Company registration number SC241125 (Scotland)

Charity registration number SC033882 (Scotland)

THE K.O.S.B. ASSOCIATION FUNDS

ANNUAL REPORT AND UNAUDITED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2025

THE K.O.S.B. ASSOCIATION FUNDS

LEGAL AND ADMINISTRATIVE INFORMATION

Directors And Trustees	Colonel A J Loudon MBE CStJ	
	Lieutenant Colonel C G O Hogg OBE DL	
	Lieutenant Colonel R S Combe MBE	
	Major A G Horsburgh	
	Captain A J D Herberts	
	Mr A R Ward	(Appointed 1 November 2025)
	Major R T A Angus	(Appointed 1 November 2025)
	Brigadier J M Castle OBE	(Appointed 1 November 2025)
	Captain M Shankland	(Appointed 1 November 2025)
Charity number (Scotland)	SC033882	
Company number	SC241125	
Registered office	8 St Ann's Place Haddington East Lothian EH41 4BS	
Independent examiner	Colin Frame CA 17 Walkergate Berwick-upon-Tweed Northumberland TD15 1DJ	
Bankers	Barclays Bank P.L.C.	
Investment advisors	RBC Brewin Dolphin 6th Floor Atria One 144 Morrison Street Edinburgh EH3 8EX	

THE K.O.S.B. ASSOCIATION FUNDS

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THE K.O.S.B. ASSOCIATION FUNDS

DIRECTORS AND TRUSTEES REPORT (INCLUDING DIRECTORS' REPORT)

FOR THE YEAR ENDED 31 DECEMBER 2025

The directors and trustees present their annual report and financial statements for the year ended 31 December 2025.

The financial statements have been prepared in accordance with the accounting policies set out in note 1 to the financial statements and comply with the charitable company's governing document, the Companies Act 2006 the Charities and Trustee Investment (Scotland) Act 2005, the Charities Accounts (Scotland) Regulations 2006, FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" and the Charities SORP "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)".

Objectives and activities
The charitable company's objects are :-

- to relieve suffering, hardship and distress and promote the relief of need among men or women who have at any time served with the King's Own Scottish Borderers, and their families and dependants, by making grants of money, loans or guarantees.

- to act as administrators of the "King's Own Scottish Borderers War Memorial and War Relief Funds".

- to make contributions to or otherwise support charitable or benevolent bodies and to make donations for any public purpose connected with the activities of the charitable company or with the furtherance of its objects.

Public benefit
In considering the operation, achievements and performance and finances of the charitable company, the directors and trustees are satisfied that public benefit has been provided in accordance with the Charities and Trustee Investment (Scotland) Act 2005 and guidance provided by the Office of the Scottish Charity Regulator.

Achievements and performance
During the year the fund has continued to support former members of the King's Own Scottish Borderers and their families and dependants in accordance with the aims and objectives set out above. It is anticipated that these activities will continue for the foreseeable future.

There continues to be a healthy position in the General Fund, which allows the charitable company to continue to meet the current calls on the funds. Donations were received during the year, each gratefully acknowledged.

The bid by the Living Barracks Partners, of which the KOSB Association is a member, to the National Lottery Heritage Fund for funding of the refurbishment of the East Block was successful and, when added to the previous grant from the Community Development Fund, the total so far raised or projected is very close to the total sum required for the work. The start of renovation and repair work has been delayed slightly, but this is due to commence on site in early 2026, with a completion of capital works likely in late Summer 2027.

Applications from KOSB veterans and their families for Welfare assistance and Benevolence grants continue to be processed and almonised by RHQ SCOTS. Financial assistance remains funded by the KOSB Association. In particular, the fund has assisted and will continue to assist our veterans as the effects of the cost of living crisis continue to impact on many members' finances and wellbeing.

The salary of the Association Officer (Museum) continues to be funded by the Army Museums Ogilby Trust.

