

Company registration number SC345289 (Scotland)

Charity registration number SC034737 (Scotland)

SCOTTISH FAMILIES AFFECTED BY ALCOHOL AND DRUGS
ANNUAL REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2026

SCOTTISH FAMILIES AFFECTED BY ALCOHOL AND DRUGS

LEGAL AND ADMINISTRATIVE INFORMATION

Trustees	Rachel Bate (Vice Chair)	
	Giannini Mastrangioli Salazar	(Appointed 21 May 2026)
	Elena Dimova	(Appointed 1 August 2025)
	Kaye Forsyth	
	Roisin Hurst	
	Ronald Muir (Treasurer)	
	Andrina Watson (Chair)	
	Chelsea Cameron	
	Jennifer Faichney	(Appointed 28 May 2026)
	Karina Buchanan	(Appointed 25 September 2025)
Country of incorporation	United Kingdom (Scotland)	SC345289
Charity registration	Scotland	SC034737
Registered office	152 Bath Street Glasgow G2 4TB	
Auditor	Wbg (Audit) Limited 168 Bath Street Glasgow G2 4TP	
Bankers	Charity Bank Fosse House 182 High Street Tonbridge TN9 1BE	
	Bank of Scotland PO Box 1000 BX2 1LB	
Solicitors	Morton Fraser MacRoberts LLP (MFMac) 145 St Vincent Street Glasgow G2 5JF	

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CHAIRMAN'S STATEMENT

FOR THE YEAR ENDED 31 MARCH 2026

As Chair of the Board of Trustees, I am honoured to introduce this Audited Accounts report, which reflects another year of unwavering commitment and impact by Scottish Families Affected by Alcohol and Drugs, but against a background of changes and transitions which the organisation has planned for and managed exceptionally well.

In 2025-26, we bade farewell to our CEO Justina Murray, who had led the organisation through a period of successful growth and impact over nine years. We were delighted to see Justina move on to a new challenge in the charity sector and know that she will bring the same drive and passion to her new role as she brought to Scottish Families. We welcomed our new CEO, Laura Mahon in October 2026 and are excited to be working with her now and over the coming years to consolidate and further develop the achievements of the charity.

In addition to change in organisational leadership, we have faced some new uncertainty in the external environment. The National Mission – the national strategy which sought to reduce drug deaths over the preceding five years – came to an end in March 2026. The National Mission had included positive developments for family support in the drug and alcohol space, but we are clear that so much more needs to be done to both secure the progress made for the long term and to go further for families. There was a Scottish Parliament election in May 2026, creating further uncertainty about future direction for drug and alcohol policy and priorities. We were grateful to have timely confirmation of Scottish Government funding for 2026/27, which has been identified as a “transition year”. We are also proud to see commitments in Preventing Harm, Promoting Recovery: Scotland's Alcohol & Drugs Strategic Plan 2026 – 2035 that Scottish Families has advocated for. However, commitments in policy and strategy must now be fully translated into action that families can see and feel. We have long highlighted the implementation gap that families tell us about. We are committed to continuing to support better implementation of whole family approach and family inclusive practice across the country.

Throughout these changes and challenges, Scottish Families continues to stand alongside families across Scotland facing the often devastating effects of someone else's alcohol or drug use. Scotland continues to face unacceptably high levels of alcohol-related harm and persistently high drug-related deaths. Scottish Families' work remains fundamental to tackling these issues head on, with families at our side. We are here to remind everyone that the shocking statistics represent real lives, real families, and the urgent need for systems that care.

While we remain rooted in our whole-family, rights-based and person-centred approach, we are also taking stock of our development to date, and where we want to go next to ensure that families are front and centre of prevention, harm reduction and recovery. Our frontline services continue to see consistently high demand and we are continuously learning from feedback we gather about the evolving needs of the people we support. We are proud of our accessible, non-judgmental support and we are excited to explore and develop new services in response to what people tell us they need.

As a Board, we are immensely proud of the charity's role in shaping national policy and advocating for systemic change. Scottish Families' voice is trusted, respected, and grounded in lived experience, and we have continued to push for a fairer, more compassionate approach to care and recovery.

Financial sustainability has remained a key focus this year. We are deeply grateful to our range of funders whose continued support enables us to continue to deliver. Like many charities, we are operating within a challenging funding landscape, and the need to secure long term, stable investment remains critical.

On behalf of the Board of Trustees, I extend our deepest thanks to the families who trust us with their stories, the staff and volunteers who lead with compassion and expertise, and the partners and funders who make our work possible.

Andrina Watson
Chair

Date: 5 September 2026

SCOTTISH FAMILIES AFFECTED BY ALCOHOL AND DRUGS

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT)

FOR THE YEAR ENDED 31 MARCH 2026

The Trustees present their annual report and financial statements for the year ended 31 March 2026.

