

COMPANY REGISTRATION NUMBER: SC237857
CHARITY REGISTRATION NUMBER: SC033716

Aviemore Community Enterprise Company Ltd
Company Limited by Guarantee
Unaudited Financial Statements
31 October 2025

WALTER HUNTER & CO LIMITED

Chartered accountants
24 Bridge Street
Newport
South Wales
NP20 4SF

Aviemore Community Enterprise Company Ltd

Company Limited by Guarantee

Financial Statements

Year ended 31 October 2025

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Aviemore Community Enterprise Company Ltd

Company Limited by Guarantee

Trustees' Annual Report (Incorporating the Director's Report)

Year ended 31 October 2025

The trustees, who are also the directors for the purposes of company law, present their report and the unaudited financial statements of the charity for the year ended 31 October 2025.

Reference and administrative details

Registered charity name	Aviemore Community Enterprise Company Ltd
Charity registration number	SC033716
Company registration number	SC237857
Principal office and registered office	16 Morlich Place Aviemore Inverness-shire Scotland PH22 1TH

The trustees

A Dargie	(appointed 13 th May 2023)
D Armit	(appointed 14 th Aug 2025)
D Shaw	
K M Cameron	
M Brown	(appointed 14 th Aug 2025)
M Chisholm	(appointed 14 th Aug 2025)
P M Long	
R Stevens	(appointed 14 th Aug 2025)
C E Long	(resigned 14 th Aug 2025)
D Khadi	(resigned 5 th Aug 2025)
E P Hay	(resigned 14 th Aug 2025)
J E Pacitti	(resigned 14 th Aug 2025)

Independent examiner	Mr Jonathan Rhodes BSc BFP FCA 24 Bridge Street Newport South Wales NP20 4SF
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Structure, governance and management

The charity is controlled by its governing document, a deed of trust, and constitutes a limited company, limited by guarantee, as defined by the Companies Act 2006. Recruitment and appointment of new trustees All directors are appointed by the members at the AGM. The company seeks to maintain a cross section of appropriate directors.

Statement of Trustees' Responsibilities

The trustees (who are also the directors of Aviemore Community Enterprise Company Ltd for the purposes of company law) are responsible for preparing the trustees' report and the financial statements in accordance with the United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) and applicable law and regulations. The report and accounts have been prepared in accordance with the provisions in the Companies Act 2006 relating to small companies.

Aviemore Community Enterprise Company Ltd

Company Limited by Guarantee

Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year ended 31 October 2025

Structure, governance and management *(continued)*

Company law requires the trustees to prepare financial statements for each financial year. Under company law the trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of its incoming resources and application of resources, including its income and expenditure, for that period. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

Objectives and activities

To benefit the community of Aviemore and vicinity which lies within the Aviemore and Vicinity Community Council boundary area with the following objects:

- i. Maintenance, regeneration and improvement of the communities' physical, economic, social and cultural infrastructure.
- ii. Advancement of education and training, arts, culture, heritage, public participation in sports, recreation and environmental improvement.

Aviemore Community Enterprise Company Ltd

Company Limited by Guarantee

Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year ended 31 October 2025

Achievements and performance

Membership has been steady, with no significant changes in numbers from the previous year.

The focus this year has been on maintenance work for Riverside Park and the village green, of which we are custodians. In addition, work was undertaken on the outdoor classroom, with a new path installed to make the area more accessible to the wider community. A grant from the Highland Council was received to fund the work.

Our annual tombola and raffle raised over £1,000, which would not have been achieved without the generosity of local businesses and individuals donating prizes.

The flower display and winter lights were well received by locals and holidaymakers alike.

The Christmas Eve Procession was a great success. Takings from the sale of torches and donations on the night covered all expenses, which amounted to just under £1,500. Without the volunteers, organisations, and individuals who contribute their time and skills, this event would not be the success it is. Thank you to all involved.

We were able to provide Aviemore Primary School with funding to cover clearance work for their school community garden, in which we wish them every success.

The number of projects and the work required to maintain them is significant. We thank all our volunteers for their continued support and help, without whom we could not have accomplished so much. However, more help is required, and we are looking at ways to encourage others to get involved

Financial review

The statement of financial activities shows net outgoing resources for the year of £16,916 (2024: £107).

