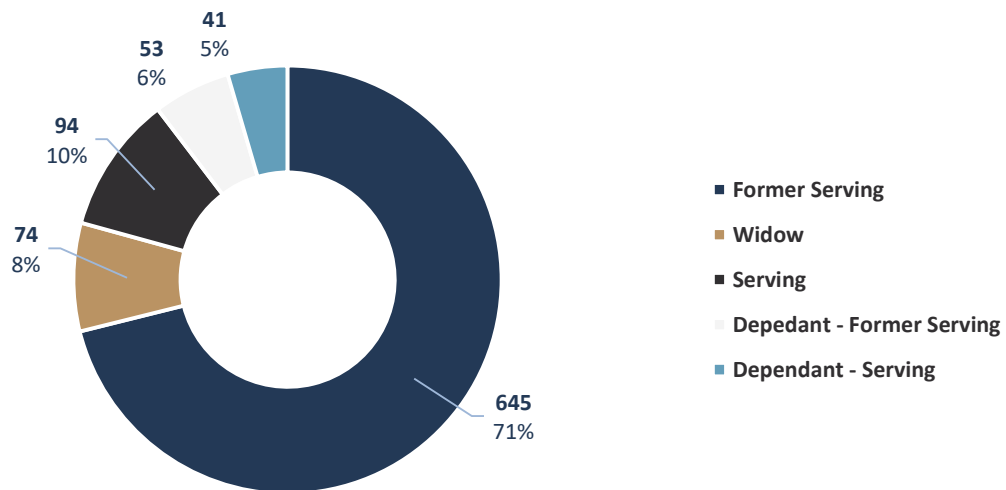
"The commitment from my caseworker through the whole process shows what our families mean to the charity and how concerned the charity is with our well being. Serve a day, supported for life is meant to every letter in it."

A Sector-wide Reduction in Demand...

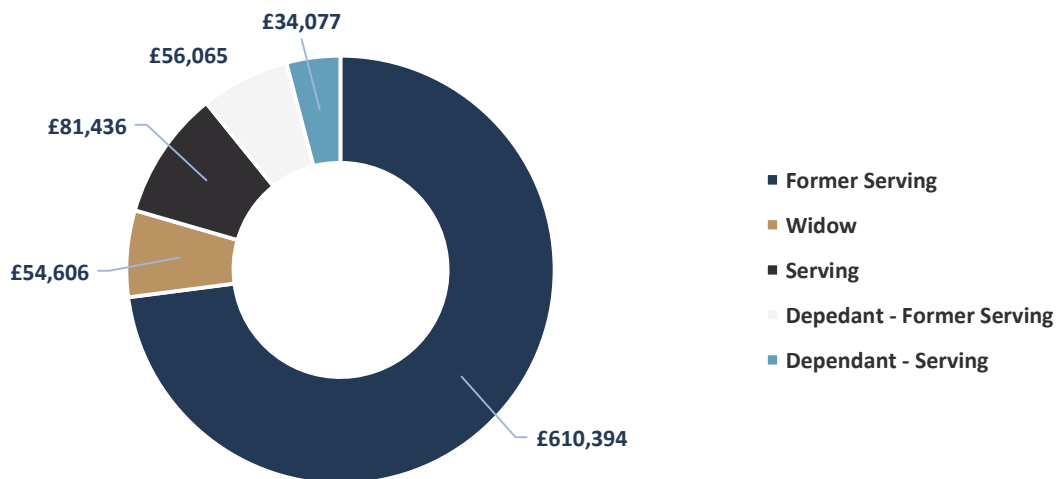
Alongside this shift in how The RNBT delivers support, the wider armed forces charity sector saw a reduction in demand for financial support in 2025/26. The reasons are not fully understood, but the pattern is consistent across comparable organisations.

GRANTS AWARDED

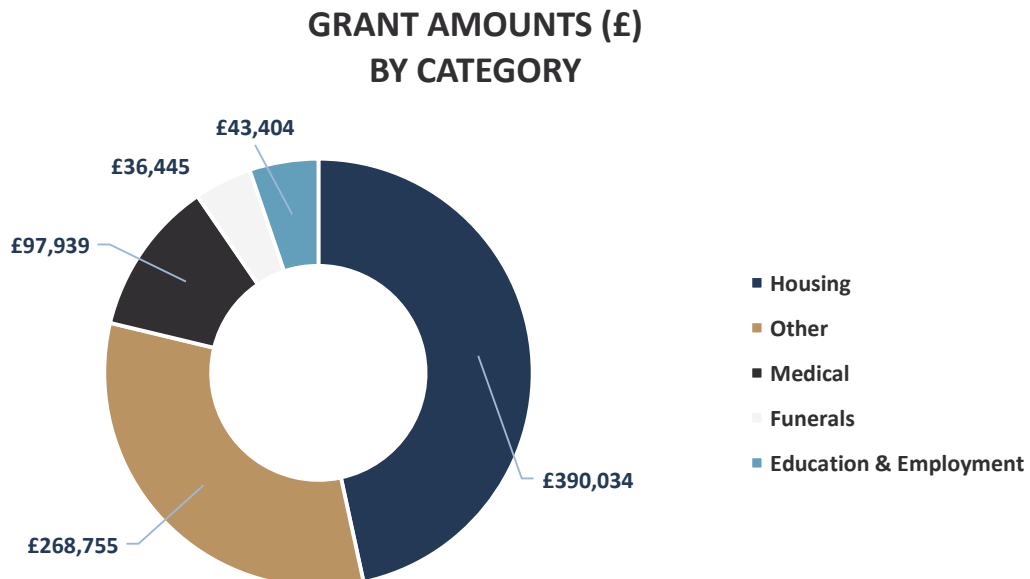
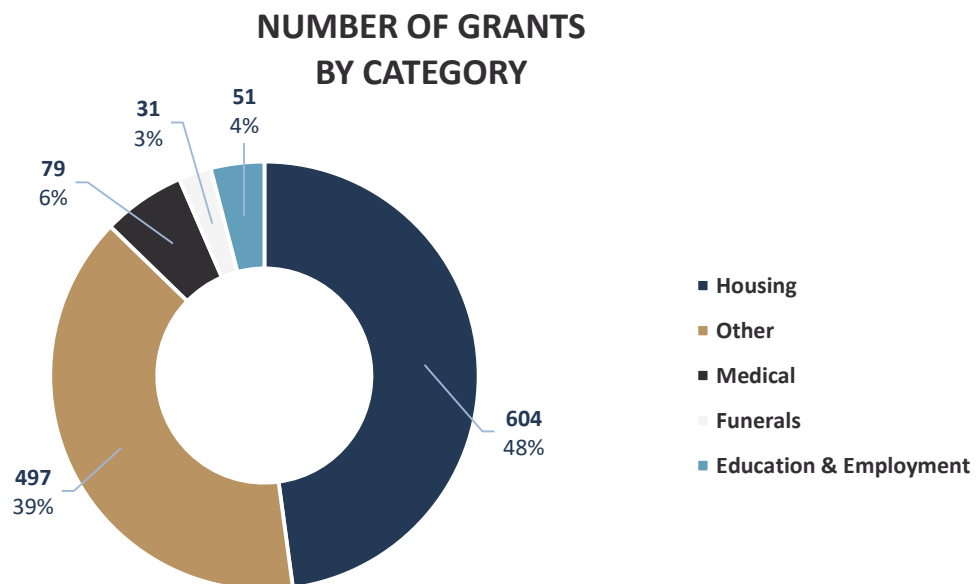
**NUMBER OF GRANTS BY
BENEFICIARY GROUP**



**GRANT AMOUNTS (£) BY
BENEFICIARY GROUP**



GRANTS MADE BY SUPPORT TYPE



MORE THAN A HOME

The RNBT's care homes and Almshouses continue to provide more than accommodation and support; they offer stability, dignity, safety and community to veterans and their families who may otherwise face increasing vulnerability and isolation.

Pembroke House, Gillingham

At Pembroke House and Admiral Jellicoe House, our focus throughout 2025/26 has been on delivering compassionate, person-centred care while continuing to improve the quality, consistency and lived experience of residents. During the year, both homes continued implementing the Meaningful Care Matters Butterfly approach, embedding a culture centred around emotional wellbeing, meaningful relationships and creating a true sense of home for residents and families.

A major milestone was the completion of the dementia community at Pembroke House. This dedicated environment enables residents living with dementia to receive tailored support within a safe, nurturing and thoughtfully designed setting. The project was made possible through the generous support of The Michael Uren Foundation and represents a significant enhancement in the dementia care available within The RNBT.

Admiral Jellicoe House, Portsmouth

At Admiral Jellicoe House, external inspection during the year by the Care Quality Commission identified areas where further improvement is required, particularly around governance and consistency. While this outcome was disappointing, the inspection also recognised the compassionate and person-centred nature of the care being delivered, including outstanding practice in treating residents as individuals. The RNBT has continued to invest in strengthening leadership, assurance and quality frameworks while building on the strong culture of care already evident within the home.

John Cornwell VC National Memorial Almshouses, Hornchurch

Our Almshouses at the John Cornwell VC National Memorial Almshouse in Hornchurch continue to provide secure and peaceful homes for former Royal Navy personnel and their dependants. For many residents, this housing provides independence, affordability and reassurance during later life, helping reduce loneliness, housing insecurity and escalating support needs.

The Wider Social Value

The wider social value of these services is significant. By providing specialist residential care, dementia support and safe housing, The RNBT helps reduce pressure on statutory health and social care services. Early intervention, stable accommodation and preventative support can help avoid hospital admissions, delay the need for more intensive local authority interventions, and support individuals to maintain wellbeing and independence for longer.

Importantly, our homes also provide something that statutory services alone cannot always achieve: a strong sense of belonging within the Royal Navy family. Shared experiences, community identity and trusted

relationships contribute significantly to emotional wellbeing, helping residents feel valued, understood and connected.

As demand for care and support services continues to grow nationally, The RNBT remains committed to listening, learning and adapting services to meet the changing needs of veterans and their families while continuing to deliver wider benefit to society.

BUILT ON GOOD PEOPLE

Behind every Beneficiary story or figure is a member of The RNBT's team, a caseworker who listened without judgement, a care worker who remembered a resident's favourite song, a grants officer who processed an application with urgency and care. The RNBT's ability to deliver its mission depends entirely on recruiting, developing and retaining the right people and 2025/26 has been a year of significant investment in our staff.

A Stronger, More Capable HR Function

The RNBT's HR team has been substantially strengthened this year, growing from a team of two to a team of five. Three team members hold CIPD qualifications, with the remaining two commencing their CIPD studies in September 2026. Crucially, two of the five HR roles are based directly within our care homes, bringing HR support closer to the staff who need it most.

This restructuring was not simply about adding headcount. It reflects a deliberate shift towards a more centralised, consistent and resilient HR function, one with the capacity to deliver high-quality day-to-day support alongside longer-term strategic work including training transformation, succession planning and workforce development. The result is an HR team that is more accessible, more capable and better positioned to support The RNBT's growth.

Dementia Leadership

A newly created post of Dementia Services Manager has been established at Pembroke House in Gillingham. This role is dedicated to strengthening and tailoring the services provided to residents living with dementia, directly supporting the implementation of the new dementia community completed during the year. It reflects The RNBT's commitment to ensuring that dementia care is met with dedicated expertise.

Employee Engagement

In May 2025, The RNBT conducted an organisation-wide Employee Engagement Survey, with all staff encouraged to participate. The outcomes shaped a meaningful programme of change, most notably the creation of an Employee Forum, chaired by an elected staff member, which provides a formal and ongoing channel for employee voice within the organisation. The Forum has already proven its value, leading reviews of the probationary, supervision and performance review processes.