The financial statements have been prepared in accordance with the accounting policies set out in note 1 to the financial statements and comply with the charitable company's governing document, the Companies Act 2006 the Charities and Trustee Investment (Scotland) Act 2005, the Charities Accounts (Scotland) Regulations 2006, FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" and the Charities SORP "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)".

SCOTTISH FAMILIES AFFECTED BY ALCOHOL AND DRUGS

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2026

Objectives and activities

Our current **Strategic Plan 2023-27**, 'The Cost of Loving' was launched in August 2023, and runs to March 2027.

We developed this strategy for 2023- 26 in the grip of a Cost of Living crisis. Cost of living pressures increased harm to many families affected by alcohol and drugs and continue to impact today. This includes direct harms (having less money and costs increasing) and indirect harms (additional pressures increasing alcohol and drug use and levels of family stress).

We continue to do everything we can to reduce cost of living pressures for families, and to reach families where alcohol and drug harm has increased as a result. However we are always very aware that for families affected by a loved one's alcohol or drug use, the cost of living is just one of the many, many challenges they face on a daily basis.

Our families face an everyday and ongoing crisis, which will outlive the timescale of the current financial situation. We call this 'The Cost of Loving', a relentless and exhausting tally of financial, practical, relationship and emotional costs.

In our Strategy, we reference our five overarching Outcomes:

- Families are Supported
- Families are Included
- Families are Heard
- Families are Connected
- Families Create Change.

Further information about our Cost of Loving Strategic Plan can be found here: <https://www.sfad.org.uk/the-cost-of-loving>. In late 2025 we chose to extend the Plan to the end of March 2027 to better align with funding cycles and recognising the change in CEO part way through 2025/26.

We continue to use our **Strategic Development Framework** to guide decisions about new opportunities, focusing on developments which will help us SUSTAIN and STRENGTHEN what we already have, or TEST and INFLUENCE new models of practice.

Scottish Families is the Scottish Government's **National Third Sector Partner** for families affected by substance use, and we continue to play an active role in the development and implementation of strategy, policy and practice locally and nationally. This includes the ongoing implementation and monitoring of the family commitments in Scotland's national alcohol and drug strategy, 'Rights, Respect and Recovery' (2018); Scotland's Alcohol Framework (2018); The Promise (2020); the national Whole Family Approach/ Family Inclusive Practice Framework (2021); the National Drugs Mission (2021); the Drugs and Alcohol Workforce Action Plan (2023); the Drugs and Alcohol Workforce: Knowledge and Skills Framework (2025); and Preventing Harm, Promoting Recovery – Scotland's Alcohol & Drug Strategic Plan (2026).

We were a member of the Scottish Government's National Drugs Mission Oversight Group and actively participated in a range of other national and local expert and advisory groups throughout 2025/26. We continue to work closely with local Alcohol and Drug Partnerships and other organisations to develop and strengthen family support and family-inclusive practice across Scotland. We were actively engaged in planning with the Scottish Government, partners, and within Scottish Families around the development of the new Scottish Government Alcohol & Drug Strategic Plan which was published in March 2026.

SCOTTISH FAMILIES AFFECTED BY ALCOHOL AND DRUGS

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2026

The charity started as a grassroots organisation in 2003, when families came together to support each other and to campaign for recognition.

The charity was incorporated in July 2008 as the Scottish Network for Families Affected by Drugs, changing its name to Scottish Families Affected by Drugs in July 2010 and then Scottish Families Affected by Alcohol and Drugs in 2013, having incorporated alcohol into its remit.

Scottish Families Affected by Alcohol and Drugs is a national charity which provides a range of support to anyone affected by someone else's alcohol or drug use in Scotland. We provide information, advice and evidence-based support to family members and other loved ones, and we influence policy and practice relating to family support at both local and national levels. We are recognised as Scotland's leading charity for families affected by alcohol and drugs, and are the Scottish Government's chosen Third Sector Partner in this area of work.

Strategies for achieving aims and objectives

How we work is as important as what we do. We use relationship-based practice which places family members at the heart of everything we do. Our relationships with family members are based on trust, respect, compassion and time.

We recognise and build on families' own strengths and expertise. We work with family members to develop knowledge, skills, confidence, self-care and connections.

We use a rights-based framework which recognises that family members have the right to be supported in their own right; included as active partners in prevention, support, treatment and recovery; and involved in the planning and development of policy and practice.

Activities

We continue to provide a range of services and activities across Scotland from our national office in Glasgow. More information on our work can be found at www.sfad.org.uk.