In light of the loss of MOD funding in 2030, and the ongoing Living Barracks project that is planned to see the Association collection housed in a new museum from 2027, the directors and trustees have been giving careful consideration to the future purpose of the Association, its funding and its staffing. We intend to formally review our Articles of Association, to ensure that they are up to date and relevant. A second key plank of this work, a KOSB Benevolence and Heritage Appeal, will be launched in 2026, with the aim of raising £500,000 over three years to provide funding for Association and Museum activities out to 2050, as well as meet the Association's committed share of the costs of the redevelopment of The Barracks. Typically, income tax is reclaimed wherever possible on donations under the Gift Aid Scheme. The funds raised will look to safeguard the collection and our heritage more generally, continue to assist our veterans, support our events and provide a spiritual home for our Association members.

I once again wish to thank my fellow directors and trustees, the Regimental Secretary, Branch Secretaries, other Association office bearers and, equally importantly, the staff team, for their unstinting contribution during the year. The willingness of many of them to continue to commit themselves on a voluntary basis is much appreciated by myself and the wider Regimental family, especially given the many other calls on their time.

Financial review

The accounts from page 6 onwards set out the full financial position for the year ended 31 December 2025.

Income

Total income for the year was £88,772 (2024: £175,372) a decrease of £86,600.

Expenditure

Total expenditure for the year was £100,652 (2024: £161,835) a decrease of £61,183.

The total net cost of benevolence was £7,000 (2024: £12,000).

Financial assistance was given in 21 cases (2024: 33) of hardship, with all cases processed by RHQ SCOTS, who also dealt directly with the Army Benevolent Fund.

Donations to other organisations and charities amounted to £411 (2024: £Nil).

The cost of publishing and distributing the Borderers' Chronicle, £4,418 (2024: £5,785) was covered by income received.

The total revenue deficit across all funds for the year before investment movements was £11,880 (2024: £13,537 surplus).

Balance sheet

The total net assets of the Association General Funds as at 31 December 2025 were £568,816 (2024: £552,067).

The total market value of the investments at 31 December 2025 was £527,909 (2024: £472,719).

Grant making policy

Grants are made in accordance with the charitable company's objects, as set out on page 1, to relieve suffering, hardship and distress among men or women who have served at any time with the Regiment of The King's Own Scottish Borderers and their families and dependants. Each application is considered on its merits.

Reserves and investment policy
The directors and trustees have reviewed the reserves of the charitable company in relation to current and future requirements and consider that the reserves are adequate to allow the charitable company to continue to carry out its objects, and to meet its long term commitments.

The governing documents allow the directors and trustees to invest funds in any investment they think fit, at their absolute discretion.

Investments are professionally managed by RBC Brewin Dolphin, acting on a discretionary basis. The investment objectives are to achieve a balance of income and capital growth with an emphasis on income, assuming a medium risk profile.

Major risks
The directors and trustees have conducted a review of the major risks to which the charitable company is exposed including the long term effect of the formation of the Royal Regiment of Scotland, and have established systems to mitigate the risks identified by putting the funds into their present corporate structure. The position in relation to administration is kept under review.

Structure, governance and management
The K.O.S.B. Association Funds were incorporated on 13 December 2002, as a charitable company limited by guarantee. It is governed by its Memorandum and Articles of Association.

The members of the charitable company are the current directors and trustees. Every member has one vote, at general meetings of the charitable company which may be given either personally or by proxy.

The business of the charitable company is managed by the directors and trustees, who may exercise all the powers of the charitable company.

The maximum number of directors and trustees is fifteen, and the minimum number is four. The directors and trustees may appoint at any time a director and trustee to fill a vacancy or as an additional director and trustee. One third of directors and trustees are due to retire from office at the annual general meeting, but are eligible for re-election.

At the AGM Colonel A J Loudon MBE CStJ and Captain A J D Herberts will retire, with both eligible for re-election.

Having been appointed since the last AGM, Mr A R Ward, Major R T A Angus, Brigadier J M Castle OBE and Captain M Shankland automatically retire, with all eligible for re-election.

New directors and trustees are given a copy of the Memorandum and Articles of Association, the latest report and accounts, and all the charitable company's documents on governance. Subject to their experience and expertise, they are also given pamphlets issued by the Office of the Scottish Charity Regulator explaining the duties of Trustees of Charities and offered training in any area of their duties which they think they would like strengthening.