Culture, Induction and The RNBT Family

At the heart of The RNBT's approach to its people is a belief that kindness, care and shared values are not just desirable, they are essential. These qualities are now embedded explicitly into hiring processes, with increased emphasis on shared values and kind behaviours alongside professional skills and experience, supported by the continued implementation of the Meaningful Care Matters framework across both homes.

A new organisation-wide Induction programme has been introduced for all new starters, and existing staff have been invited to attend too, providing a deliberate reset and reconnection with The RNBT's mission, culture and expectations. Each session is run and delivered by the Chief Executive personally, giving every member of staff, new and long-serving alike, a direct introduction to her vision and an understanding of how their individual role connects to the organisation's wider purpose.

The response from staff who have attended has been overwhelmingly positive. For those new to the organisation, it provides immediate clarity and connection. For longer-serving team members, it has acted, in

the words of several attendees, like a reset button. The direct impact on engagement, satisfaction and retention is already evident.

SUSTAINING THE MISSION

Finance Review

The RNBT's financial performance during 2025/26 underpinned the delivery of charitable support across grants, regular charitable payments, welfare services and residential care. Throughout the year, the Trust continued to direct resources toward areas of greatest beneficiary need while investing in the operational capacity required to sustain high-quality support over the longer term.

Total income for the year was £11.3M (2024/25: £12.5M) and total expenditure was £12.6M (2024/25: £11.9M), resulting in a net operating deficit before investment movements of £1.3M (2024/25: surplus of £0.5M). This reflected continued investment in charitable delivery, lower grant and legacy income, and sustained cost pressures across the care and charitable sectors.

Despite these pressures, the Trust continued to prioritise beneficiary support, care provision and long-term organisational resilience, including investment aligned to The RNBT's 2025–2030 Strategy in regional support delivery, welfare services and mariners' care.

Total funds at 31 March 2026 were £53.3M (2024/25: £55.5M), principally reflecting investment market volatility and increased charitable expenditure during the year.

Income

Income continued to support the delivery of care, welfare and charitable activities across the Trust. Total incoming resources for the year were £11.3M (2024/25: £12.5M).

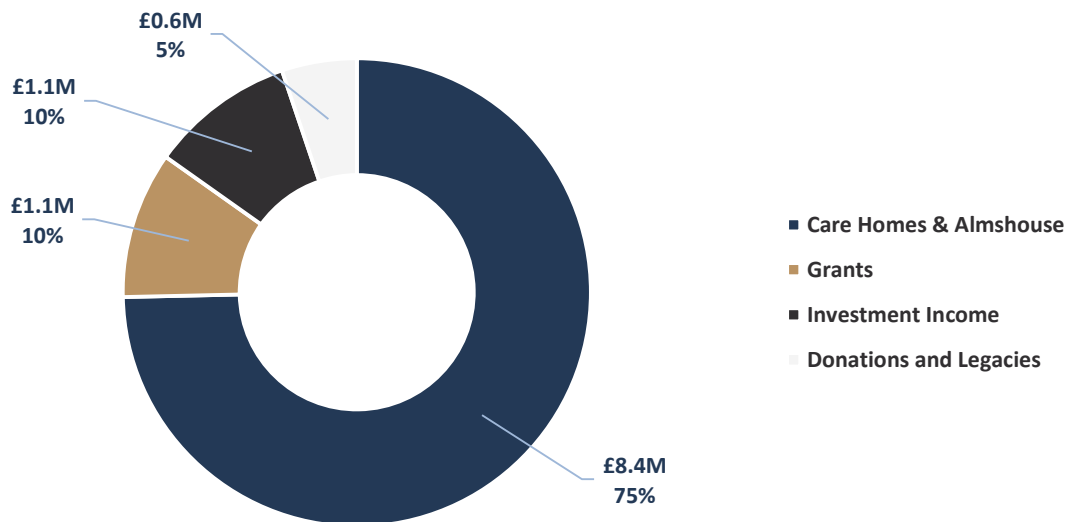
Income from charitable activities, principally care homes and almshouses, remained the Trust's largest source of income at £8.4M (2024/25: £8.5M), representing approximately 75% of total incoming resources.

Investment income remained stable at £1.1M (2024/25: £1.1M) and continued to provide support for the Trust's charitable objectives and longer-term sustainability.

Income from donations and legacies totalled £0.6M (2024/25: £1.7M). The prior year included a higher level of legacy income, reflecting the inherently variable nature of this funding stream.

Grant income and restricted funding totalled £1.1M (2024/25: £1.6M). The reduction reflected, in part, a 50% decrease in funding from Greenwich Hospital, one of The RNBT's two principal grantors, amounting to £539K. Grant funding nevertheless continued to support beneficiary welfare and charitable activities during the year.

INCOME BY CATEGORY



Expenditure

Expenditure during the year reflected delivery of the Trust's charitable objectives through direct beneficiary support, care provision and investment in operational capacity. Total expenditure increased to £12.6M (2024/25: £11.9M), reflecting continued investment in charitable support, rising care sector costs and wider inflationary pressures.

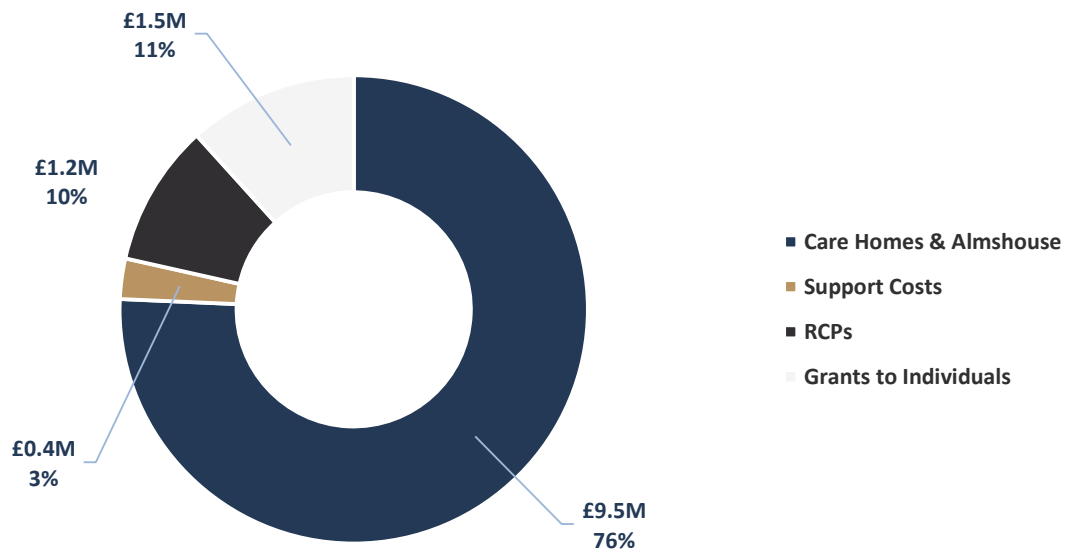
Expenditure on care homes and almshouse provision represented the Trust's largest area of charitable spend at £9.6M (2024/25: £8.8M). The increase reflected higher staffing costs, the Trust's commitment to maintaining the Real Living Wage, utilities inflation and wider operational pressures across the social care sector.

Direct charitable support to beneficiaries remained significant, with grants to individuals totalling £1.5M (2024/25: £1.6M) and regular charitable payments amounting to £1.2M (2024/25: £1.3M).

Costs of raising funds increased to £0.3M (2024/25: £0.2M), reflecting continued investment in the expansion of the regional help hubs across the UK.

The Trustees remain committed to ensuring expenditure continues to align with the Trust's charitable objectives and long-term strategic priorities.

EXPENDITURE BY CATEGORY



Investment Portfolio

The Trust's investment portfolio remained an important source of financial stability and income to support future charitable activity. Total investments at 31 March 2026 were valued at £39.9M (2024/25: £41.3M).

The Trust recorded net investment losses of £0.83M during the year (2024/25: losses of £1.09M), reflecting market volatility and wider economic uncertainty affecting valuations, particularly in the last quarter of the year.

Investment Policy

The Trustees maintain an Investment Policy designed to balance the generation of income, the preservation of capital, and long-term capital growth to support the Trust's charitable objectives.

The Trust's investment approach reflects its moderate risk appetite, appropriate for its long-term horizon and its commitment to supporting beneficiaries for up to 100 years after the closure of the Royal Navy. The Trust adopts a total return approach, aiming for a drawdown of approximately 4% per annum to fund charitable activities, while seeking to achieve a rolling five-year total return of CPIH + 5% (CPIH + 4% after management fees).

Portfolio Structure and Management

The RNBT's investments are professionally managed, with approximately 38% of the portfolio invested in the COIF Charities Investment Fund managed by CCLA, and 59% in the Newton Growth & Income Fund for Charities. The remaining 3% is held in cash and short-term deposits to meet operational needs.

The Trustees do not operate a formal exclusionary or ethical investment policy; however, individual investments may be excluded if they are considered to conflict with the Trust's charitable purposes.

Finance Review

Oversight and Performance Monitoring

Investment performance is overseen by the Finance and Risk Committee and formally reviewed by the Trustees at least annually. Performance is measured against the Trust's target of CPIH + 5% (CPIH + 4% net of fees) over a rolling five-year period. The portfolio is managed on a long-term total return basis, with diversification across asset classes to mitigate risk.

The Investment Policy is reviewed regularly to ensure it remains aligned with the Trust's financial objectives and its duty to current and future beneficiaries.

Pension Schemes

The Trust operates a Group Personal Pension (defined contribution) scheme (GPP) with employee contributions set at a minimum of 3% of earnings and an employer's contribution of 7%. The Trust fully complies with the auto-enrolment regulations and has a low rate of employees choosing to opt-out of the scheme. Additionally, the Trust administers a pension scheme with NEST for any employees who prefer to use the scheme.

Remuneration Policy

The Trust sets employee pay to support its charitable objectives efficiently, sustainably, and fairly, ensuring rates are competitive but proportionate for a charity of its size.