SCOTTISH FAMILIES AFFECTED BY ALCOHOL AND DRUGS

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2026

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- Our free, confidential **Helpline** provides listening support and information to anyone concerned about someone else's alcohol or drug use, including families and practitioners, and links people to our own services or services local to them. For more information (including a short animation about the Helpline) see <https://www.sfad.org.uk/support-services/helpline>.
 - Our **Ripple Family Support Service** is a free, virtual support service delivered over the phone or via video call, and it is available across Scotland. It is person-centred and tailored to suit the family member's needs through one-to-one sessions which offer a safe space to talk about the impact of their loved one's substance use on them and explore ways to help with coping. This support also uses structured programmes including the CRAFT approach. There is also the opportunity to join with group peer support. <https://www.sfad.org.uk/ripple>
 - Our **My Family, My Rights** programme, funded by STV Appeal from 2022-26), includes a family advocacy skills course (co-designed with family course advisers) and a national, virtual self-advocacy support service. The aim of My Family, My Rights is to empower family members with knowledge, skills, confidence and connections around their rights as family members and carers, as well as the rights of their loved ones to access care, support and treatment. Our evidence shows that family members participating in the MFMR course share their learning with an average of 14 other people, including family support group members, wider family, friends, work colleagues, and others in their community. <https://www.sfad.org.uk/my-family-my-rights>
 - Our **Bereavement Support Service** offers listening support and information to family members affected by alcohol or drug-related death, along with the opportunity to be referred to an accredited counsellor in their own local area. This service is free and generally offers up to six individual counselling sessions. Bereavement Support is available across Scotland. We also run an online National Bereavement Group. <https://www.sfad.org.uk/support-services/bereavement>
 - We are commissioned or have secured funding to deliver **Local Family Support Services** in a number of Alcohol and Drug Partnership (ADP) areas. This includes the provision of one-to-one support, family support groups and collaboration with other local services. during 2025/26 we operated five local Family Support Services in East Dunbartonshire, Forth Valley, Aberdeenshire, Fife and Inverclyde. In addition to our evidence-based support offer, our local family support services deliver a creative and varied programme of activities and events for family members which we fund raise to support throughout the year. <https://www.sfad.org.uk/support-services/local-support-services>
 - We work closely with other family support services and groups in other areas, for example signposting or referring people to groups or services in their own local areas. We have formal referral pathways with thirteen other family support services in different areas of Scotland ensuring a quick and easy access process for family members.
 - Our Young Persons' programme, **Routes**, supports 12-26 year olds affected by family substance use in East and West Dunbartonshire through one-to-one support, groups and activities. Everything about Routes is co-produced with young people, from the design, development and testing of the original model of support to everyday plans for events, activities and food! This is an intensive support service with each member of staff supporting around 20-25 young people.
 - We have six dedicated Routes staff working across East and West Dunbartonshire. We continue to seek a sustainable funding model to support Routes into the future. We are grateful to West Dunbartonshire Alcohol and Drug Partnership, the Corra Children & Families Fund and RS MacDoland for continuing core funding contributions during 2025-26. <https://www.sfad.org.uk/routes>

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TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2026

- Our **Grow Your Own Routes (GYOR)** national development programme, funded by the Scottish Government's Whole Family Wellbeing Fund, supports six third sector partners from different areas of Scotland to develop and deliver their own Routes project over the three years 2023-26. They are Aberlour (Falkirk), Action for Children (Renfrewshire), Alcohol and Drugs Action (North Aberdeenshire), Barnardo's (North Lanarkshire), Circle (East Lothian) and Right There (Orkney). Our team provide intensive development support to the partners, alongside funding for their own Routes projects, with our Routes young people delivering a significant contribution through paid sessional hours (at the Living Wage rate) for sharing their specialist advice and guidance. GYOR also includes a wider national development programme for other areas of the country, to encourage them to also grow their own Routes projects with their own funding. We have recently published a report summarising Grow Your Own Routes progress to date.

<https://www.sfad.org.uk/content/uploads/2025/05/GYOR-So-Far-Report-2025.pdf>

- Our award-winning national **Click and Deliver naloxone service** launched in May 2020. Naloxone is a life-saving intervention which can be used in the event of an opioid overdose. We are the official naloxone provider for the national Stop The Deaths 'How to save a life' mass media campaign <https://www.stophedeaths.com>. Orders are received via our website or Helpline and are posted out in discreet plain packaging to people's home addresses.

From its launch in May 2020 to 31 March 2026 we have issued nearly 25,000 naloxone kits. These are issued to anyone likely to witness an opioid overdose, including family/friends, professionals (e.g. taxi drivers, security guards, housing officers), members of the public, and individuals at risk of overdose. Our service has been widely praised for its innovation, speed and effectiveness, and we are one of the few services which offers a choice of intranasal naloxone (Nyxoid) as well as intramuscular naloxone (Prenoxad). Our staff deliver overdose prevention, intervention and naloxone training sessions to groups, organisations, workplaces and events across Scotland. We are grateful to the Scottish Government for their ongoing financial support for this service.