Directors and trustees
The directors and trustees who served during the year are as stated below:

Colonel A J Loudon MBE CStJ	
Lieutenant Colonel C G O Hogg OBE DL	
Lieutenant Colonel R S Combe MBE	
Major A G Horsburgh	
Captain A J D Herberts	
Mr A R Ward	(Appointed 1 November 2025)
Major R T A Angus	(Appointed 1 November 2025)
Brigadier J M Castle OBE	(Appointed 1 November 2025)
Captain M Shankland	(Appointed 1 November 2025)

As a company limited by guarantee, the charitable company does not have a share capital. The liability of each member is limited to £1.

Statement of directors and trustees responsibilities
The directors and trustees, who are also the directors of The K.O.S.B. Association Funds for the purpose of company law, are responsible for preparing the Directors and Trustees Report and the accounts in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the directors and trustees to prepare accounts for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that year.

In preparing these accounts, the directors and trustees are required to:

- select suitable accounting policies and then apply them consistently;

- observe the methods and principles in the Charities SORP;

- make judgements and estimates that are reasonable and prudent;

- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the accounts; and

- prepare the accounts on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

The directors and trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the accounts comply with the Companies Act 2006, the Charities and Trustee Investment (Scotland) Act 2005 and the Charities Accounts (Scotland) Regulations 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Exemptions
This report is prepared in accordance with the special provisions relating to small companies within Part 15 of the Companies Act 2006.

The directors and trustees report was approved by the Board of Directors and Trustees.

Colonel A J Loudon MBE CStJ
Director and Trustee

8 June 2026

THE K.O.S.B. ASSOCIATION FUNDS

INDEPENDENT EXAMINER'S REPORT

TO THE DIRECTORS AND TRUSTEES OF THE K.O.S.B. ASSOCIATION FUNDS

I report on the financial statements of the charitable company for the year ended 31 December 2025, which are set out on pages 6 to 22.

Respective responsibilities of directors and trustees and examiner

The charity trustees (who are also the directors of The K.O.S.B. Association Funds for the purposes of company law) are responsible for the preparation of the financial statements in accordance with the terms of the Charities and Trustee Investment (Scotland) Act 2005 and the Charities Accounts (Scotland) Regulations 2006.The charitable company directors and trustees consider that the audit requirement of Regulation 10(1)(a)-(c) of the Charities Accounts (Scotland) Regulations 2006 does not apply.

It is my responsibility to examine the financial statements as required under section 44(1)(c) of the Charities and Trustee Investment (Scotland) Act 2005 and to state whether particular matters have come to my attention.

Basis of independent examiner's statement

My examination was carried out in accordance with the Regulation 11 of the Charities Accounts (Scotland) Regulations 2006. An examination includes a review of the accounting records kept by the charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts, and seeks explanations from the directors and trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit, and consequently I do not express an audit opinion on the view given by the accounts.

Independent examiner's statement

In the course of my examination, no matter has come to my attention

1. which gives me reasonable cause to believe that in any material respect the requirements:
   - to keep accounting records in accordance with Section 44(1)(a) of the Charities and Trustee Investment (Scotland) Act 2005 and Regulation 4 of the Charities Accounts (Scotland) Regulations 2006, and
   - to prepare financial statements which accord with the accounting records and comply with Regulation 8 of the Charities Accounts (Scotland) Regulations 2006

have not been met, or

2. to which, in my opinion, attention should be drawn in order to enable a proper understanding of the financial statements to be reached.

Colin Frame.

Colin Frame CA
17 Walkergate
Berwick-upon-Tweed
Northumberland
TD15 1DJ
8 June 2026

THE K.O.S.B. ASSOCIATION FUNDS

STATEMENT OF FINANCIAL ACTIVITIES
(INCLUDING INCOME AND EXPENDITURE ACCOUNT)