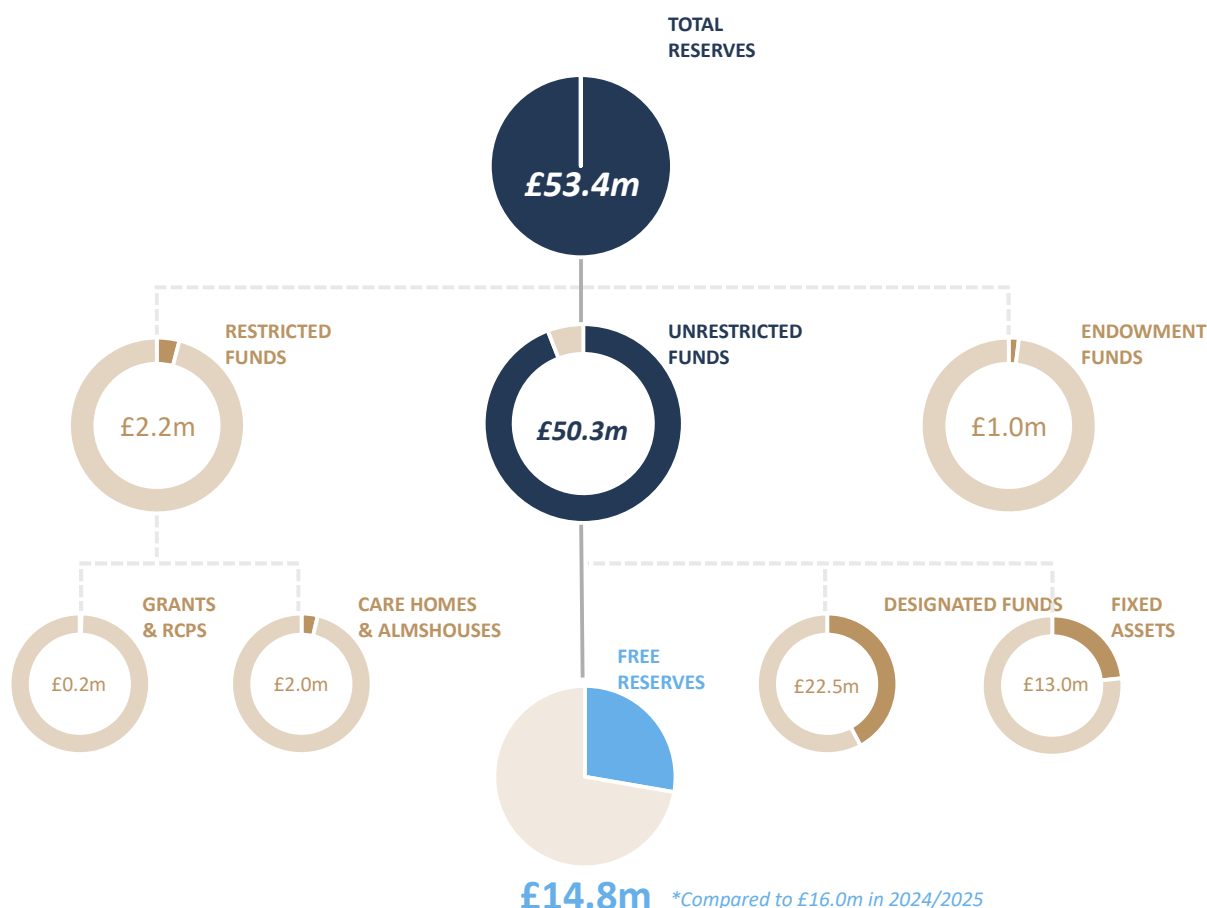
With over 200 staff and assets exceeding £50 million, the Trust requires experienced senior executives with the right leadership, strategic, operational, financial, and clinical skills. Pay is therefore set to attract and retain high-quality candidates, recognising that the Trust cannot offer private-sector incentives such as bonuses, share schemes, or final-salary pensions. Remuneration is also set at a level acceptable to employees, donors and beneficiaries.

Pay rates are generally set around the median for equivalent-sized charities, informed by Croner's Annual Charity Rewards Survey, peer comparisons with Service Charities, and the National Care Forum. The Trust complies with Real Living Wage requirements and is working towards formal accreditation. No differentiation is made on age or sex.

The Finance & Risk Committee approves all salary increases, including annual cost-of-living adjustments. Trustees review salary bands, scales and benefits regularly to ensure the Trust remains aligned with sector standards.

HOW EASILY CAN WE SPEND OUR RESERVES?

Not easily, here's why...



The RNBT holds Total Reserves of £53.4 million. Whilst a significant sum on paper, in practice most of it is not available for day-to-day use...

The largest single component is the fixed assets: the value of our care homes, almshouses, buildings and infrastructure, worth £13.0 million that provides the foundation to support our beneficiaries and house and care for our residents. A further £22.5 million has been designated by Trustees in various designated funds to support strategic priorities and financial resilience, commitments already made to sustain and develop services in the long term. £2.1 million of restricted funds and £1.0 million of permanent endowment funds can only be used for specific purposes.

This leaves free reserves of £14.8 million, just over a quarter of the headline figure, available to support charitable activities and cushion against the unexpected. Investment returns can fall, legacy income is unpredictable and care home costs can rise sharply. Free reserves are what allow The RNBT to keep supporting Beneficiaries when anything unexpected impacts the Trust financially.

The £14.8 million in free reserves comprises calculations based on operational liquidity requirements, strategic commitments and the principal risks facing the Trust, as set out in a Financial Resilience Framework adopted by the Trustees. This figure sits at the upper boundary of what Trustees have approved for free reserves. **The**

RNBT is not accumulating reserves, but rather holding the minimum it needs to remain a reliable and resilient source of support for the naval community in an increasingly uncertain world.

PRINCIPAL RISKS AND UNCERTAINTIES

The Trustees maintain a robust approach to risk management to safeguard the Royal Naval Benevolent Trust's assets and ensure the delivery of its charitable objectives. Key risks are regularly reviewed by the Finance & Risk Committee and monitored through the Trust's Risk Register. This enables the Board of Trustees to identify emerging risks, assess the effectiveness of controls and mitigation measures, and ensure that risk management remains aligned to the Trust's mission of supporting Sailors, Marines and their families, and its vision that they should live happy, dignified lives.

The Trustees consider principal risks in the context of their potential impact on the Trust's ability to provide benevolence, care and practical assistance across its core areas of support. The risks identified below are those assessed as having the greatest potential to affect the Trust's ability to achieve its mission, vision and charitable objectives

Principal Risk and Why?	Mitigations	Trend
Income Sustainability, Funding and Investment Performance The Trust's mission and charitable objectives depend upon maintaining sufficient financial resources to provide benevolence, care and practical support to beneficiaries. A reduction in investment returns, grant funding or care home income could limit the Trust's ability to provide assistance across its key areas of support.	In place • Diversified investment portfolio managed by professional investment managers. • Strong relationships with key funding partners, RNRMC and Greenwich Hospital. • Regular financial monitoring, forecasting and budgetary control. • Reserves policy and long-term financial planning. In progress • Continued review of income diversification opportunities. • Monitoring of care home occupancy, fee income and financial performance. • Development of longer-term financial sustainability planning.	↔ Stable
Care Home Operations and Quality of Care The provision of safe, effective and high-quality residential care is central to achieving the Trust's vision for beneficiaries requiring later-life support. Failure to maintain standards could adversely affect resident wellbeing, occupancy levels, regulatory compliance and stakeholder confidence.	In place • Executive leadership and governance oversight. • Quality assurance and clinical governance processes. • Regular monitoring of resident outcomes and satisfaction. • Compliance with CQC and other regulatory requirements. In progress • Ongoing investment in facilities, systems and care provision. • Continuous improvement initiatives informed by resident and family feedback.	↔ Stable

	• Review of operational performance and occupancy trends.	
Workforce and Skills The Trust depends on a skilled, committed workforce to deliver its objectives. Recruitment and retention pressures could affect the quality, availability and effectiveness of services for beneficiaries.	In place • Workforce planning and recruitment activity. • Training, development and professional support. • Employee wellbeing and engagement initiatives. • Succession planning for key roles. In progress • Strengthened recruitment and retention measures. • Continued development of leadership capability. • Reduced reliance on agency staffing where appropriate.	↑ Increasing
Technology, Cyber Security and Data Protection Technology supports the delivery of beneficiary services, care provision and organisational operations. A significant cyber incident or technology failure could disrupt service delivery, compromise sensitive information and damage stakeholder confidence.	In place • Data protection policies and mandatory staff training. • Business continuity and disaster recovery arrangements. • Regular backup and system resilience measures. In progress • Review of Cyber Security controls and system monitoring • Continued enhancement of cyber security controls and monitoring capability. • Investment in technology infrastructure and resilience. • Ongoing review of emerging Cyber threats and response plans.	↑ Increasing
Governance, Regulatory Compliance and Reputation Effective Governance and regulatory compliance underpin the confidence of beneficiaries, funders, regulators, staff and partners. Failure to maintain appropriate standards could impair the Trust's ability to deliver its mission and secure ongoing support.	In place • Trustee Board and committee oversight. • Comprehensive policy framework and internal controls. • Independent audit and professional advice where appropriate. • Safeguarding, health and safety, and compliance monitoring arrangements. In progress • Monitoring of regulatory developments. • Ongoing trustee and staff training. • Continuous review of governance effectiveness and assurance processes.	↔ Stable

LOOKING AHEAD

Looking ahead to 2026/27, The RNBT will focus on consolidating the significant progress made over the past two years while continuing to strengthen services, governance and long-term sustainability.

The growth experienced during 2025/26 has demonstrated both the increasing need for The RNBT's services and the organisation's ability to respond effectively. As a result, the next phase will focus not only on expansion, but on embedding and refining the systems, structures and leadership approaches required for a modern international charity operating at greater scale and complexity.

A key priority will be the continued development of the Help Hubs network and community-based support services. Plans are already progressing for further regional expansion, including strengthening support in Scotland/Northern Ireland, South West/South Wales and the South East. Building on the strong early results from the Hubs Casework Service, we will continue improving accessibility, strengthening local partnerships and identifying unmet need within the Royal Navy community.

Within care services, we will continue embedding the Meaningful Care Matters Butterfly and Dragonfly Approaches across both care homes, ensuring the culture of compassionate, relationship-centred care becomes fully integrated into everyday practice. Alongside this, we will continue reviewing service quality, regulatory compliance, workforce development and resident experience to ensure our homes remain places where people feel safe, valued and connected. Governance and organisational development will remain important areas of focus.

Supporting both our Help Hub network expansion and cultural development at our care homes, we will be developing our volunteering programme, enhancing our community engagement and providing opportunities for social prescribing and skills development.

During 2026/27, we will begin implementing recommendations arising from the Governance Review, further strengthening committee structures, assurance processes and Board oversight. We will also continue investing in digital transformation, operational efficiency and workforce development to ensure The RNBT is equipped to meet future challenges effectively.

Priorities for the year ahead include progressing towards Gold Armed Forces Covenant accreditation, implementing the IT Stabilisation Project, strengthening resilience and business continuity arrangements, and continuing to build a connected 'One RNBT' culture across the organisation.

Partnership working across the naval and wider charity sector will also continue to grow in importance. The RNBT's relationships with organisations including The Royal Navy & Royal Marines Charity, Greenwich Hospital and other military charities have strengthened considerably, creating opportunities for more joined-up support, shared learning and collaborative impact.

In an increasingly uncertain world, The RNBT's role as a trusted source of support, care and stability for the Royal Navy community has never been more important. Most importantly, our focus will remain firmly on beneficiaries. Every initiative planned for 2026/27 is intended to improve how people access support, experience care and remain connected to the Royal Navy family.

By combining compassionate support with stronger infrastructure, clearer strategic focus and continued organisational learning, The RNBT aims to continue delivering meaningful, measurable and lasting impact for those who rely on us.

STRUCTURE & PURPOSE

Our official charity name is 'The Royal Naval Benevolent Trust (Grand Fleet and Kindred Funds)', which recognises the origins from Admiral Jellicoe's Grand Fleet Fund, established in 1915. Soon after the First World War, the Trust was established by Royal Charter on 2 May 1922. It is a registered charity in England & Wales (No. 206243) and in Scotland (SC052748).

The Trust's Primary Beneficial Object is to give help, in cases of need, to those who are serving or have served as ratings in the Royal Navy or as other ranks in the Royal Marines and their dependants. The Trust is known as The RNBT and our beneficiaries are helped in the following ways:

- Tailored wellbeing support and financial grants to assist with a wide range of individual needs.
- Regular Charitable Payments to provide a financial supplement to people on very low incomes.
- Care at Pembroke House, the Trust's care and nursing home at Gillingham, Kent and at Admiral Jellicoe House, Portsmouth.
- Subsidised housing at the Trust's almshouse, the John Cornwell VC National Memorial (JCVCNM) at Hornchurch.
- Advice on welfare and allied matters.

GOVERNANCE & MANAGEMENT

The Trust's governing document is our Royal Charter, granted in 1922 and regularly updated.