<https://www.sfad.org.uk/naloxone>

- Our **Connecting Families** programme works alongside families to build a families recovery movement, recognising that families create change. Connecting Families links individual family members, family groups and support services locally, regionally and nationally, focusing on building connections, confidence, skills and capacity. To date our Family Recovery College has run twelve times since the original pilot, and we have delivered the College in person, online and via blended delivery. Our Leadership Network supports and connects family support leaders and aspiring leaders. Our Connecting Families team runs the national Family Recovery Initiative Fund (FRIF), funded by the Scottish Government, offering small grants of up to £5,000 to support new, emerging and existing family support groups and activities. Grants are awarded following assessment by a panel of family members supported by staff. We run a variety of creative, interactive awareness raising workshops as part of our programme, encouraging engagement, conversation and exploration of families' experiences of supporting a loved one with drug or alcohol problems. In 2025/26 we worked in partnership with Scottish Health Action on Alcohol Problems (SHAAP), Scottish Recovery Consortium (SRC), BAC-IN, SAFIR, Free In Recovery and film maker Jit Chauhan to host a national conference in Scotland on Cultivating Cultural Recovery Pathways for Black and Asian Communities in Scotland. The report generated from this work can be found on our web-page <https://www.sfad.org.uk/communities>.
- We continue to play an active role in **Research, Policy and Campaigning** work, including informing, shaping and influencing policy and practice through engagement and campaigns. We are members of a number of expert groups and partnerships, including parliamentary cross-party groups, local and national strategy and service development groups, and advocacy groups. We continue to engage with family members to inform local and national policy and practice development.

Our reports and campaigns in 2025-26 included responses to the Children (Care, Care Experience, and Care Services) Bill and the Scottish Parliament Inquiry into the Harm Caused by Substance Misuse in Scottish Prisons. We also published a series of blogs on what needs to change for families following the National Mission.

<https://www.sfad.org.uk/scottish-families-reports>

<https://www.sfad.org.uk/resources/policy-responses>

<https://www.sfad.org.uk/what-needs-to-change-for-families-after-the-national-mission>

SCOTTISH FAMILIES AFFECTED BY ALCOHOL AND DRUGS

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2026

- We deliver **Learning and Development** support to individuals and organisations across Scotland, including alcohol and drug services and the wider workforce. Organisational sessions are tailored to meet needs, including short presentations or briefings, half-day interactive sessions, and bespoke training and development work. Our core training offer includes Bereaved Through Substance Use, Family Inclusive Practice, Facilitating a Support Group, Introduction to Supporting Families, and Overdose Awareness and Naloxone. Whilst we continue to offer both in-person and virtual training for local areas, we also offer in-person Learning and Development sessions at our national base in Glasgow, aiming to increase access for individuals and smaller organisations. We continue to work with an external trainer, George Charlton, to deliver the national programme of online Community Reinforcement and Family Training (CRAFT) courses for practitioners and peer family support group leaders, and the national CRAFT Community of Practice. This is open to anyone who has completed the CRAFT training and allows practitioners and family members who are delivering support to stay connected and share their practice experience.
<https://www.sfad.org.uk/learning-hub>
- Our **Communications** portfolio includes our website, social media and media relations, as well as regular publications such as our newsletter, e-bulletin, blogs and podcasts. This work helps increase awareness of families' experiences, including supporting families to tell their own stories where appropriate. We continue to identify opportunities for family voices and stories to be shared directly, including through our online story hub, media interviews, articles and events. We have a busy and lively social media presence across a range of platforms and carry out focused press and broadcast media activity to mark national developments such as the release of the alcohol and drug death statistics. All of our media work seeks to ensure that family voices and experiences are seen and heard.
<https://www.sfad.org.uk/your-stories>
<https://www.sfad.org.uk/about-us/news>
- Through **Fundraising** we aim to create a sustainable resource base to support our work. We continue to have tremendous support from our funders, donors and fundraisers, and are so grateful for everything this enables us to do to support families. We have an inspiring and committed band of Error in formula ->#TeamSFAD<- fundraisers hosting or taking part in events to raise funds for us, such as the Kiltwalk and other walking challenges, marathons and running events, abseils, zipslides and a host of other challenges and events. We continue to have set targets for each income type across trusts, community, events, individual giving, in memoriam, corporate, strategic investments and legacies. Despite ongoing cost of living pressures and a challenging fundraising environment, our fundraising team raised an incredible £545,976 of new income in 2025/26 across our fundraising strategy. *(Note this total includes grants received but not yet released into income, but not grants awarded but not yet received/ started, and these will be reported in our 2026-27 Accounts).*
<https://www.sfad.org.uk/fundraising>
- We encourage all of those interested in our work to **join our mailing list**:
<https://www.sfad.org.uk/resources/newsletter>

Staff and Volunteers

At time of writing (July 2026) we have 43 staff.