FOR THE YEAR ENDED 31 DECEMBER 2025

Current financial year	Notes	Unrestricted funds general 2025 £	Unrestricted funds designated 2025 £	Restricted funds 2025 £	Total 2025 £	Total 2024 £
Income from:						
Donations and legacies	3	13,850	4,561	56,158	74,569	148,943
Other trading activities	4	1,389	-	-	1,389	15,211
Investments	5	11,850	964	-	12,814	11,218
Total income		27,089	5,525	56,158	88,772	175,372
Expenditure on:						
Raising funds	6	3,487	453	-	3,940	4,125
Charitable activities	7	37,024	836	58,852	96,712	157,710
Total expenditure		40,511	1,289	58,852	100,652	161,835
Net gains on investments	12	26,501	2,128	-	28,629	34,987
Net income/(expenditure) and movement in funds		13,079	6,364	(2,694)	16,749	48,524
Reconciliation of funds:						
Fund balances at 1 January 2025		461,584	87,789	2,694	552,067	503,543
Fund balances at 31 December 2025		474,663	94,153	-	568,816	552,067

The statement of financial activities includes all gains and losses recognised in the year. All income and expenditure derive from continuing activities.

The statement of financial activities also complies with the requirements for an income and expenditure account under the Companies Act 2006.

THE K.O.S.B. ASSOCIATION FUNDS

STATEMENT OF FINANCIAL ACTIVITIES (CONTINUED)
(INCLUDING INCOME AND EXPENDITURE ACCOUNT)

FOR THE YEAR ENDED 31 DECEMBER 2025

Prior financial year	**Notes**	**Unrestricted funds general 2024 £**	**Unrestricted funds designated 2024 £**	**Restricted funds 2024 £**	**Total 2024 £**
Income from:					
Donations and legacies	**3**	20,005	53,572	75,366	148,943
Other trading activities	**4**	1,436	13,775	-	15,211
Investments	**5**	11,218	-	-	11,218
Total income		32,659	67,347	75,366	175,372
Expenditure on:					
Raising funds	**6**	4,125	-	-	4,125
Charitable activities	**7**	72,915	4,599	80,196	157,710
Total expenditure		77,040	4,599	80,196	161,835
Net gains/(losses) on investments	**12**	36,484	(1,497)	-	34,987
Net income/(expenditure) and movement in funds		(7,897)	61,251	(4,830)	48,524
Reconciliation of funds:					
Fund balances at 1 January 2024		469,481	26,538	7,524	503,543
Fund balances at 31 December 2024		461,584	87,789	2,694	552,067

THE K.O.S.B. ASSOCIATION FUNDS

BALANCE SHEET

AS AT 31 DECEMBER 2025

	Notes	2025 £	2025 £	2024 £	2024 £
Fixed assets					
Investments	**14**		527,909		472,719
Current assets					
Stocks	**15**	329		393	
Debtors	**16**	7,175		47,428	
Cash at bank and in hand		51,616		43,853	
		59,120		91,674	
Creditors: amounts falling due within one year	**17**	(18,213)		(12,326)	
Net current assets			40,907		79,348
Net assets			568,816		552,067
The funds of the charitable company					
Restricted income funds	**18**		-		2,694
Unrestricted funds - general			474,663		461,584
Unrestricted funds - designated	**19**		94,153		87,789
			568,816		552,067

The charitable company is entitled to the exemption from the audit requirement contained in section 477 of the Companies Act 2006, for the year ended 31 December 2025. No member of the charitable company has deposited a notice, pursuant to section 476, requiring an audit of these accounts.

The directors acknowledge their responsibilities for ensuring that the charitable company keeps accounting records which comply with section 386 of the Act and section 44 of the Charities and Trustee Investment (Scotland) Act 2005 and for preparing accounts which give a true and fair view of the state of affairs of the charitable company as at the end of the financial year and of its incoming resources and application of resources, including its income and expenditure, for the financial year in accordance with the requirements of sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to accounts, so far as applicable to the charitable company.

The members have not required the company to obtain an audit of its financial statements for the year in question in accordance with section 476.

These accounts have been prepared in accordance with the provisions applicable to charitable company subject to the small companies' regime.

The financial statements were approved by the directors and trustees on 8 June 2026

Colonel A J Loudon MBE CStJ
Director and Trustee

Company registration number SC241125 (Scotland)

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1 Accounting policies

Charity information

The K.O.S.B. Association Funds is a private company limited by guarantee incorporated in Scotland. The registered office is 8 St Ann's Place, Haddington, East Lothian, EH41 4BS.