The following governance documents are available on the website www.rnbt.org.uk

- Royal Charter
- Byelaws
- Trustee Code of Conduct
- Conflicts of Interest Policy
- Safeguarding Policy
- Strategy Report
- Fundraising Policy and Fundraising Complaints Policy
- Public Interest Disclosure (Whistle Blowing) Policy
- Equality, Diversity, Inclusion and Dignity at Work Policy
- Remuneration Policy

The Trust is a member of the National Council for Voluntary Organisations (NCVO), the National Care Forum (NCF) and the Almshouse Association. The Central Committee is the Trust's committee of all Trustees through which charity governance is delivered. The sub-committee structure, which supports the Central Committee (CC) comprises:

- Finance and Risk Committee
- Operational Delivery Committee

Other specific Working Groups are formed as necessary. Terms of reference are set by the Central Committee.

We welcome Captain Ashley Spencer, elected as the senior serving officer in Nov 2025 and WO2 David Baxter, Tony Maher and Adrian Boswell who all joined The RNBT as Ordinary Members. All Trustees receive induction training on taking up the role and periodic Trustee training is also available. Commander Helen Wright moved from her Ordinary Member role to become the Specialist Trustee for EDI. The Trust would like to thank outgoing Trustees Alan Krzysica, Chief Petty Officer J Potts MBE, Mr Stevie Milne and outgoing Senior Serving Officer Commodore Jon Carrigan for their valuable contributions.

The day-to-day management of the Trust's affairs is delegated to our Portsmouth-based Chief Executive, Debbie Dollner.

OUR DEEPEST GRATITUDE

Trustees

We are sincerely grateful to the Trustee Board for the exceptional commitment, guidance and warmth you have brought to the organisation.

Your expertise and strategic insight have helped shape our direction, while your generosity of time and genuine care for our beneficiaries have ensured our work remains true to our mission.

Each of you has contributed not only your skills but also your empathy and understanding, and together you have been a steady source of encouragement and inspiration.

Thank you for standing with us and for the many ways, both seen and unseen, that you help the Trust flourish.

Funders

The RNBT is immensely grateful to Greenwich Hospital and The Royal Navy and Royal Marines Charity for your generous grants. This support plays a vital role in enabling us to provide life-changing assistance to those in the naval community who need it most.

Your contributions not only strengthen The RNBT's ability to respond to immediate needs but also help plan for the future with confidence, ensuring its mission of care and support continues.

Volunteers

We are deeply grateful to everyone who volunteered and supported The RNBT's community this year. Your generosity, freely offering your time in the service of our Residents and Beneficiaries helps make this organisation what it is.

THANKS TO OUR DONORS

Grants

Durnford & Cawthan Memorial Trust via Hampshire & IOW Community Foundation
Greenwich Hospital
Royal Navy & Royal Marines Charity

Royal Naval Associations

RNA Aylesbury	Royal Naval Communication Chiefs Association
RNA Aberdeen	RNA Area 9 Lincoln
RNA Market Drayton	RNA Purley
RNA Dagenham	RNA Wymond
RNA Chichester	RNA Spennymoor & Ferryhill
RNA South Bristol	RNA Bracknell

Individual Donations

D Pendleton	T Davis	A Andrews
J Gray	JP & JW Murphy	R Burn
D Heath	W Woods	D Fraser-Watson
R Powell	S Dixon	J Halstead
A Scadden	C Seymour	SP & BK Saddington
C Seymour	M Kelly	AD Tomlin
P Sibeon	S Harding	P Fowke
N Wallbank	T Leckie	E Lewarne
D Cranswick	R Wood	E Nicholson
D Pye	G Kearns	E Orchard
J Ross	ME Low	R&B Beckford
RB & N Brookes	A Swayne	B Mason
RE Burn	L Parry	SK Vincent
T Cooper	D Bourne	F Malbon
GJ & TK Crocker	P Wood	D Breakwell
J Eden	T Scaddon	J & D Evans
J Erskine	A Welch	R Wilshaw
G Gray	C Crouch	A Brown
D Grey	A Corbett	V Collyer
MJC Magan	A Jones	D O'Conner
RS Mason	S Haynes	A Cowe
D Morrice	A Downie	J Hughes
J Owens	T Langton	T Butcher
G&A Parker	L Osgood	M Barrera
T Ready	J Bayes	S Cox
PA & AW Shuttleworth	G M Santi	JM Beere
D Tanner	M Woods	GM Holland
N White	B & D Hanson	A Hila
G Wood	P Barnes	J Judd
M Donnan	I Talbot	I Lomas
J Armour	MH Evans	K E Jennings
R Wernick	MJ McCusker	JA Denver
A Smith	A M Oliver	RE Hayes
R Morgans	MJ Smith	J Lashly

A Beattie
L Smith
M Partridge
G Holman
J Belby
G Wise

J Nesbitt
R Edward
MA Middleton
E Manns
G Wyllie
V Hammel

C R Asprey
A Tidbury
J Bond
N D Broadhead

In Memory

M Redwood
J Suttie
T Humphreys
Pritchard
S Mallett
M Tavendale
D Moore
P Lee
B Rayner
H Golightly
M Denham
S Munns
R Hughes
CJ Minshall
ME George
E Doris
E Thomas
P Hughes
M Morrissey
N Roberts

P Sweet
J Wade
Atkins
D Cartwright
J F Smith
B Simms
T Hillier
A Chatterton
JR Perry
S Robins
P Young
W Webb
A H C Bond
P Crawley
C Fentiman
L Dale
D Humphries
ME Mayling
R Titchmarch
G Tolmarsh

N Burns
D Williams
A Bond
Smith
C Williams
F T Chesterman
T Taylor
M Jones
G Fleet
D Homan
F Moorehead
V Woods
R Urmston
F Williams
P Wake

Legacy Gifts

J Winslow
P Dumbrell
R Winston
C Hogg
J Chambers
J Stanaway

G Walker
M Tinsley
J A Jennings
B Harris
G Danby
P Steers

THANKS TO OUR DONORS TO PEMBROKE HOUSE

Grants

Royal Navy & Royal Marines Charity

In Memory

P Carey

Individual

B A T & D J HANSON

R Wood

T Scadden

Other

THE ANCIENT ORDER OF FORESTERS FRIENDLY SOCIETY LTD COURT 3213

EAST KENT SCRIVENERS LODGE 962 EAST KENT SCRIVENERS LODGE CHARITY

ROYAL NAVAL ASSOCIATION

Medway Mission

THANKS TO OUR DONORS TO ADMIRAL JELlicoe HOUSE

Individual

J Evans

T Leckie

ME Low

Atkins Family

Other

Charities Trust

HMS Ganges Association

Barley Aid

INDEPENDENT AUDITOR'S REPORT TO THE TRUSTEES OF THE RNB

Opinion

We have audited the financial statements of The Royal Naval Benevolent Trust (the 'Charity') for the year ended 31 March 2026 which comprise the Statement of Financial Activities, the Balance Sheet, the Statement of Cash Flows and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the Charity's affairs as at 31 March 2026 and of its incoming resources and application of resources, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Charities Act 2011, the Charities and Trustee Investment (Scotland) Act 2005 and regulations 6 and 8 of the Charities Accounts (Scotland) Regulations 2006, as amended.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence

We are independent of the Charity in accordance with the ethical requirements relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements.

Conclusions related to going concern

In auditing the financial statements, we have concluded that the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the Charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Trustees with respect to going concern are described in the relevant sections of this report.

Other information

The Trustees are responsible for the other information. The other information comprises the information included in the Annual Report, other than the financial statements and our auditors' report thereon. Our

opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters in relation to which the Charities Act 2011 and the Charities Accounts (Scotland) Regulations 2006 requires us to report to you if, in our opinion:

- proper and adequate accounting records have not been kept by the Charity, or returns adequate for our audit have not been received from branches not visited by us; or
- the Charity's financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of Trustees

As explained more fully in the Statement of Trustees' Responsibilities on page X[TM1.1], the Trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the Charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the Charity or to cease operations, or have no realistic alternative but to do so.

Auditors' Responsibilities For The Audit Of The Financial Statements

We have been appointed as auditor under section 44(1)(c) of the Charities and Trustee Investment (Scotland) Act 2005 and section 144 of the Charities Act 2011 and report in accordance with those Acts and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Extent To Which The Audit Was Capable Of Detecting Irregularities, Including Fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

Non-Compliance With Laws And Regulations

Based on:

- our understanding of the Charity and the sector in which it operates;
- discussion with management and those charged with governance, including the Finance Committee; and
- obtaining an understanding of the Charity's policies and procedures regarding compliance with laws and regulations;

We considered the significant laws and regulations to be the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102), the Charities SORP (FRS 102) and the Charities Act 2011, the Charities and Trustee Investment (Scotland) Act 2005 and UK tax legislation.

The Charity is also subject to laws and regulations where the consequence of non-compliance could have a material effect on the amount or disclosures in the financial statements, for example through the imposition of fines or litigations. We identified such laws and regulations to be the Health and Social Care Act 2008 (Regulated Activities) Regulations 2014, Care Quality Commission (regulation) Regulations 2009, Health and Safety Act 1974, Data Protection Act 2018, Employment Rights Act 1996, and the Bribery Act 2010.

Our procedures in respect of the above included:

- Review of financial statement disclosures and agreeing to supporting documentation;
- Review of minutes of meeting of those charged with governance for any instances of non-compliance with laws and regulations;
- Review of correspondence with regulatory and tax authorities for any instances of non-compliance with laws and regulations; and
- Review of legal expenditure accounts to understand the nature of expenditure incurred.

Fraud

We assessed the susceptibility of the financial statements to material misstatement, including fraud. Our risk assessment procedures included:

- Enquiry with management and those charged with governance regarding any known or suspected instances of fraud;
- Obtaining an understanding of the Charity's policies and procedures relating to:
- detecting and responding to the risks of fraud; and
- internal controls established to mitigate risks related to fraud.
- review of minutes of meeting of those charged with governance for any known or suspected instances of fraud;
- discussion amongst the engagement team as to how and where fraud might occur in the financial statements;
- performing analytical procedures to identify any unusual or unexpected relationships that may indicate risks of material misstatement due to fraud.

Based on our risk assessment, we considered the areas most susceptible to fraud to be to be journals and key estimates and judgements.

Our procedures in respect of the above included:

- testing a sample of journal entries throughout the year, which met a defined risk criteria, by agreeing to supporting documentation;
- assessing significant estimates and judgements made by management for bias, including the recognition of legacy income and the allocation of costs;
- testing the existence and accuracy of income recognised in the year.

We also communicated relevant identified laws and regulations and potential fraud risks to all engagement team members and remained alert to any indications of fraud or non-compliance with laws and regulations throughout the audit.

Our audit procedures were designed to respond to risks of material misstatement in the financial statements, recognising that the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery, misrepresentations or through collusion. There are inherent limitations in the audit procedures performed and the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements, the less likely we are to become aware of it.

A further description of our responsibilities for the audit of the financial statements is located at the Financial Reporting Council's ("FRC's") website at: [frc.org.uk/auditorsresponsibilities](https://www.frc.org.uk/auditorsresponsibilities). This description forms part of our auditors' report.

Use Of Our Report

This report is made solely to the Charity's trustees, as a body, in accordance with section 144 of the Charities Act 2011 and regulations made under section 154 of that Act and in accordance with the Charities and Trustee Investment (Scotland) Act 2005. Our audit has been undertaken so that we might state to the Charity's trustees those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Charity and the Charity's trustees as a body, for our audit work, for this report, or for the opinions we have formed.