During 2025-26 the most significant staffing updates were the recruitment of a new Chief Executive Officer and the creation of a new post of Head of Finance and Business Support.

During the year we have taken the opportunity to review our volunteering programme. Previous programme funding for volunteering and befriending came to an end in December 2024 and we are currently seeking new funding to support a refreshed volunteering offer. We currently have 51 volunteers in total, including 49 offering support with events, naloxone packing and general activities, as well as 1 Befriending volunteer, and 1 Helpline volunteer.

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TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2026

Achievements and performance

Significant activities and achievements against objectives

We collect, review and report on a range of key performance information throughout the year. This includes:

Performance Report	Overview
Impact Report	- This acts as our Annual Report, summarising performance against each of our 5 Outcomes. - Includes quantitative and qualitative information. - Public document https://www.sfad.org.uk/resources/impact-reports
Key Performance Indicators (KPIs)	- Monthly quantitative data sets within each of our 5 Outcomes, including year to date/ previous year trends. - All team members contribute data. - Reviewed by the Team, Senior Management Team (both monthly) and Board (quarterly).
Outcomes Reports	- Quarterly qualitative data (including narrative, quotes and case studies) for each of our 5 Outcomes. - All team members contribute information. - Reviewed by the Board (quarterly); shared with the team.
Service Reports	- Monitoring - Completed for funders and commissioners as required. - Include range of quantitative, qualitative and financial information.
Service Assessments	- User Outcome - Pre- and post-intervention assessments carried out e.g. using CORE IMS tool, to track changes in family member health and wellbeing. - Feedback questionnaires, generally completed at case closure. - Information gathered feeds into a number of other performance reporting mechanisms.
Service Evaluations	- Carried out internally and externally as required. - May include surveys, focus groups, analysis of service data. - Reviewed by the Team, Senior Management Team and Board. - Submitted to funders as required.
Event Evaluations	- Post-event evaluations, generally via online survey - Includes range of quantitative and qualitative information.

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TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2026

Our Impact 2025-26

Each year we publish an annual Impact Report which summarises our performance and highlights key achievements over the previous year. This presents a range of statistical and qualitative performance information, as well as feedback from families, across all of our areas of work.

Our Impact Report 2025-26, 'Onwards Together', will be published in September 2026. The report will focus on what families say about their engagement with Scottish Families, and the impact this has had on their lives.

In 2025-26:

- We reached **2,848** new family members through our local and national support services, as well as those we were already supporting. This included responding to **1,975** Helpline contacts.
- We issued **4,837** naloxone kits to people at risk of overdose, family members, members of the public and professionals. Since the launch of our Click and Deliver service in May 2020, we have issued 24,921 naloxone kits.
- We delivered learning and development to **976** people in the workforce and elsewhere.
- We delivered **2,225** hours of one-to-one support sessions and **1,073** hours of group support activities and events through our Routes Young Persons' project
- We reached **4,639** individuals and community members through our Connecting Families programme, including supporting 15 local Family Support Groups and 53 family support leaders.
- **20** students participated in our Family Recovery College and **26** family members attended our My Family My Rights advocacy-based course.
- We awarded **19** small grants through our Family Recovery Initiative Fund, amounting to **£89,360.00**.
- **51 people** took part in our volunteering activities in 2025-26. This included supporting our Helpline, offering befriending support, cheering on participants at the Kiltwalk, hosting our stall at community events such as Recovery Connects, naloxone packing for our Click and Deliver service, fundraising bucket collections, and supporting conversation cafes on bereavement and other issues.
- We welcomed **803** new subscribers to our mailing list, taking the total to **3,779**.
- Our collective social media reach, across Facebook, Instagram and LinkedIn was **1,351,039**.
- We responded to **46** media enquiries and spotted **50** media mentions of Scottish Families.
- We raised **£545,976** in income through our fundraising team.

Our full 2025-26 Impact Report is in development and will be published by end August 2026. It will be available to view here, along with previous reports: <https://www.sfad.org.uk/resources/impact-reports>.

Significant factors

At all times Scottish Families is aware of the need to manage and minimise risk. The Board considers the main risks facing the charity on a continuous basis, including regular review of risks as outlined in our comprehensive Risk Register, and implementation of counter-measures where required. The purpose of the Risk Register is to understand the range of risks facing the organisation; to identify, evaluate, mitigate and monitor these risks; and document agreed actions. The Risk Register includes Finance, Strategy, Operational and Reputational categories of risk, along with baseline and target indicators. Risks which continue to score 'Low' are Closed and retained elsewhere in the Register.