1.1 Basis of preparation

The financial statements have been prepared in accordance with the charitable company's governing document, the Companies Act 2006 the Charities and Trustee Investment (Scotland) Act 2005, the Charities Accounts (Scotland) Regulations 2006, FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" and the Charities SORP "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)". The charitable company is a Public Benefit Entity as defined by FRS 102.

The charitable company has taken advantage of the provisions in the SORP for charities not to prepare a statement of cash flows.

The accounts are prepared in sterling, which is the functional currency of the charitable company. Monetary amounts in these financial statements are rounded to the nearest £.

The accounts have been prepared under the historical cost convention, modified to include the revaluation of fixed asset investments to market value. The principal accounting policies adopted are set out below.

1.2 Going concern

At the time of approving the financial statements, the directors and trustees have a reasonable expectation that the charitable company has adequate resources to continue in operational existence for the foreseeable future. Thus the directors and trustees continue to adopt the going concern basis of accounting in preparing the financial statements.

1.3 Charitable funds

Unrestricted funds are available for use at the discretion of the directors and trustees in furtherance of their charitable objectives unless the funds have been designated for other purposes.

The general fund is an unrestricted fund which is available for use at the discretions of the directors and trustees in furtherance of the objectives of the charitable company.

Designated funds are unrestricted funds that have been set aside by the directors and trustees for particular purposes.

Restricted funds are subject to specific conditions by donors as to how they may be used. The purposes and uses of the restricted funds are set out in the notes to the financial statements.

1.4 Income

Income is recognised when the charitable company is legally entitled to it after any performance conditions have been met, the amounts can be measured reliably, and it is probable that income will be received.

Cash donations are recognised on receipt. Other donations are recognised once the charitable company has been notified of the donation, unless performance conditions require deferral of the amount. Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the donation.

1 Accounting policies **(Continued)**

Membership subscriptions are recognised in the year in which they are received.

Legacies are recognised at the earlier of the date that the notification of distribution is received or that the legacy is received.

Investment income comprises dividends receivable during the year on listed investments held within the investment portfolio as well as interest receivable.

Turnover is measured at the fair value of the consideration received or receivable and represents amounts receivable for goods and services provided in the normal course of business and inclusive of VAT and other sales related taxes.

1.5 Expenditure

All expenditure is accounted for on an accruals basis. Costs are allocated to appropriate headings, based on the activities to which they are attributable.

Costs of generating funds are the costs of Christmas cards and Regimental items sold in the year.

Management and administration costs are those incurred in connection with the administration of the charitable company and compliance with constitutional and statutory requirements.

1.6 Fixed asset investments

Fixed asset investments are initially measured at transaction price excluding transaction costs, and are subsequently measured at fair value at each reporting date. Changes in fair value are recognised in net income/(expenditure) for the year. Transaction costs are expensed as incurred.

1.7 Stocks

Stocks are stated at the lower of cost and estimated selling price less costs to complete and sell. Cost comprises direct materials and, where applicable, direct labour costs and those overheads that have been incurred in bringing the stocks to their present location and condition. Items held for distribution at no or nominal consideration are measured the lower of replacement cost and cost.

Net realisable value is the estimated selling price less all estimated costs of completion and costs to be incurred in marketing, selling and distribution.

1.8 Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

1.9 Financial instruments

The charitable company has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the charitable company's balance sheet when the charitable company becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

1 Accounting policies **(Continued)**

Basic financial assets
Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

Basic financial liabilities
Basic financial liabilities, including creditors and bank loans are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of operations from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

Derecognition of financial liabilities
Financial liabilities are derecognised when the charitable company's contractual obligations expire or are discharged or cancelled.

1.10 Employee benefits
The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the charitable company is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

1.11 Retirement benefits
Payments to defined contribution retirement benefit schemes are charged as an expense as they fall due.