UHY Hacker Young

UHY Hacker Young
Chartered Accountants
Statutory Auditors
Thames House
Roman Square
Sittingbourne
Kent
ME10 4BJ

Date: 4 September 2026

The Royal Naval Benevolent Trust



Annual Report & Accounts For the Year Ended 31 March 2026

Registered Charity in England & Wales (206243) and Scotland (SC052748)

STATEMENT OF FINANCIAL ACTIVITIES

For the year ended 31 March 2026

	Note	Unrestricted Funds	Designated Funds	Restricted Funds	Endowment Funds	Total Funds 2026	Restated Total Funds 2025
		£	£	£	£	£	£
Income from:							
Donations & legacies	5	583,730	-	-	-	583,730	1,162,055
Grants receivable	6	17,176	-	1,126,125	-	1,143,301	1,623,538
Charitable activities:							
- Care homes & almshouse	7	8,349,994	-	65,818	-	8,415,812	8,526,307
Investments	8	1,009,848	-	60,740	-	1,070,588	1,126,748
Other	9	56,069	-	-	-	56,069	22,323
Total income		10,016,817	-	1,252,683	-	11,269,500	12,460,971
Expenditure on:							
Raising funds	10	349,613	-	-	-	349,613	175,231
Charitable activities:							
- Grants to individuals	10	871,914	26,808	575,163	-	1,473,885	1,628,691
- Regular Charitable Payments	10	655,381	-	583,296	-	1,238,677	1,336,639
- Care home & almshouse	10	8,565,666	929,049	50,777	-	9,545,492	8,790,422
Total expenditure		10,442,574	955,857	1,209,236	-	12,607,667	11,930,983
Net (expenditure) / income before net losses on investments		(425,757)	(955,857)	43,447	-	(1,338,167)	529,988
Net losses on investments	17	(780,732)	-	(46,959)	-	(827,691)	(1,090,355)
Net expenditure for the year		(1,206,489)	(955,857)	(3,512)	-	(2,165,858)	(560,367)
Transfers between funds	21	(134,853)	134,853	-	-	-	-
Net movement in funds		(1,341,342)	(821,004)	(3,512)	-	(2,165,858)	(560,367)
Reconciliation of funds							
Total funds brought forward	21	16,068,199	36,361,918	2,188,114	965,417	55,583,648	56,310,084
Prior period(s) adjustments	28	-	(124,642)	-	-	(124,642)	(166,069)
Restated funds brought forward		16,068,199	36,237,276	2,188,114	965,417	55,459,006	56,144,015
Total funds carried forward	21	14,726,857	35,416,272	2,184,602	965,417	53,293,148	55,583,648

BALANCE SHEET

For the year ended 31 March 2026

	Note	Unrestricted Funds	Designated Funds	Restricted Funds	Endowment Funds	Total Funds 2026	Restated Total Funds 2025
		£	£	£	£	£	£
Fixed assets							
Intangible fixed assets	15	6,199	-	-	-	6,199	-
Tangible fixed assets	16	-	12,855,617	-	103,444	12,959,061	13,751,557
Investments	17	14,267,790	22,560,655	2,184,602	861,973	39,875,020	41,312,711
TOTAL FIXED ASSETS		14,273,989	35,416,272	2,184,602	965,417	52,840,280	55,064,268
Current assets							
Debtors	18	616,455	-	-	-	616,455	617,232
Cash at bank and in hand		1,139,062	-	-	-	1,139,062	1,068,175
		1,755,517	-	-	-	1,755,517	1,685,407
LIABILITIES							
Creditors: amounts falling due within one year	19	(502,649)	-	-	-	(502,649)	(366,027)
Net current assets		1,252,868	-	-	-	1,252,868	1,319,380
Creditors: amounts falling due after one year	25	(800,000)	-	-	-	(800,000)	(800,000)
TOTAL NET ASSETS		14,726,857	35,416,272	2,184,602	965,417	53,293,148	55,583,648
THE FUNDS OF THE CHARITY							
Unrestricted funds	21	14,726,857	-	-	-	14,726,857	16,068,199
Designated funds	21	-	35,416,272	-	-	35,416,272	36,361,918
Restricted funds	21	-	-	2,184,602	-	2,184,602	2,188,114
Permanent endowment funds	21	-	-	-	965,417	965,417	965,417
TOTAL CHARITY FUNDS		14,726,857	35,416,272	2,184,602	965,417	53,293,148	55,583,648

Approved and authorised for issue by The Trustees on 17 July 2026 and signed on their behalf by



A Crossman
Honorary Treasurer

STATEMENT OF CASH FLOWS

For the year ended 31 March 2026

	Note	2026 £	2025 £
Cash flows from operating activities			
Net cash used in operating activities	23	(1,468,649)	146,753
Cash flows from investing activities:			
Dividends, interest and rents from investments		1,070,588	1,126,748
Purchase of fixed assets		(141,052)	(723,689)
Proceeds from the sale of investments		23,524,911	500,000
Net cash provided by investing activities		24,454,447	903,059
Cash flows from financing activities:			
Repayment of borrowing		-	(1,000,000)
Net cash provided by financing activities		-	(1,000,000)
Change in cash and cash equivalents in the year		22,985,798	49,812
Cash and cash equivalents at the beginning of the year		1,119,175	1,069,363
Cash and cash equivalents at the end of the year	24	24,104,973	1,119,175

NOTES TO THE FINANCIAL STATEMENTS cont.

For the year ended 31 March 2026

1. GENERAL INFORMATION

The Royal Naval Benevolent Trust was incorporated under Royal Charter granted on 2 May 1922 and is a charity registered with the Charity Commission in England & Wales (number 206243). The registered office address is Castaway House, 311 Twyford Avenue, Portsmouth PO2 8RN.

2. ACCOUNTING POLICIES

a. Basis of Preparation

The financial statements have been prepared under the going concern basis and the historical cost convention, with the exception of the revaluation of fixed asset investments, in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)(Charities SORP (FRS 102) - second edition), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (January 2022), the Charities Act 2011 and the Charities and Trustee Investment (Scotland) Act 2005. The Trust owns a subsidiary company, RNBT Care Limited which was created during the feasibility stage of the Admiral Jellicoe House Project but has never been used and is dormant. As a result, consolidated accounts have not been prepared.

The financial statements have been prepared to give a 'true and fair' view and have departed from the Charities (Accounts and Reports) Regulations 2008 only to the extent required to provide a 'true and fair view'. This departure has involved following Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) rather than the Accounting and Reporting by Charities: Statement of Recommended Practice effective from 1 April 2005 which has since been withdrawn.

Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy or note.

b. Public Benefit Entity

The Trust meets the definition of a public benefit entity under FRS 102.

c. Going Concern

In making their assessment in respect of going concern the Trustees have considered a period of no less than twelve months from the date of signature of these financial statements. The Trustees consider that there are no material uncertainties about the Trust's ability to continue as a going concern. The Trustees do not consider that there are any sources of estimation uncertainty at the reporting date that have significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next reporting period. Accordingly, these financial statements have been prepared on a going concern basis.

d. Income

Income is recognised when The Trust has entitlement to the funds, any performance conditions attached to the income have been met, it is probable that the income will be

received and that the amount can be measured reliably.

Income from grants, whether 'capital' grants or 'revenue' grants, is recognised when the charity has entitlement to the funds, any performance conditions attached to the grants have been met, it is probable that the income will be received and the amount can be measured reliably and is not deferred. Income received in advance of the provision of a specified service is deferred until the criteria for income recognition are met.

Care home and alms house income comprises fees in respect of residents at Pembroke House, Admiral Jellicoe House, weekly maintenance charges in respect of John Cornwell VC National Memorial Alms-house and donations and grants receivable, all of which are accounted for on an accruals basis.

e. Legacy Income

Legacy income is recognised in accordance with the income recognition policy. In calculating the level of legacy accrual, management is required to exercise estimation and judgement, particularly in determining the amount and probability of receipt.

f. Donations of gifts, services and facilities

Donated professional services and donated facilities are recognised as income when The Trust has control over the item or received the service, any conditions associated with the donation have been met, the receipt of economic benefit from the use by The Trust of the item is probable and that economic benefit can be measured reliably. In accordance with the Charities SORP (FRS 102), volunteer time is not recognised so reference should be made to The Trustees' annual report for more information about their contribution.

On receipt, donated gifts, professional services and donated facilities are recognised on the basis of the value of the gift to The Trust which is the amount The Trust would have been willing to pay to obtain services or facilities of equivalent economic benefit on the open market; a corresponding amount is then recognised in expenditure in the period of receipt.

g. Interest receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by The Trust; this is normally upon notification of the interest paid or payable by the bank.

h. Fund accounting

Restricted funds are to be used for specific purposes as laid down by the donor; expenditure that meets these criteria is charged to the fund. Endowment funds are funds where the capital must be retained and invested. Unrestricted funds are donations and other income received or generated for the charitable purposes. Designated funds are unrestricted funds earmarked by The Trustees for particular purposes.

NOTES TO THE FINANCIAL STATEMENTS cont.

For the year ended 31 March 2026

i. Expenditure and irrecoverable VAT

Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably. Expenditure is classified under the following activity headings:

- Costs of raising funds relate to the costs incurred by The Trust in inducing third parties to make voluntary contributions to it
- Expenditure on charitable activities includes:

Grants and Regular Charitable Payments (RCPs) to individuals – Grants and RCPs to individuals are included when they are authorised by the Grants Administrators or the relevant committee. These costs include the support costs incurred in managing the grants and RCPs systems.

Care homes and alms house – the direct operating costs of Pembroke House, Admiral Jellicoe House and John Cornwell VC National Memorial Alms-houses are included with the addition of support costs representing services provided by Headquarters.

Irrecoverable VAT is charged as a cost against the activity for which the expenditure was incurred.

Other expenditure represents those items not falling into any other heading.

j. Allocation of support costs

During the year the charity changed its accounting software and processes leading to more accurate reporting for a breaking down costs between Grants to Individuals, Regular Charitable Payments, Care Home and Alms-houses and Raising Funds. Therefore, more costs have been directly attributed to these activities this year. Where costs have been split between these activities a percentage has been used on based on each specific category.

k. Operating leases

Rental charges are charged on a straight-line basis over the term of the lease.

l. Tangible Fixed Assets

Individual fixed assets costing £500 or more are capitalised. All properties, furniture and equipment are held as operating assets.

Depreciation is provided at the following annual rates on a straight-line basis:

- Property between 2% (50 years) and 20% (5 years)
- Furniture, equipment and vehicles between 5% (20 years) and 33.3% (3 years)
- IT equipment between 6.7% (15 years) and 33.3% (3 years)

m. Intangible Fixed Assets

Software implementation costs that are directly attributable to the development and implementation of the Trust's ERP system are capitalised and held at cost less accumulated amortisation and impairment.

Assets under development are not amortised until they are available for use. Once brought into use, software implementation costs are amortised on a straight-line basis over their estimated useful economic life of five years.

NOTES TO THE FINANCIAL STATEMENTS cont.

For the year ended 31 March 2026

Expenditure relating to training, maintenance and support is recognised as expenditure when incurred.

n. Fixed asset investments

The investment portfolio has been valued at bid price value as of 31 March 2026. The SOFA includes the net gains and losses on investments arising on revaluation at the year-end and on disposals throughout the year. The charity does not acquire put options, derivatives or other complex financial instruments.

o. Gains and losses

All gains and losses are taken to the statement of financial activities as they arise. Realised gains and losses on investments are calculated as the difference between sales proceeds and their opening carrying value or their purchase value if acquired subsequent to the first day of the financial year. Unrealised gains and losses are calculated as the difference between the fair value at the year end and their carrying value. Realised and unrealised investment gains and losses are combined in the statement of financial activities.

p. Debtors

Trade and other debtors are recognised at the settlement amount due. Prepayments are valued at the amount prepaid.

q. Cash at bank and in hand

Cash at bank and cash in hand excludes cash investments which are part of The Trust's investment portfolio in line with the approved Investment Policy. Cash balances exclude any funds held on behalf of service users.

r. Creditors and provisions

Creditors and provisions are recognised where The Trust has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due. The Trust only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value.

s. Pensions

The Trust operates two defined contribution pension schemes and the pension charges in relation to these schemes represent the amounts payable by The Trust to the schemes in respect of the year.

t. Taxation

The Trust is considered to pass the tests set out in Paragraph 1 Schedule 6 Finance Act 2010 and therefore it meets the definition of a charitable trust for UK income tax purposes. Accordingly, the charity is potentially exempt from UK taxation in respect of income or capital gains received within categories covered by Part 10 Income Tax Act 2007 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes. No tax charge has

NOTES TO THE FINANCIAL STATEMENTS cont.