We believe we have appropriate procedures and controls to identify and mitigate against risks we are exposed to. Systems include:

- A three-year strategic plan, supported by an annual budget for all income and expenditure – all of which are approved by the Trustees.
 - Regular consideration by the senior management team and Trustees of financial results and performance indicators.
 - Periodic review of systems and controls by senior management and Trustees.
 - Identification, management and review of risks via our Risk Register.
-

SCOTTISH FAMILIES AFFECTED BY ALCOHOL AND DRUGS

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2026

Financial review

In 2025-26, Scottish Families total income, per the attached Statement of Financial Activities (SOFA), increased by £255,300 (2024-25 increase: £716,932).

Overall, the 2025-26 accounts show a £1,475 surplus (2024-25: £125,882 surplus). This small surplus comes despite the continuation of a very challenging financial environment across the third sector, and health and social care more broadly. For example we have had ongoing 'flat cash' government and other grants with no cost-of-living uplifts, delays to anticipated funding or commissioning processes, and some grants coming to an end.

While the charity experienced a rapid period of growth in terms of income, staffing and activity during the pandemic and for several years following, this growth has not always been reflected in our Reserves balance to date due to increased cost across all areas of the organisation. The larger 2024-25 surplus was used to support the charity's Reserves balance to get closer to our Reserves Policy target (outlined below).

Going concern

The trustees of Scottish Families Affected by Alcohol and Drugs are confident that the finances of the organisation are currently secure but still remain challenging in the longer term beyond, with limited multi-year funding in place and the need to continue to increase the General Fund within our Unrestricted Reserves. Alongside core funding support from the Scottish Government, we have a large number of funders and funding streams which helps with financial resilience.

Reserves policy

Scottish Families' Reserves Policy (updated in 2025), defines the appropriate use of Scottish Families' financial Reserves, including Restricted and Unrestricted Reserves, and Designated and General Funds.

Scottish Families aims to hold sufficient financial Reserves to ensure the charity is on a sound financial footing, to ensure steady cash flow in case of delays in funding, to manage the loss of funding, and to respond to unanticipated costs. To this end the Scottish Families Reserves Policy is for the Unrestricted Reserves (General Fund) to amount to at least three months operational running costs for the organisation, but not to exceed six months running costs.

Reserves at the minimum level of three months' running costs includes the following:

- General contingency funds
- Cessation of operations costs, including termination of outstanding leases and contracts, including property lease; closure of website; liquidator/audit costs; and running in time before closure
- Designated redundancy funds.

Reserves at the level of three to six months' running costs include (but are not restricted to) strategic designated funds, e.g. for specific service developments.

2025-26 Reserves Policy Guidelines: Three Months' Running Costs: £506,206

(Note that the above figures are based on the full expenditure budget figures for 2025-26, minus discretionary non-staff/non-core costs, e.g. events/activities, service purchases, external partner payments/ grants).

SCOTTISH FAMILIES AFFECTED BY ALCOHOL AND DRUGS

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2026

The balance for Unrestricted funds at 31 March 2026 is £341,272 of which £135,325 (2024-25: £135,325) are designated redundancy funds, £1,620 (2024-25: £2,430) are tangible fixed assets, and £nil (2024-25: £4,026) are intangible fixed assets, leaving general funds (Unrestricted) of £204,327 (2024-25: £220,567). There are £38,741 Restricted Reserves at 31 March 2026.

The designated redundancy funds are calculated on the likely costs anticipated should staff be made redundant at 31 March 2027.

There was a rapid growth of the charity from 2020/21 onwards. The Unrestricted Reserves (general fund) balance did not keep pace with this expansion in staff numbers and income, amidst a challenging financial environment. In 2024/25, staff numbers stabilised, we increased our fundraising team capacity, we strengthened some existing commissioning/funding agreements, and we continued to seek and secure additional funding streams. While our Reserves balance grew during 2024/25, it reduced slightly in 2025/26 to 69% of the target figure (2024/25: 71%).

In 2024/25, the Board invested £100,000 of the Unrestricted Reserves into a Charity Bank Savings Account. The Board continue to monitor our reserves and will invest further funds when available. These actions aim to make more active use of our charitable resources. The Board approved an Investment Policy in April 2025.

Principal funding sources

Our principal funding sources awarded for 2025-26 were primarily from Scottish Government, local council's, grant funders, community fundraising, and individual donations.

We also secured general donations through our fundraising work (see below), and Fees and Commissions for training and commissioned work.

Fundraising

In 2025-26 we secured £102,174 (2024-25: £111,460) in general donations through our fundraising work. This includes regular and one-off donations, community fundraisers, larger scale events and corporate donations.

We are extremely grateful to all of those who donated to Scottish Families in 2025-26, and to those who helped raise funds for us through events and community fundraising activities.

Investment policy

At 31 March 2026, Scottish Families had net current assets of £384,703 (2025: £378,392), which we intend to use to assist the delivery of our programmes in 2026-27. Wherever possible we ask funders and commissioners to consider paying grants and fees in advance to support our cash flow, however this is not possible in all cases. We therefore need ready funds to meet our liquidity requirements. As noted earlier, the Scottish Families Board has continued to consider investment options for a small percentage of our reserves, approving an Investment Policy in April 2025.