Policy on reserves

The company made a deficit of £4,010 (2024: surplus of £290) on general or unrestricted reserves giving a balance on the unrestricted fund of £6,184 (2024: £10,194). All unrestricted reserves are maintained for use in fulfilling our charitable purposes.

Small company provisions

This report has been prepared in accordance with the provisions applicable to companies entitled to the small companies exemption.

15 Jul 2026

The trustees' annual report was approved on and signed on behalf of the board of trustees by:



K M Cameron
Trustee

Aviemore Community Enterprise Company Ltd

Company Limited by Guarantee

Independent Examiner's Report to the Trustees of Aviemore Community Enterprise Company Ltd

Year ended 31 October 2025

I report to the trustees on my examination of the financial statements of Aviemore Community Enterprise Company Ltd ('the charity') for the year ended 31 October 2025.

Responsibilities and basis of report

As the trustees of the company (and also its directors for the purposes of company law) you are responsible for the preparation of the financial statements in accordance with the requirements of the Charities and Trustee Investment (Scotland) Act 2005 ('the 2005 Act'), the Charities Accounts (Scotland) Regulations 2006 (as amended) and the Companies Act 2006 ('the 2006 Act'). You are satisfied that the accounts of the company are not required by charity or company law to be audited and have chosen instead to have an independent examination.

Having satisfied myself that the accounts of the company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of the charity's accounts carried out under section 44(1)(c) of the 2005 Act. In carrying out my examination I have followed the requirements of Regulation 11 of the Charities Accounts (Scotland) Regulations 2006 (as amended).

Independent examiner's statement

Since the charity is required by company law to prepare its accounts on an accruals basis and is registered as a charity in Scotland your examiner must be a member of a body listed in Regulation 11(2) of the Charities Accounts (Scotland) Regulations 2006 (as amended). I can confirm that I am qualified to undertake the examination because I am a registered member of the Institute of Chartered Accountants in England and Wales (ICAEW) which is one of the listed bodies.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the charity as required by section 386 of the 2006 Act, section 44(1)(a) of the 2005 Act and Regulation 4 of the 2006 Accounts Regulations; or
2. the financial statements do not accord with those records or with the accounting requirements of Regulation 8 of the Charities Accounts (Scotland) Regulations 2006; or
3. the financial statements do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination; or
4. the financial statements have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

Aviemore Community Enterprise Company Ltd

Company Limited by Guarantee

Independent Examiner's Report to the Trustees of Aviemore Community Enterprise Company Ltd *(continued)*

Year ended 31 October 2025

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.



Mr Jonathan Knodes BSc BFP FCA
Independent Examiner
Walter Hunter & Co Limited
24 Bridge Street
Newport
South Wales
NP20 4SF

Aviemore Community Enterprise Company Ltd

Company Limited by Guarantee

Statement of Financial Activities (including income and expenditure account)

Year ended 31 October 2025

			2025		2024
	Note	Unrestricted funds £	Restricted funds £	Total funds £	Total funds £
Income and endowments					
Donations and legacies	5	8,517	15,284	23,801	28,294
Total income		8,517	15,284	23,801	28,294
Expenditure					
Expenditure on charitable activities	6,7	12,527	28,190	40,717	28,401
Total expenditure		12,527	28,190	40,717	28,401
Net expenditure and net movement in funds		(4,010)	(12,906)	(16,916)	(107)
Reconciliation of funds					
Total funds brought forward		10,194	64,069	74,263	74,370
Total funds carried forward		6,184	51,163	57,347	74,263

The statement of financial activities includes all gains and losses recognised in the year.
All income and expenditure derive from continuing activities.

The notes on pages 8 to 15 form part of these financial statements

Aviemore Community Enterprise Company Ltd**Company Limited by Guarantee****Statement of Financial Position****31 October 2025**

	Note	2025 £	2024 £
Fixed assets			
Tangible fixed assets	13	24,227	28,306
Current assets			
Debtors	14	3,000	—
Cash at bank and in hand		32,067	46,940
		<u>35,067</u>	<u>46,940</u>
Creditors: amounts falling due within one year	15	1,947	983
Net current assets		<u>33,120</u>	<u>45,957</u>
Total assets less current liabilities		<u>57,347</u>	<u>74,263</u>
Net assets		<u>57,347</u>	<u>74,263</u>
Funds of the charity			
Restricted funds		51,163	64,069
Unrestricted funds		<u>6,184</u>	<u>10,194</u>
Total charity funds	16	<u>57,347</u>	<u>74,263</u>

For the year ended 31 October 2025 the charity was entitled to exemption from audit under section 477 of the Companies Act 2006 relating to small companies.