For the year ended 31 March 2026

arisen in the year.

3. ACCOUNTING ESTIMATES AND JUDGEMENTS

Judgements and estimates are continually evaluated and are based on historical experience as well as other factors, including expectations of future events that are believed to be reasonable under the circumstances. The Charity makes estimates and assumptions concerning the future. The resulting accounting estimates will, by definition, seldom equal the related actual results. The matters considered below are considered to be the most important in understanding the judgements that are involved in preparing the financial statements and the uncertainties that could impact the amounts reported in the results of operations, financial position and cash flows.

Loan measurement

Future payments have been estimated in respect of the loan in computing the effective interest rate at inception, with a periodic re-assessment being undertaken of the effective rate as a floating rate instruments based on actual outcomes during the loan term.

Care home debtors

An allowance for bad and doubtful debts is maintained in respect of estimated losses resulting from the inability of the Trust's debtors to settle amounts due.

Useful economic lives of tangible fixed assets

The useful economic life of an asset is determined at the time the asset is acquired or brought into use and reviewed annually for appropriateness. The useful economic lives are based on historical experience together with anticipation of future events. Management reviews its estimate of the useful lives of depreciable assets at each reporting date based upon the expected utility of the assets. Uncertainties in these estimates relate to technological obsolescence that may change the utility of certain software and IT equipment, and care home and almshouse assets are split into different components that are depreciated using different useful economic lives which requires estimation.

Cost allocation

Support costs not attributable to a single charitable activity are allocated or apportioned on a basis consistent with identified cost drivers for that cost category. Cost drivers utilised include head count, staff time allocation, and effort and judgement is exercised in applying cost drivers to cost categories.

4. DETAILED COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES for the year ended 31 March 2026

	Note	Unrestricted Funds	Designated Funds	Restricted Funds	Endowment Funds	Total Funds
		£	£	£	£	£
Income from:						
Donations and legacies	5	1,149,417	-	12,638	-	1,162,055
Grants receivable	6	-	-	1,623,538	-	1,623,538
Charitable activities						
- Care homes and almshouse	7	8,019,554	-	506,753	-	8,526,307
Investments	8	1,082,961	-	43,787	-	1,126,748
Other	9	22,323	-	-	-	22,323
Total income		10,274,255	-	2,186,716	-	12,460,971
Expenditure on:						
Raising Funds		175,231	-	-	-	175,231
Charitable Activities						
- Grants to Individuals		1,091,530	43,161	494,000	-	1,628,691
- Regular Charitable Payments		216,300	-	1,120,339	-	1,336,639
- Care Home and Almshouse		7,504,596	736,689	549,137	-	8,790,422
Total expenditure	10	8,987,657	779,850	2,163,476	-	11,930,983
Net (expenditure)/income before net losses on investments		1,286,598	(779,850)	23,240	-	529,988
Net losses on investments	17	(1,046,735)	-	(43,620)	-	(1,090,355)
Net (expenditure)/income for the year		239,863	(779,850)	(20,380)	-	(560,367)
Transfers between funds	22	(723,689)	723,689	-	-	-
Net movement in funds		(483,826)	(56,161)	(20,380)	-	(560,367)
Reconciliation of funds						
Total funds brought forward	22	16,552,025	36,584,148	2,208,494	965,417	56,310,084
Prior year adjustment			(166,069)	-	-	(166,069)
Restated funds brought forward		16,552,025	36,418,079	2,208,494	965,417	56,144,015
Total funds carried forward	22	16,068,199	36,361,918	2,188,114	965,417	55,583,648

5. INCOME FROM DONATIONS AND LEGACIES

NOTES TO THE FINANCIAL STATEMENTS cont.

For the year ended 31 March 2026

	Unrestricted Funds	Designated Funds	Restricted Funds	Endowment Funds	Total 2026	Total 2025
	£	£	£	£	£	£
Donations	337,886	-	-	-	337,886	365,442
Legacies	245,844	-	-	-	245,844	796,613
	<u>583,730</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>583,730</u>	<u>1,162,055</u>

6. INCOME FROM GRANTS

	Unrestricted Funds	Designated Funds	Restricted Funds	Endowment Funds	Total 2026	Total 2025
	£	£	£	£	£	£
RNRMC	-	-	546,625	-	546,625	494,000
Greenwich Hospital (RCPs)	-	-	579,500	-	579,500	1,119,538
Other	17,176	-	-	-	17,176	10,000
	<u>17,176</u>	<u>-</u>	<u>1,126,125</u>	<u>-</u>	<u>1,143,301</u>	<u>1,623,538</u>

NOTES TO THE FINANCIAL STATEMENTS cont.

For the year ended 31 March 2026

7. INCOME FROM CHARITABLE ACTIVITIES – CARE HOMES AND ALMSHOUSE

	Unrestricted Funds	Designated Funds	Restricted Funds	Endowment Funds	Total 2026	Total 2025
	£	£	£	£	£	£
Care Home residents' fees	8,342,292	-	-	-	8,342,292	8,012,058
Care Home grants, legacies and donations	-	-	31,575	-	31,575	456,700
Care Home investment and other income	7,702	-	-	-	7,702	17,931
Almshouse weekly maintenance charge	-	-	34,243	-	34,243	39,618
Almshouse investment and other income	-	-	-	-	-	-
	<u>8,349,994</u>	<u>-</u>	<u>65,818</u>	<u>-</u>	<u>8,415,812</u>	<u>8,526,307</u>

8. INCOME FROM INVESTMENTS

	Unrestricted Funds	Designated Funds	Restricted Funds	Endowment Funds	Total 2026	Total 2025
	£	£	£	£	£	£
Dividends from pooled funds	995,424	-	60,740	-	1,056,164	1,107,989
Short term interest	<u>14,424</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>14,424</u>	<u>18,759</u>
	<u>1,009,848</u>	<u>-</u>	<u>60,740</u>	<u>-</u>	<u>1,070,588</u>	<u>1,126,748</u>

NOTES TO THE FINANCIAL STATEMENTS cont.

For the year ended 31 March 2026

9. OTHER INCOME

	Unrestricted Funds	Designated Funds	Restricted Funds	Endowment Funds	Total 2026	Total 2025
	£	£	£	£	£	£
Rents from charitable property	56,253	-	-	-	56,253	17,782
Miscellaneous income	(184)	-	-	-	(184)	4,541
	<u>56,069</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>56,069</u>	<u>22,323</u>

Rents from charitable property refers to the lease rental income received from the tenants of Castaway House. The Trust charges rent at below market rates to organisations that support The RNBT and wider Naval Family.

10. ANALYSIS OF EXPENDITURE

	Raising Funds	Grants to Individuals	Regular Charitable Payments	Care Home & Almshouse	Total 2026	Total 2025
	£	£	£	£	£	0
Staff costs (note 12)	114,756	548,258	42,987	7,063,914	7,769,915	7,145,122
Other support costs	232,753	77,477	42,730	300,464	653,424	415,061
Governance costs	2,104	11,573	2,104	19,288	35,069	33,738
Grants to Individuals (note 11)	-	836,577	-	-	836,577	1,062,838
Regular Charitable Payments (note 11)	-	-	1,150,856	-	1,150,856	1,206,372
Care Home and Almshouse	-	-	-	2,161,826	2,161,826	2,067,852
Total expenditure 2025	<u>349,613</u>	<u>1,473,885</u>	<u>1,238,677</u>	<u>9,545,492</u>	<u>12,607,667</u>	<u>11,930,983</u>

Governance costs include auditors' remuneration totalling £19,200 (2025: £20,148). £19,200 (2025: £19,200) was in respect of the external audit and £Nil (2025: £948) was in respect of other accountancy services for preparing the accounts of RNBT's dormant subsidiary company RNBT Care Ltd. All amounts are inclusive of VAT.

NOTES TO THE FINANCIAL STATEMENTS cont.

For the year ended 31 March 2026

11. GRANT MAKING

	Grants	Support Costs	Total 2026	Total 2025
	£	£	£	£
Medical	97,939	74,611	172,550	448,869
Education & Employment	43,404	33,065	76,469	49,389
Housing	390,034	297,130	687,164	685,662
Funerals	36,445	27,764	64,209	90,612
General	268,755	204,738	473,493	354,160
Total one-off grants to individuals	836,577	637,308	1,473,885	1,628,692
Regular Charitable Payments	1,150,856	87,821	1,238,677	1,336,639
	1,987,433	725,129	2,712,562	2,965,331

All grants are paid for the benefit of names individuals, identified as being members of the RNBT Family.

NOTES TO THE FINANCIAL STATEMENTS cont.

For the year ended 31 March 2026

12. ANALYSIS OF STAFF COSTS, TRUSTEE REMUNERATION AND EXPENSES OF THE COST OF KEY MANAGEMENT PERSONNEL

12 ANALYSIS OF STAFF COSTS, TRUSTEE REMUNERATION AND EXPENSES AND THE COST OF KEY MANAGEMENT PERSONNEL

Staff costs were as follows:

	2026	2025
	£	£
Salaries	5,804,357	5,693,915
Redundancy and termination costs	86,159	29,500
National Insurance	695,804	499,489
Employer's contribution to defined contribution pension schemes	497,018	370,189
Other employee benefits	62,841	151,770
Agency staff	586,334	262,693
Recruitment and training	37,402	137,566
	7,769,915	£7,145,122

The Employee Cost note shows employee taxable pay. Included in total emoluments above is a payment of £86,159. (2025: £29,500) on termination of employment. This cost was incurred as part of a programme of work to implement our strategy and ensure we have the right people with the right skills to meet the needs of our beneficiaries effectively. Where redundancy, compensation and termination payments were made, payments were based on service. These payments were made within the financial year in line with policy and procedures and authorised according to the scheme of delegation based on the size of payment.

The number of employees whose total employee benefits exceeded £60,000 was:

	2026	2025
	No	No
£60,001 - £70,000	2	3
£70,001 - £80,000	1	1
£80,001 - £90,000	1	-
£90,001 - £100,000	-	-
£100,001 - £110,000	-	1
£110,001 - £120,000	-	-
£120,001 - £130,000	1	-
	5	5

The total employee benefits of the key management personnel were £607k (2025: £415k). Key management personnel include the Trustees, Chief Executive, Finance Director, Director of Grants & Engagement, Chief of Staff, and Pembroke House and Admiral Jellicoe Home Managers; the total employee benefits include salary, employer's national insurance contributions, employer's pension contributions and the value of other employee benefits such as Group Life Assurance.

During the year 9 Trustees were reimbursed expenses totalling £3,208 in connection with travel (2025: 8 Trustees were reimbursed expenses totalling £1,999 in connection with travel).

NOTES TO THE FINANCIAL STATEMENTS cont.

For the year ended 31 March 2026

The charity's Trustees did not receive any remuneration or receive any benefits-in-kind during the year (2025: £Nil). No charity Trustee received payment for professional or other services supplied to the charity (2025: £Nil).