SCOTTISH FAMILIES AFFECTED BY ALCOHOL AND DRUGS

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2026

Major risks

At all times Scottish Families is aware of the need to manage and minimise risk. The Board considers the main risks facing the charity on a continuous basis, including regular review of risks as outlined in our comprehensive Risk Register, and implementation of counter-measures where required. The purpose of the Risk Register is to understand the range of risks facing the organisation; to identify, evaluate, mitigate and monitor these risks; and document agreed actions. The Risk Register includes Finance, Strategy, Operational and Reputational categories of risk, along with baseline and target indicators. Risks which continue to score 'Low' are Closed and retained elsewhere in the Register.

We believe we have appropriate procedures and controls to identify and mitigate against risks we are exposed to. Systems include:

- A three-year strategic plan, supported by an annual budget for all income and expenditure – all of which are approved by the Trustees.
- Regular consideration by the senior management team and Trustees of financial results and performance indicators.
- Periodic review of systems and controls by senior management and Trustees.
- Identification, management and review of risks via our Risk Register.

Structure, governance and management

The charity is a company limited by guarantee, incorporated on 3 July 2008. The original company Memorandum and Articles of Association were formally adopted in July 2008. These were replaced by a refreshed and updated Memorandum and Articles of Association in 2018, with the new document approved and adopted at our Annual General Meeting on 10 November 2018. This document replaced the charity's original Constitution. During 2025 the Board completed a further review of the Memorandum and Articles of Association, with support from MFMac and OSCR. The new document was approved and adopted at the Annual General Meeting on 8 November 2025.

<https://www.sfad.org.uk/content/uploads/2025/11/FINAL-SFAD-Memo-and-Arts-APPROVED-at-AGM-08.11.25.pdf>

The Trustees, who are also the directors for the purpose of company law, and who served during the year and up to the date of signature of the financial statements were:

Rachel Bate (Vice Chair)

Giannini Mastrangiolli Salazar (Appointed 21 May 2026)

Craig Stewart (Appointed 1 August 2025 and resigned 7 November 2025)

Elena Dimova (Appointed 1 August 2025)

Kaye Forsyth

Roisin Hurst

James McLellan (Treasurer) (Resigned 31 May 2026)

Ronald Muir (Treasurer)

Frank Robertson (Resigned 6 September 2025)

Andrina Watson (Chair)

Chelsea Cameron

Jennifer Faichney (Appointed 28 May 2026)

Karina Buchanan (Appointed 25 September 2025)

Recruitment and appointment of trustees

The Board is supported by a Business Committee which is remitted by the Board to focus on finance, HR, legal and risk matters. The Committee carries out detailed scrutiny of financial reports (including management accounts and budget reports), the organisational risk register, and other proposals and reports within its remit. It may make recommendations to the Board but does not have decision-making powers in its own right. The Business Committee met four times during the year, generally at least two weeks before each Board meeting. The Business Committee meets virtually.

SCOTTISH FAMILIES AFFECTED BY ALCOHOL AND DRUGS

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) **FOR THE YEAR ENDED 31 MARCH 2026**

Scottish Families Affected by Alcohol and Drugs (Scottish Families) is administered by a Board of Trustees. The Board of Trustees met seven times in 2025-26, including our AGM in November 2025. Board members are given the option of joining meetings online or in person, with the exception of the April 2025 meeting (which included a Development Session) and the AGM, which were both in-person only.

The purpose of the Board is to enable the activities of the charity to be monitored, to establish policies for the charity, to ensure a clear strategic direction for the charity and to ensure that the organisation is held properly to account. The agendas of the meetings reflect these objectives.

Organisational structure

The company's Memorandum and Articles of Association provide for a maximum of fourteen Directors, including a maximum of two Co-opted Directors. These Directors also operate as the charity's Trustees. They are elected to serve by the membership at the AGM, however existing Trustees may at any other time appoint any eligible individual either to fill a vacancy or as an additional Trustee. There are currently ten trustees on the Board (as at August 2026). Trustees are expected to serve a minimum three-year term, with the option of a further three-year term. Current trustee Terms of Office are noted on each Board agenda to support succession planning. During 2025-26 one trustee resigned at the end of their six-year term, and one resigned for personal reasons.

Trustees are generally appointed following an open recruitment process. All prospective trustees are required to complete an application form and shortlisted candidates are interviewed by at least two Board members. We welcomed two new trustees in August and September 2025, following an open recruitment process.

SCOTTISH FAMILIES AFFECTED BY ALCOHOL AND DRUGS

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2026

Induction and training of trustees

The charity continues to monitor the Board's skills mix to ensure we have a wide range of skills and experience, reflecting our current work and development areas. The Board completed a Skills Audit in April 2025, using a tool adapted from the Reach Volunteering Trustee Recruitment Cycle.