Directors' responsibilities:

- The members have not required the company to obtain an audit of its financial statements for the year in question in accordance with section 476;
- The directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of financial statements.

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime.

These financial statements were approved by the board of trustees and authorised for issue on 15 Jul 2026
....., and are signed on behalf of the board by:



K M Cameron
Trustee

The notes on pages 8 to 15 form part of these financial statements

Aviemore Community Enterprise Company Ltd

Company Limited by Guarantee

Notes to the Financial Statements

Year ended 31 October 2025

1. General information

The charity is a public benefit entity and a private company limited by guarantee, registered in England and Wales and a registered charity in Scotland. The address of the registered office is 16 Morlich Place, Aviemore, Inverness-shire PH22 1TH Scotland.

2. Statement of compliance

These financial statements have been prepared in compliance with FRS 102, 'The Financial Reporting Standard applicable in the UK and the Republic of Ireland', the Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (Charities SORP (FRS 102)) and the Companies Act 2006.

3. Accounting policies

Basis of preparation

The financial statements have been prepared on the historical cost basis.

The financial statements are prepared in sterling, which is the functional currency of the entity, rounded to the nearest pound.

Going concern

There are no material uncertainties about the charity's ability to continue.

Judgements and key sources of estimation uncertainty

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the amounts reported. These estimates and judgements are continually reviewed and are based on experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Income tax

The charity is exempt for tax on its charitable activities.

Fund accounting

Unrestricted funds are available for use at the discretion of the trustees to further any of the charity's purposes.

Designated funds are unrestricted funds earmarked by the trustees for particular future project or commitment.

Restricted funds are subjected to restrictions on their expenditure declared by the donor or through the terms of an appeal, and fall into one of two sub-classes: restricted income funds or endowment funds.

Aviemore Community Enterprise Company Ltd

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 October 2025

3. Accounting policies *(continued)*

Incoming resources

All incoming resources are included in the statement of financial activities when entitlement has passed to the charity; it is probable that the economic benefits associated with the transaction will flow to the charity and the amount can be reliably measured. The following specific policies are applied to particular categories of income:

- income from donations or grants is recognised when there is evidence of entitlement to the gift, receipt is probable and its amount can be measured reliably.
- legacy income is recognised when receipt is probable and entitlement is established.
- income from donated goods is measured at the fair value of the goods unless this is impractical to measure reliably, in which case the value is derived from the cost to the donor or the estimated resale value. Donated facilities and services are recognised in the accounts when received if the value can be reliably measured. No amounts are included for the contribution of general volunteers.
- income from contracts for the supply of services is recognised with the delivery of the contracted service. This is classified as unrestricted funds unless there is a contractual requirement for it to be spent on a particular purpose and returned if unspent, in which case it may be regarded as restricted.

Resources expended

Expenditure is recognised on an accruals basis as a liability is incurred. Expenditure includes any VAT which cannot be fully recovered, and is classified under headings of the statement of financial activities to which it relates:

- expenditure on raising funds includes the costs of all fundraising activities, events, non-charitable trading activities, and the sale of donated goods.
- expenditure on charitable activities includes all costs incurred by a charity in undertaking activities that further its charitable aims for the benefit of its beneficiaries, including those support costs and costs relating to the governance of the charity apportioned to charitable activities.
- other expenditure includes all expenditure that is neither related to raising funds for the charity nor part of its expenditure on charitable activities.

All costs are allocated to expenditure categories reflecting the use of the resource. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs are apportioned between the activities they contribute to on a reasonable, justifiable and consistent basis.

Tangible assets

Tangible assets are initially recorded at cost, and subsequently stated at cost less any accumulated depreciation and impairment losses.