13. STAFF NUMBERS

The average number of employees (headcount and full time equivalents FTEs) during the year was as follows:

	2026		2025	
	Headcount	FTEs	Headcount	FTEs
Headquarters	22	18	18	16
Admiral Jellicoe House	109	72	103	93
Pembroke House	87	50	70	63
	<u>218</u>	<u>140</u>	<u>191</u>	<u>172</u>

The Trust sometimes uses agency nursing and care staff at Pembroke House and Admiral Jellicoe House to cover for absences from work and short-term unplanned staff shortages.

14. RELATED PARTY TRANSACTIONS

Tim Forer, the Trust's specialist Legal and Management Trustee is employed by Blake Morgan, the Trust's solicitors. During the year £54,410 was paid to Blake Morgan (2025: £12,899) for advice on contracts and employment law matters.

NOTES TO THE FINANCIAL STATEMENTS cont.

For the year ended 31 March 2026

15. INTANGIBLE FIXED ASSETS

	Computer Software	Total
	£	£
COST		
On 1 April 2025	-	-
Additions	6,199	6,199
Transfers between classes	-	-
Disposals	-	-
At 31 March 2026	<u>6,199</u>	<u>6,199</u>
DEPRECIATION		
At 1 April 2025	-	-
Charge for the year	-	-
Transfers between classes	-	-
Disposals	-	-
At 31 March 2026	<u>-</u>	<u>-</u>
NET BOOK VALUE		
At 31 March 2026	<u>6,199</u>	<u>6,199</u>
At 31 March 2025	<u>-</u>	<u>-</u>

All of the above assets are used for charitable purposes. The system became operational on 1 June 2026 and therefore no amortisation has been charged in the year.

NOTES TO THE FINANCIAL STATEMENTS cont.

For the year ended 31 March 2026

16. TANGIBLE FIXED ASSETS

	Freehold properties	Furniture & equipment	IT Equipment	Motor Vehicles	Restated Total
	£	£	£	£	£
COST					
On 1 April 2025	16,816,287	1,154,072	413,917	77,433	18,461,709
Additions	54,644	45,210	34,999	-	134,853
Transfers between classes	(56,694)	56,694	-	-	-
Disposals	-	(658,097)	(173,877)	-	(831,974)
At 31 March 2026	16,814,237	597,879	275,039	77,433	17,764,588
DEPRECIATION					
At 1 April 2025	3,558,809	879,924	329,916	66,463	4,835,112
Charge for the year	644,459	75,502	63,759	7,743	791,463
Transfers between classes	(18,387)	18,387	-	-	-
Disposals	-	(647,171)	(173,877)	-	(821,048)
At 31 March 2026	4,184,881	326,642	219,798	74,206	4,805,527
NET BOOK VALUE					
At 31 March 2026	12,629,356	271,237	55,241	3,227	12,959,061
At 31 March 2025	<i>13,257,478</i>	<i>274,148</i>	<i>84,001</i>	<i>10,970</i>	<i>13,626,597</i>

All of the above assets are used for charitable purposes.

NOTES TO THE FINANCIAL STATEMENTS cont.

For the year ended 31 March 2026

17. INVESTMENT

a. Movements in Investments During the Year

	2026	2025
	£	£
Market value at start of year	41,261,711	42,852,066
Additions at carrying value	22,914,911	-
Disposals at carrying value	(23,524,911)	(500,000)
Net gain/(loss) on revaluation	(827,691)	(1,090,355)
Total investments	39,824,020	41,261,711
Cash held by portfolio manager	51,000	51,000
Market value at end of year	39,875,020	41,312,711

Additions and disposals include transactions associated with switching between funds and asset classes as well as overall withdrawals from and additions to the Trust's total investments. The whole portfolio was invested through UK based investment operations. All investments are either listed on recognised stock exchanges or are valued by reference to such investments. Other than cash held by the portfolio manager, all investment assets of the Trust comprise pooled investment funds.

b. Investment Management Fees

The unrealised gain or loss on revaluation of investments is shown after the deduction of any fees charged directly to the fund. Total investment management fees for the year ended 31 March 2026 are not quantified in total, as in some cases were not separately identified by the investment manager having been charged directly to the value of the investment portfolio.

NOTES TO THE FINANCIAL STATEMENTS cont.

For the year ended 31 March 2026

18. DEBTORS

DEBTORS

	2026	2025
	£	£
Trade debtors	287,213	174,135
Other debtors	15,951	15,490
Prepayments	37,616	10,507
Accrued income	275,675	417,100
	<u>616,455</u>	<u>617,232</u>

19. CREDITORS (Amounts failing due within one year)

	2026	2025
	£	£
Trade creditors	122,796	98,616
Other taxation and social security	122,822	-
Other creditors	65,534	50,569
Accruals	191,497	186,669
Deferred income (note 20)	-	30,173
	<u>502,649</u>	<u>366,027</u>

20. DEFERRED INCOME

Deferred income comprises entirely of Pembroke House and Admiral Jellicoe residents' fees invoiced in advance £Nil (2025: £30,173).

	2026	2025
	£	£
Balance at the start of the year	30,173	97,808
Amount released to income in the year	(30,173)	(97,808)
Amount deferred in the year	-	30,173
Balance at the end of the year	<u>-</u>	<u>30,173</u>

NOTES TO THE FINANCIAL STATEMENTS cont.

For the year ended 31 March 2026

21. MOVEMENTS IN FUNDS

Current Year

	<i>Restated Balance</i>	Prior period adjustment	Income	Expenditure	Investment Gains / (Losses)	Transfers	Balance at
	<i>01 April 2025</i>	(note 28)					<i>31 March 2026</i>
	£	£	£	£	£	£	£
Endowment Funds							
Royal Naval Fund	543,758	-	-	-	-	-	543,758
Mrs I Briggs for Regular Charitable Payments	210,090	-	-	-	-	-	210,090
Dame Elisabeth Kelly Fund	179,428	-	-	-	-	-	179,428
Sir John Langham Bequest	12,894	-	-	-	-	-	12,894
John Cornwell VC National Memorial	7,206	-	-	-	-	-	7,206
1939/45 Memorial Award Fund	12,041	-	-	-	-	-	12,041
	<u>965,417</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>965,417</u>
Restricted Funds (Grants & RCPs)							
Royal Naval Reserve Benevolent Fund	211,094	-	6,074	(5,369)	(4,696)	-	207,103
Mrs I Briggs – revenue	-	-	-	(3,796)	-	-	(3,796)
1939/45 Memorial Award Fund – revenue	-	-	-	-	-	-	-
Greenwich Hospital Regular Charitable Payments	-	-	579,500	(579,500)	-	-	-
RNRMC Naval Service Benevolence Fund	-	-	546,625	(546,625)	-	-	-
Submarine Memorial Fund	-	-	-	(18,369)	-	-	(18,369)
Durnford & Cawthan Trust	-	-	-	(4,800)	-	-	(4,800)
	<u>211,094</u>	<u>-</u>	<u>1,132,199</u>	<u>(1,158,459)</u>	<u>(4,696)</u>	<u>-</u>	<u>180,138</u>

NOTES TO THE FINANCIAL STATEMENTS cont.

For the year ended 31 March 2026

21. MOVEMENTS IN FUNDS (continued)

Current Year

	<i>Restated Balance 01 April 2025</i>	<i>Prior period adjustment (note 28)</i>	<i>Income</i>	<i>Expenditure</i>	<i>Investment Gains / (Losses)</i>	<i>Transfers</i>	<i>Balance at 31 March 2026</i>
	£	£	£	£	£	£	£
Restricted Funds (care homes & almshouse)							
PH Amenities Fund	33,799	-	1,215	-	(939)	-	34,075
PH Residents' Support Fund	760,555	-	20,651	-	(15,966)	-	765,240
PH Redevelopment Fund	760,009	-	52,834	-	(16,436)	-	796,407
AJH Projects Fund	-	-	-	-	-	-	-
AJH Amenities Fund	9,095	-	-	-	-	-	9,095
John Cornwell VC National Memorial	413,562	-	45,784	(50,777)	(8,922)	-	399,647
	<u>1,977,020</u>	<u>-</u>	<u>120,484</u>	<u>(50,777)</u>	<u>(42,263)</u>	<u>-</u>	<u>2,004,464</u>
Total Restricted Funds	<u>2,188,114</u>	<u>-</u>	<u>1,252,683</u>	<u>(1,209,236)</u>	<u>(46,959)</u>	<u>-</u>	<u>2,184,602</u>
Designated Funds							
Falklands Fund	4,141,260	-	-	(26,808)	-	-	4,114,452
Alan Brown Fund	29,101	-	-	-	-	-	29,101
Strategic Reserve	12,500,000	-	-	(126,342)	-	-	12,373,658
Capital Development Fund	5,940,000	-	-	-	-	-	5,940,000
Tangible Fixed Asset Fund	13,751,557	(124,642)	-	(802,707)	-	134,853	12,959,061
	<u>36,361,918</u>	<u>(124,642)</u>	<u>-</u>	<u>(955,857)</u>	<u>-</u>	<u>134,853</u>	<u>35,416,272</u>
Total Designated Funds	<u>36,361,918</u>	<u>(124,642)</u>	<u>-</u>	<u>(955,857)</u>	<u>-</u>	<u>134,853</u>	<u>35,416,272</u>
Total Unrestricted Funds	<u>16,068,199</u>	<u>-</u>	<u>10,016,817</u>	<u>(10,442,574)</u>	<u>(780,732)</u>	<u>(134,853)</u>	<u>14,726,857</u>
Total Funds	<u>55,583,648</u>	<u>(124,642)</u>	<u>11,269,500</u>	<u>(12,607,667)</u>	<u>(827,691)</u>	<u>-</u>	<u>53,293,148</u>

NOTES TO THE FINANCIAL STATEMENTS cont.

For the year ended 31 March 2026

21. MOVEMENTS IN FUNDS (continued)

Purposes of restricted funds

Permanent Endowment Funds:

Only the income arising from the investment of these funds can be spent for the stated purposes. The larger permanent funds include:

The Royal Navy Fund	Instituted in 1892 and provides assistance for the widows and other dependent relatives of ex- serving personnel.
Mrs Ina Briggs Fund	Provides income for additional RCPs.
Dame Elisabeth Kelly Fund	Produces income for housing assistance for serving personnel.
Chatham Depot Aid Fund	Income for those who were originally recruited into the Naval Service through Chatham Naval Base (this occurred when the Naval Service was organised by Port Divisions).
Langham Fund	Produces income for London based members of the RNBT Family in need or distress.
1939/45 Memorial Award Fund	Produces income for purchase of musical instruments or tuition for members of The RNBT Family

Restricted Funds:

These funds are all expendable for specific purposes (both income and capital); other restricted funds generally receive and spend income during each year for specific purposes.

The largest ones include:

Greenwich Hospital RCPs	Funds Regular Charitable Payments £40 per week to eligible beneficiaries.
The Royal Naval Reserve Benevolent Fund	Provides assistance to Reservists and their dependents.
RNRMC Naval Service Benevolent Fund	Provides assistance to Reservists and their dependents.
Submarine Memorial Fund	Provides assistance to serving and ex- serving submariners.
Durnford & Cawthran Trust	Provides income to assist beneficiaries aged 60 and over, with a naval connection, in the Portsmouth area
Pembroke House Amenities Fund	Provides amenities for the benefit of Pembroke House residents
Admiral Jellicoe House Amenities Fund	Provides amenities for the benefit of Admiral Jellicoe House residents
Pembroke House Residents' Support Fund	Provides financial support for residents in respect of whom the standard accommodation fees cannot be met in full
Pembroke House Redevelopment Fund	Created from the grants and donations received to help fund the major redevelopment of the Home in 2000; the only expenditure on the Fund is the depreciation charge for the capital costs of the redevelopment
John Cornwall VC National Memorial	Provides a maintenance fund for the ongoing upkeep of the almshouse properties

NOTES TO THE FINANCIAL STATEMENTS cont.