2 Critical accounting estimates and judgements

In the application of the charitable company's accounting policies, the directors and trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

3 Income from donations and legacies

	Unrestricted funds general 2025 £	Unrestricted funds designated 2025 £	Restricted funds 2025 £	Total 2025 £	Unrestricted funds general 2024 £	Unrestricted funds designated 2024 £	Restricted funds 2024 £	Total 2024 £
Donations and gifts	4,536	4,561	-	9,097	1,628	43,572	-	45,200
Grants	-	-	56,158	56,158	3,000	-	75,366	78,366
Subscriptions and chronicle	9,314	-	-	9,314	10,634	-	-	10,634
Gift aid	-	-	-	-	4,743	10,000	-	14,743
	13,850	4,561	56,158	74,569	20,005	53,572	75,366	148,943

4 Income from other trading activities

	Unrestricted funds general 2025 £	Unrestricted funds designated 2025 £	Total 2025 £	Unrestricted funds general 2024 £	Unrestricted funds designated 2024 £	Total 2024 £
Sale of K.O.S.B. Regimental items	1,389	-	1,389	1,373	13,775	15,148
Sale of book - "Always a Borderer"	-	-	-	50	-	50
Sale of Christmas cards	-	-	-	13	-	13
Other trading activities	1,389	-	1,389	1,436	13,775	15,211

5 Income from investments

	Unrestricted funds general 2025 £	Unrestricted funds designated 2025 £	Total 2025 £	Unrestricted funds general 2024 £	Unrestricted funds designated 2024 £	Total 2024 £
Income from listed investments	11,732	933	12,665	11,081	-	11,081
Interest receivable	118	31	149	137	-	137
	11,850	964	12,814	11,218	-	11,218

6 Expenditure on raising funds

	Unrestricted funds general 2025 £	Unrestricted funds designated 2025 £	Total 2025 £	Unrestricted funds general 2024 £	Unrestricted funds designated 2024 £	Total 2024 £
Trading costs						
K.O.S.B. Regimental items and Christmas cards	64	-	64	550	-	550
Investment management	3,423	453	3,876	3,575	-	3,575
Total costs	3,487	453	3,940	4,125	-	4,125

7 Expenditure on charitable activities

	Direct charitable expenditure 2025 £	Overhead expenses 2025 £	Management and administration 2025 £	Total 2025 £
Direct costs				
Staff costs	29,296	-	29,062	58,358
Borderers Chronicle	4,418	-	-	4,418
Remembrance wreaths and flowers	1,193	-	-	1,193
Minden Day expenses	5,731	-	-	5,731
Kelso races	1,700	-	-	1,700
Insurances	-	2,764	-	2,764
Repairs and maintenance	-	735	-	735
Printing, stationery and office expenses	-	-	3,159	3,159
AGM expenses and lunches	-	-	798	798
Cruikshank Dinner	-	-	1,707	1,707
Travel expenses	-	-	1,112	1,112
Bank charges	-	-	21	21
Other charitable expenditure	1,633	-	-	1,633
	43,971	3,499	35,859	83,329
Grant funding of activities (see note 8)	7,411	-	-	7,411
Share of support and governance costs (see note 9)				
Governance	-	-	5,972	5,972
	51,382	3,499	41,831	96,712
Analysis by fund				
Unrestricted funds - general	19,617	3,499	13,908	37,024
Unrestricted funds - designated	836	-	-	836
Restricted funds	30,929	-	27,923	58,852
	51,382	3,499	41,831	96,712

7 Expenditure on charitable activities (Continued)

Previous year:	**Direct charitable expenditure 2024 £**	**Overhead expenses 2024 £**	**Management and administration 2024 £**	**Total 2024 £**
Direct costs				
Staff costs	32,930	-	58,974	91,904
Borderers Chronicle	5,785	-	-	5,785
Remembrance wreaths and flowers	1,027	-	-	1,027
Minden Day expenses	4,589	-	-	4,589
Insurances	-	3,138	-	3,138
Repairs and maintenance	-	1,487	-	1,487
Printing, stationery and office expenses	-	-	4,320	4,320
AGM expenses and lunches	-	-	356	356
Cruikshank Dinner	-	-	1,473	1,473
Travel expenses	-	-	197	197
Farewell expenses	-	-	243	243
NI Memorial stone	3,572	-	-	3,572
Other charitable expenditure	21,598	-	-	21,598
	69,501	4,625	65,563	139,689
Grant funding of activities (see note 8)	12,000	-	-	12,000
Share of support and governance costs (see note 9)				
Governance	-	-	6,021	6,021
	81,501	4,625	71,584	157,710
Analysis by fund				
Unrestricted funds - general	24,074	4,625	44,216	72,915
Unrestricted funds - designated	4,599	-	-	4,599
Restricted funds	52,828	-	27,368	80,196
	81,501	4,625	71,584	157,710