Aviemore Community Enterprise Company Ltd

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 October 2025

3. Accounting policies *(continued)*

Depreciation

Depreciation is calculated so as to write off the cost or valuation of an asset, less its residual value, over the useful economic life of that asset as follows:

Equipment - 20% straight line

Impairment of fixed assets

A review for indicators of impairment is carried out at each reporting date, with the recoverable amount being estimated where such indicators exist. Where the carrying value exceeds the recoverable amount, the asset is impaired accordingly. Prior impairments are also reviewed for possible reversal at each reporting date.

Financial instruments

A financial asset or a financial liability is recognised only when the entity becomes a party to the contractual provisions of the instrument.

Basic financial instruments are initially recognised at the amount receivable or payable including any related transaction costs, unless the arrangement constitutes a financing transaction, where it is recognised at the present value of the future payments discounted at a market rate of interest for a similar debt instrument.

Current assets and current liabilities are subsequently measured at the cash or other consideration expected to be paid or received and not discounted.

4. Limited by guarantee

The charity is incorporated under the Companies Act 2006 and is limited by guarantee, each member having undertaken to contribute such amounts not exceeding one pound as may be required in the event of the company being wound up whilst he or she is still a member or within one year thereafter. There are 225 members of the company (2024: 219).

5. Donations and legacies

	Unrestricted Funds £	Restricted Funds £	Total Funds 2025 £
Donations			
Donations - General Fund	7,092	1,248	8,340
Donations - Flower Display Fund	1,343	8,253	9,596
Donations - Village Green Fund	—	3,400	3,400
Donations - Childrens Fund	—	2,283	2,283
Donations - Winter Lights Fund	—	100	100
Donations - Park	82	—	82
Donations - Burnside Park	—	—	—
	<u>8,517</u>	<u>15,284</u>	<u>23,801</u>

Aviemore Community Enterprise Company Ltd

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 October 2025

5. Donations and legacies *(continued)*

	Unrestricted Funds £	Restricted Funds £	Total Funds 2024 £
Donations			
Donations - General Fund	7,974	—	7,974
Donations - Flower Display Fund	—	4,990	4,990
Donations - Village Green Fund	—	10,826	10,826
Donations - Childrens Fund	—	—	—
Donations - Winter Lights Fund	—	375	375
Donations - Park	2	—	2
Donations - Burnside Park	4,127	—	4,127
	<u>12,103</u>	<u>16,191</u>	<u>28,294</u>

6. Expenditure on charitable activities by fund type

	Unrestricted Funds £	Restricted Funds £	Total Funds 2025 £
General	10,190	1,238	11,427
Park	—	—	—
Floral Display	—	7,680	7,680
Children	—	10,636	10,636
Winter Lights	—	1,073	1,073
Village Green	—	7,563	7,563
Support costs	2,337	—	2,338
	<u>12,527</u>	<u>28,190</u>	<u>40,717</u>

	Unrestricted Funds £	Restricted Funds £	Total Funds 2024 £
General	3,700	—	3,700
Park	6,015	—	6,015
Floral Display	—	11,490	11,490
Children	—	1,935	1,935
Winter Lights	—	1,874	1,874
Village Green	—	1,289	1,289
Support costs	2,098	—	2,098
	<u>11,813</u>	<u>16,588</u>	<u>28,401</u>

Aviemore Community Enterprise Company Ltd

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 October 2025

7. Expenditure on charitable activities by activity type

	Activities undertaken directly	Support costs	Total funds 2025 £	Total fund 2024 £
	£	£		
General	11,427	—	11,427	3,700
Park	—	—	—	6,015
Floral Display	7,680	—	7,680	11,490
Children	10,636	—	10,636	1,935
Winter Lights	1,073	—	1,073	1,874
Village Green	7,563	—	7,563	1,289
Governance costs	—	2,338	2,338	2,098
	<u>38,379</u>	<u>2,338</u>	<u>40,717</u>	<u>28,401</u>

8. Analysis of support costs

	Governance Costs £	Total 2025 £	Total 2024 £
Rent	—	—	50
Insurance	1,271	1,271	1,031
Accounting	983	983	983
Legal & Professional fees	34	34	34
	<u>2,288</u>	<u>2,288</u>	<u>2,098</u>

9. Net expenditure

Net expenditure is stated after charging/(crediting):

	2025 £	2024 £
Depreciation of tangible fixed assets	<u>5,879</u>	<u>168</u>

10. Independent examination fees

	2025 £	2024 £
Fees payable to the independent examiner for: Independent examination of the financial statements	<u>1,032</u>	<u>983</u>

11. Staff costs

The average head count of employees during the year was Nil (2024: Nil).