For the year ended 31 March 2026

21. MOVEMENTS IN FUNDS (continued)

Purposes of designated funds

Falklands Fund

Established as a restricted fund in 1992 to administer funds received on the winding-up of the South Atlantic Fund. In broad terms, it's purpose is to assist dependents of serving personnel killed during, or as a result of, the Falklands conflict and to assist those injured. During 2003/04, under the terms of its governing document, the Falklands Fund was wound up. The Trustees transferred the assets immediately to a new designated fund of the same name. The original eligibility criteria have been widened to include beneficiaries who are South Atlantic Medal holders.

Alan Brown Fund

Established as a designated fund in 2013 from the receipt of a legacy. The purpose of the Fund is to support naval officers who also have rating service, where the individual's needs cannot be fully met from other sources.

Pembroke House Revenue Projects

The purpose of the Fund is to separate out the costs of larger revenue projects, such as large-scale decoration, so as not to distort the operating costs of Pembroke House. A transfer from The Trust's unrestricted funds has been made to balance out the expenditure and therefore there is a nil balance on the Fund at the end of the year.

Strategic Fund

Established to fund strategic initiatives.

Capital Development Fund

Established to fund future capital developments.

Tangible Fixed Asset Fund

Established to match the net book value of the Trust's tangible fixed assets that are used for charitable purposes.

NOTES TO THE FINANCIAL STATEMENTS cont.

For the year ended 31 March 2026

22. COMPARATIVES FOR MOVEMENTS IN FUNDS for the year ended 31 March 2025

Explanations for last year's movements in funds may be found in Note 21 of the 2024/25 Annual Report & Accounts (available on the RNBT website).

	Balance at 01 April 2024	Prior period adjustment (note 28)	Income	Expenditure	Investment Gains / (Losses)	Transfers	Balance at 31 March 2025
	£	£	£	£	£	£	£
Endowment Funds							
Royal Naval Fund	543,758	-	-	-	-	-	543,758
Mrs I Briggs for Regular Charitable Payments	210,090	-	-	-	-	-	210,090
Dame Elisabeth Kelly Fund	179,428	-	-	-	-	-	179,428
Sir John Langham Bequest	12,894	-	-	-	-	-	12,894
John Cornwell VC National Memorial	7,206	-	-	-	-	-	7,206
1939/45 Memorial Award Fund	12,041	-	-	-	-	-	12,041
	<u>965,417</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>965,417</u>
Restricted Funds (Grants & RCPs)							
Royal Naval Reserve Benevolent Fund	211,077	-	4,379	-	(4,362)	-	211,094
Mrs I Briggs - revenue	2,216	-	-	(2,216)	-	-	-
Sir John Langham Bequest - revenue	237	-	-	(237)	-	-	-
1939/45 Memorial Award Fund - revenue	1,398	-	-	(1,398)	-	-	-
Greenwich Hospital Regular Charitable Payments	801	-	1,119,538	(1,120,339)	-	-	-
RNRMC Naval Service Benevolence Fund	-	-	494,000	(494,000)	-	-	-
Submarine Memorial Fund	9,549	-	3,075	(12,624)	-	-	-
Durnford & Cawthan Trust	-	-	5,000	(5,000)	-	-	-
The Lemming Fund	-	-	5,000	(5,000)	-	-	-
	<u>225,278</u>	<u>-</u>	<u>1,630,992</u>	<u>(1,640,814)</u>	<u>(4,362)</u>	<u>-</u>	<u>211,094</u>

NOTES TO THE FINANCIAL STATEMENTS cont.

For the year ended 31 March 2026

22. COMPARATIVES FOR MOVEMENTS IN FUNDS for the year ended 31 March 2025

	Balance at 01 April 2024	Prior period adjustment (note 28)	Income	Expenditure	Investment Gains / (Losses)	Transfers	Balance at 31 March 2025
	£	£	£	£	£	£	£
Restricted Funds (care homes & almshouse)							
PH Amenities Fund	34,081	-	10,438	(9,848)	(872)	-	33,799
PH Residents' Support Fund	760,498	-	14,870	-	(14,813)	-	760,555
PH Redevelopment Fund	775,276	-	99,525	(99,525)	(15,267)	-	760,009
AJH Projects Fund	-	-	372,500	(372,500)	-	-	-
AJH Amenities Fund	2437	-	10,453	(3,778)	(17)	-	9,095
John Cornwell VC National Memorial	410,924	-	47,938	(37,011)	(8,289)	-	413,562
	<u>£1,983,216</u>	<u>-</u>	<u>£555,724</u>	<u>(522,662)</u>	<u>(39,258)</u>	<u>-</u>	<u>£1,977,020</u>
Total Restricted Funds	<u>£2,208,494</u>	<u>-</u>	<u>£2,186,716</u>	<u>(2,163,476)</u>	<u>(43,620)</u>	<u>-</u>	<u>£2,188,114</u>
Designated Funds							
Falklands Fund	4,180,008	-	-	(38,748)	-	-	4,141,260
Alan Brown Fund	33,514	-	-	(4,413)	-	-	29,101
Strategic Reserve	12,500,000	-	-	-	-	-	12,500,000
Capital Development Fund	5,940,000	-	-	-	-	-	5,940,000
Tangible Fixed Asset Fund	13,930,626	(166,069)	-	(736,689)	-	723,689	13,751,557
Total Designated Funds	<u>36,584,148</u>	<u>(166,069)</u>	<u>-</u>	<u>(779,850)</u>	<u>-</u>	<u>723,689</u>	<u>36,361,918</u>
Total Unrestricted Funds	<u>16,552,025</u>	<u>-</u>	<u>10,274,255</u>	<u>(8,987,657)</u>	<u>(1,046,735)</u>	<u>(723,689)</u>	<u>16,068,199</u>
Total Funds	<u>56,310,084</u>	<u>(166,069)</u>	<u>12,460,971</u>	<u>(11,930,983)</u>	<u>(1,090,355)</u>	<u>-</u>	<u>55,583,648</u>

NOTES TO THE FINANCIAL STATEMENTS cont.

For the year ended 31 March 2026

23. RECONCILIATION OF NET INCOME TO NET CASH FLOW FROM OPERATING ACTIVITIES

	2026 £	2025 £
Net expenditure for the reporting period (as per the statement of financial activities)	(2,165,858)	(560,367)
Depreciation charges	791,463	736,689
(Gains) / Losses on disposal	11,244	-
(Gains) / Losses on investments	827,691	1,090,355
Dividends, interest and rent from investments	(1,070,588)	(1,126,748)
Decrease / (increase) in debtors	777	132,321
Increase / (decrease) in creditors	136,622	(125,497)
Net cash used in operating activities	(1,468,649)	146,753

24. ANALYSIS OF CASH AND CASH EQUIVALENTS

	At 1 April 2025 £	Cash Flows £	At 31 March 2026 £
Bank and cash balances	1,068,175	70,888	1,139,063
Short term investments	51,000	-	51,000
Total cash and cash equivalents	1,119,175	70,888	1,190,063

NOTES TO THE FINANCIAL STATEMENTS cont.

For the year ended 31 March 2026

25. LOAN FACILITY

In 2019/20 Trustees agreed to enter into an uncommitted revolving loan facility with Royal Bank of Canada (RBC) Europe Ltd, to help finance the Centenary Care Home Project (Admiral Jellicoe House). The aim of the facility is to smooth out the sale of the Trust's investments over a longer period of time so that investments do not have to be sold at times when investment prices may be unfavourable. The loan facility is for a maximum sum of £5 million. Interest is charged at 1% above LIBOR rates (from 2021 the rate changed to 0.97% + Bank of England Base Rate). The loan facility is secured against the Trust's investments managed by Newton Investment Management Ltd. Custody of those investments transferred to RBC in May 2020.

The decision to agree the loan facility with RBC was taken after Trustees has considered its affordability over the long term, together with a comparison of loan arrangements offered by other banks.

As at 31st March 2026 there was a balance remaining of £0.8m. The interest applicable to the loan for 2025/26 was £40,662 and is charged as an expense.

26. OBLIGATIONS UNDER OPERATING LEASES

	2026	2025
The total of future minimum lease payments on equipment operating leases expiring:	£	£
Within one year	18,792	21,625
Between one to five years	<u>37,584</u>	<u>48,778</u>
Total obligations under operating leases	<u>56,376</u>	<u>70,403</u>

27. CAPITAL COMMITMENTS

The Trust had one capital commitment totalling £33k as at the 31 March 2026. There were no capital commitments as at 31 March 2025.

NOTES TO THE FINANCIAL STATEMENTS cont.

For the year ended 31 March 2026

28. PRIOR PERIOD ADJUSTMENT

	2025 £	Prior years £
Fixed Asset Designated Fund	13,764,557	13,930,626
Reduction in Freehold Properties Cost	(128,133)	(167,875)
Reduction in Freehold Properties Depreciation	3,491	1,806
Fixed Asset Designated Fund Retated	<u>13,639,915</u>	<u>13,764,557</u>

During the preparation of the financial statements for the year ended 31 March 2026, an error was identified in the accounting treatment of borrowing costs relating to Admiral Jellicoe House. Following the commencement of operations in June 2022, borrowing costs continued to be capitalised within tangible fixed assets when they should have been recognised as expenditure in accordance with FRS 102 and the Charities SORP. The error affected the financial years ended 31 March 2023, 2024 and 2025. The comparative figures have therefore been restated, resulting in a cumulative reduction in tangible fixed assets and unrestricted funds of £290,000 at 1 April 2025. The adjustment has no impact on the charity's cash balances, cash flows or outstanding borrowings.

TRUST INFORMATION

For the year ended 31 March 2026

Patron

His Majesty King Charles III

Vice Patrons

Mr K Lambert BEM

Mr N Jellicoe

Ms J Agutter OBE

President

Admiral Sir Tim Fraser KCB

Vice President & Honorary Treasurer

Dr A Crossman

Chair

Commodore R Best OBE Royal Navy (Retd)

Admiralty Governor

Colonel M Stovin-Bradford Royal Marines (Retd)

Senior Serving Officer

Commodore J Carrigan (until October 2025)

Captain A Spencer (from November 2025)

Trustees

WO2 D Baxter

Mrs S Bryant (until March 2025)

Mr A Boswell (from June 2025)

Mrs N Ellis-Burt

Mr N Gartside CFA

Mr P Hopkins

Mr G Hounslea

Mr D McGinley

Mr A Maher (from June 2025)

Lt Cdr T Forer Royal Navy (Retd)

Mrs P Shaw OBE

Commander H Wright Royal Navy

Chief Executive

Mrs D Dollner

Finance Director

Mr J Thomas (until September 2025)

Mrs L Streeter FCCA, MBA (from September 2025)

Director of Grants and Engagement

Mr M Allardyce

Registered Office

Castaway House, 311 Twyford Avenue, Portsmouth, PO2 8RN

Auditors

UHY Hacker Young

Thames House, Roman Square, Sittingbourne, Kent, ME10 4BJ

Investment Managers

CCLA Investment Management Ltd

Senator House, 85 Queen Victoria Street, London EC4V 4ET

Newton Investment Limited

BNY Mellon Centre, 160 Queen Victoria Street, London EC4V 5LA

Bank

Barclays Bank PLC

Leicester LE87 2BB

Solicitors

Blake Morgan

New Kings Court, Tollgate, Chandler's Ford, Eastleigh, SO53 3LG