8 Grants payable

	Direct charitable expenditure 2025 £	**Direct charitable expenditure 2024 £**
Grants to institutions:		
Other	411	-
Grants to individuals	7,000	12,000

8 Grants payable **(Continued)**

Benevolence grants paid to individuals

Grants are made in accordance with the charitable company's objects, as set out on page 1, to relieve suffering, hardship and distress among men or women who have served at any time with the King's Own Scottish Borderers and their families and dependants. Each application is considered on its merits.

During the year 21 grants totalling £5,353 were made to individuals (2024: 33 grants totalling £8,900) to which the Association Funds contributed £7,000 (2024: £12,000), the balance being almonised with other Army Welfare charities where appropriate. All grants are processed by RHQ SCOTS who are responsible for all K.O.S.B. Welfare assistance and Benevolence applications.

Grant donations to institutions and branches

This includes a small donation made directly to SSAFA, the Armed Forces charity. No payments this year (2024: £Nil) were paid to K.O.S.B. Association Branch Secretaries.

9 Support costs allocated to activities

	2025	2024
	£	£
Governance costs	5,972	6,021
Analysed between:		
Management and administration	5,972	6,021

	2025	2024
Governance costs comprise:	£	£
Legal and professional	1,834	1,796
Independent examination fee	1,000	1,000
Accountancy	3,138	3,225
	5,972	6,021

10 Directors And Trustees

None of the directors and trustees (or any persons connected with them) received any remuneration (2024: £Nil) or expenses (2024: £Nil) during the year.

11 Employees

The average monthly number of employees during the year was:

	2025	2024
	Number	Number
	4	4

11 Employees (Continued)

Employment costs

	2025 £	2024 £
Wages and salaries	58,358	91,904

There were no employees whose annual remuneration was more than £60,000.

12 Gains and losses on investments

Gains/(losses) arising on:	Unrestricted funds general 2025 £	Unrestricted funds designated 2025 £	Total 2025 £	Unrestricted funds general 2024 £	Unrestricted funds designated 2024 £	Total 2024 £
Revaluation of investments	12,159	1,880	14,039	35,331	(1,497)	33,834
Sale of investments	14,342	248	14,590	1,153	-	1,153
	26,501	2,128	28,629	36,484	(1,497)	34,987

13 Taxation

The charity is exempt from taxation on its activities because all its income is applied for charitable purposes.

14 Fixed asset investments

	Listed investments £
Cost or valuation	
At 1 January 2025	472,719
Additions	156,515
Valuation changes	28,629
Disposals	(129,954)
At 31 December 2025	527,909
Carrying amount	
At 31 December 2025	527,909
At 31 December 2024	472,719

15 Stocks

	2025	2024
	£	£
Finished goods and goods for resale	329	393

16 Debtors

	2025	2024
Amounts falling due within one year:	£	£
Other debtors	7,175	47,428

17 Creditors: amounts falling due within one year

	2025	2024
	£	£
Other taxation and social security	495	490
Trade creditors	13,283	7,999
Other creditors	115	501
Accruals and deferred income	4,320	3,336
	18,213	12,326

18 Restricted funds

The income funds of the charitable company include restricted funds comprising the following unexpended balances of donations and grants held on trust for specific purposes:

	At 1 January 2025	Incoming resources	Resources expended	At 31 December 2025
	£	£	£	£
Association Officer (Museum) Fund	2,694	25,088	(27,782)	-
Berwick Partners Fund	-	31,070	(31,070)	-
	2,694	56,158	(58,852)	-

Previous year:	At 1 January 2024	Incoming resources	Resources expended	At 31 December 2024
	£	£	£	£
Association Officer (Museum) Fund	5,334	24,728	(27,368)	2,694
Berwick Partners Fund	2,190	50,638	(52,828)	-
	7,524	75,366	(80,196)	2,694

The Association Officer (Museum) Fund consists of restricted grants received from the Army Museums Ogilby Trust that have been set aside by the directors and trustees in order to assist with the employment of an Association Officer (Museum) as well as a proportion of time provided by the Association Executive Officer, to help maintain the K.O.S.B. Regimental Collection.