The charity was run entirely by volunteers, including the trustees who undertook the key management roles.

Aviemore Community Enterprise Company Ltd

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 October 2025

11. Staff costs *(continued)*

No employee received employee benefits of more than £60,000 during the year (2024: Nil).

12. Trustee remuneration and expenses

No remuneration or expenses or other benefits from employment with the charity or a related entity were received by the trustees (2024: Nil)

13. Tangible fixed assets

	Equipment £
Cost	
At 1 November 2024	28,474
Additions	1,800
At 31 October 2025	<u>30,274</u>
Depreciation	
At 1 November 2024	168
Charge for the year	5,879
At 31 October 2025	<u>6,047</u>
Carrying amount	
At 31 October 2025	<u>24,227</u>
At 31 October 2024	<u>28,306</u>

14. Debtors

	2025 £	2024 £
Trade debtors	<u>3,000</u>	<u>—</u>

15. Creditors: amounts falling due within one year

	2025 £	2024 £
Trade creditors	915	—
Accruals and deferred income	<u>1,032</u>	<u>983</u>
	<u>1,947</u>	<u>983</u>

Aviemore Community Enterprise Company Ltd

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 October 2025

16. Analysis of charitable funds

Unrestricted funds

	At 1 November 2024 £	Income £	Expenditure £	Transfers £	At 31 October 2025 £
General funds	10,194	8,517	(12,527)	—	6,184
Portacabin fund	—	—	—	—	—
	<u>10,194</u>	<u>8,517</u>	<u>(12,527)</u>	<u>—</u>	<u>6,184</u>

	At 1 November 2023 £	Income £	Expenditure £	Transfers £	At 31 October 2024 £
General funds	7,404	12,103	(11,813)	2,500	10,194
Portacabin fund	2,500	—	—	(2,500)	—
	<u>9,904</u>	<u>12,103</u>	<u>(11,813)</u>	<u>—</u>	<u>10,194</u>

Restricted funds

	At 1 November 2024 £	Income £	Expenditure £	Transfers £	At 31 October 2025 £
Club 100	—	1,248	(1,238)	—	10
Floral display fund	(6,430)	8,253	(7,680)	—	(5,857)
Children fund	50,209	2,283	(10,636)	—	41,856
Winter lights fund	935	100	(1,073)	—	(38)
Village green fund	9,537	3,400	(7,563)	—	5,374
Myrtlefield fund	9,818	—	—	—	9,818
	<u>64,069</u>	<u>15,284</u>	<u>(28,190)</u>	<u>—</u>	<u>51,163</u>

	At 1 November 2023 £	Income £	Expenditure £	Transfers £	At 31 October 2024 £
Club 100	—	—	—	—	—
Floral display fund	70	4,990	(11,490)	—	(6,430)
Children fund	52,144	—	(1,935)	—	50,209
Winter lights fund	2,434	375	(1,874)	—	935
Village green fund	—	10,826	(1,289)	—	9,537
Myrtlefield fund	9,818	—	—	—	9,818
	<u>64,466</u>	<u>16,191</u>	<u>(16,588)</u>	<u>—</u>	<u>64,069</u>

Aviemore Community Enterprise Company Ltd

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 October 2025

17. Analysis of net assets between funds

	Unrestricted Funds £	Restricted Funds £	Total Funds 2025 £
Tangible fixed assets	–	24,227	24,227
Current assets	8,131	26,936	35,067
Creditors less than 1 year	(1,947)	–	(1,947)
Net assets	<u>6,184</u>	<u>51,163</u>	<u>57,347</u>

	Unrestricted Funds £	Restricted Funds £	Total Funds 2024 £
Tangible fixed assets	–	28,306	28,306
Current assets	11,177	35,763	46,940
Creditors less than 1 year	(983)	–	(983)
Net assets	<u>10,194</u>	<u>64,069</u>	<u>74,263</u>