The Berwick Partners Fund consists of restricted grants received from English Heritage that have been set aside by the directors and trustees in order to assist with the vision of turning Berwick Barracks into a thriving cultural hub and visitor destination within Berwick. By renovating and bringing back into use the buildings on the site, it is hoped that this will boost the town's economy and profile while ensuring the survival of this historic landmark.

19 Unrestricted funds - designated

The income funds of the charitable company include the following designated funds which have been set aside out of unrestricted funds by the directors and trustees for specific purposes:

	At 1 January 2025	Incoming resources	Resources expended	Gains and losses	At 31 December 2025
	£	£	£	£	£
Cruikshank Dinner Fund	23,178	-	(120)	717	23,775
Shepherd Fund	836	-	(836)	-	-
K.O.S.B. Appeals Fund	63,775	5,525	(333)	1,411	70,378
	87,789	5,525	(1,289)	2,128	94,153

Previous year:	At 1 January 2024	Incoming resources	Resources expended	Gains and losses	At 31 December 2024
	£	£	£	£	£
Cruikshank Dinner Fund	24,675	-	-	(1,497)	23,178
Shepherd Fund	1,863	-	(1,027)	-	836
Normandy Memorial Bench Fund	-	3,572	(3,572)	-	-
K.O.S.B Appeals Fund	-	63,775	-	-	63,775
	26,538	67,347	(4,599)	(1,497)	87,789

At the end of 2018, the K.O.S.B. Association Fund took over the management of a portfolio investment arising from a legacy by Captain Jack Cruikshank, to enable and subsidise an annual all ranks Dinner. Therefore, in order to separately identify these funds, the directors and trustees chose to designate the investment portfolio, which in future years will be used to defray some of the costs of the annual Cruikshank Dinner.

19 Unrestricted funds - designated (Continued)

The Shepherd Fund consists of unrestricted donations that have been set aside by the directors and trustees in order to assist those men or women who served with the King's Own Scottish Borderers, and whose families are suffering hardship or distress in meeting the costs of funeral arrangements.

The Normandy Memorial Bench Fund consisted of unrestricted donations that were set aside by the directors and trustees in order for a Memorial Bench to be commissioned and erected at the new British Normandy Memorial at Vers sur Mer. Work fully completed in 2024 and resulted in the fund being closed off.

The K.O.S.B. Appeals Fund consists of unrestricted donations that have been set aside by the directors and trustees in order to safeguard the Association and its collection of Regimental items and heritage in a new Museum and in doing so provide veterans and members with a spiritual home.

20 Unrestricted funds

	At 1 January 2025	Incoming resources	Resources expended	Gains and losses	At 31 December 2025
	£	£	£	£	£
General funds	461,584	27,089	(40,511)	26,501	474,663

Previous year:	At 1 January 2024	Incoming resources	Resources expended	Gains and losses	At 31 December 2024
	£	£	£	£	£
General funds	469,481	32,659	(77,040)	36,484	461,584

21 Analysis of net assets between funds

	Unrestricted funds general 2025 £	Unrestricted funds designated 2025 £	Restricted funds 2025 £	Total 2025 £
Fund balances at 31 December 2025 are represented by:				
Investments	442,312	85,597	-	527,909
Current assets/(liabilities)	32,351	8,556	-	40,907
	474,663	94,153	-	568,816

	Unrestricted funds general 2024 £	Unrestricted funds designated 2024 £	Restricted funds 2024 £	Total 2024 £
Fund balances at 31 December 2024 are represented by:				
Investments	452,280	20,439	-	472,719
Current assets/(liabilities)	9,304	67,350	2,694	79,348
	461,584	87,789	2,694	552,067

22 Related party transactions

There were no disclosable related party transactions during the year (2024: None).

23 Company limited by guarantee

Every ordinary member of the charitable company undertakes to contribute to the assets of the charitable company in the event of it being wound up while he is a member or within one year after he ceases to be a member, for such an amount as may be required not exceeding £1.