A number of Board members have personal lived experience as family members affected by substance use, and we value this greatly.

The Chair and Chief Executive Officer are responsible for the induction of any new trustees, which involves awareness of the trustee's responsibilities, and Scottish Families' history, current and planned work. All new Trustees receive a comprehensive induction pack and programme, including support from another Board member as 'buddy'.

Our Scheme of Delegation (approved in 2019, reviewed in 2021), outlines the respective roles and responsibilities of the Board, Chair and CEO. This confirms that the Board has full powers across the organisation, with particular responsibilities including policy, compliance with our governing document, approval of strategic plans and fiscal oversight.

Further financial scrutiny is provided via the Business Committee, whose members include the Treasurer and other trustees with expertise in finance, HR, legal and risk matters. The Committee is chaired on a rotating basis by the Committee members.

The Trustees delegate the day-to-day running of the charity to the Chief Executive Officer who in turn works with managers and other staff across the organisation. The management team for 2025-26, which for statutory purposes are deemed to be the Key Management Personnel, were:

- Justina Murray Chief Executive Officer (until October 2025)
- Laura Mahon Chief Executive Officer (from October 2025)
- Scott Clements Head of Programmes
- Duncan Charles Head of Finance & Business Support (from 23 March 2026)

Justina Murray joined the charity on 1 June 2017 as Interim CEO and was appointed permanent CEO from 1 August 2017. Justina moved on to a new role in October 2025. Laura Mahon was appointed CEO from 17 October 2025. Scott Clements joined Scottish Families in March 2011.

Duncan Charles joined Scottish Families at the end of March 2026 in a newly created role of Head of Finance & Business Support. This new role forms part of the Key Management Personnel. Sarah Campbell, Fundraising Manager, also attends Senior Management Team meetings.

Remuneration policy

The remuneration for each post is considered based on the responsibilities of the post, the market rate for similar positions and experience of the post holder.

Remuneration for senior managers is approved by the Board.

Auditor

In accordance with the company's articles, a resolution proposing that Wbg (Audit) Limited be reappointed as auditor of the company will be put at a General Meeting.

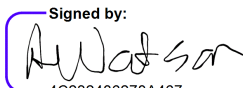
SCOTTISH FAMILIES AFFECTED BY ALCOHOL AND DRUGS

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) *FOR THE YEAR ENDED 31 MARCH 2026*

Disclosure of information to auditor

Each of the Trustees has confirmed that there is no information of which they are aware which is relevant to the audit, but of which the auditor is unaware. They have further confirmed that they have taken appropriate steps to identify such relevant information and to establish that the auditor is aware of such information.

The Trustees' report was approved by the Board of Trustees.

Signed by:

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Andrina Watson (Chair)
Trustee

5 September 2026

SCOTTISH FAMILIES AFFECTED BY ALCOHOL AND DRUGS

STATEMENT OF TRUSTEES' RESPONSIBILITIES

FOR THE YEAR ENDED 31 MARCH 2026

The Trustees, who are also the directors of Scottish Families Affected by Alcohol and Drugs for the purpose of company law, are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that year.

In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

The Trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006, the Charities and Trustee Investment (Scotland) Act 2005 and the Charities Accounts (Scotland) Regulations 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

SCOTTISH FAMILIES AFFECTED BY ALCOHOL AND DRUGS

INDEPENDENT AUDITOR'S REPORT

TO THE MEMBERS OF SCOTTISH FAMILIES AFFECTED BY ALCOHOL AND DRUGS

Opinion

We have audited the financial statements of Scottish Families Affected by Alcohol and Drugs (the 'charitable company') for the year ended 31 March 2026 which comprise the statement of financial activities, the balance sheet, the statement of cash flows and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2026 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006, the Charities and Trustee Investment (Scotland) Act 2005 and regulation 8 of the Charities Accounts (Scotland) Regulations 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. The Trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

SCOTTISH FAMILIES AFFECTED BY ALCOHOL AND DRUGS

INDEPENDENT AUDITOR'S REPORT (CONTINUED)

TO THE MEMBERS OF SCOTTISH FAMILIES AFFECTED BY ALCOHOL AND DRUGS

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of our audit:

- the information given in the Trustees' report for the financial year for which the financial statements are prepared, which includes the directors' report prepared for the purposes of company law, is consistent with the financial statements; and
- the directors' report included within the Trustees' report has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the directors' report included within the Trustees' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 the Charities Accounts (Scotland) Regulations 2006 requires us to report to you if, in our opinion:

- proper accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the Trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemptions in preparing the Trustees' report and from the requirement to prepare a strategic report.

Responsibilities of Trustees

As explained more fully in the statement of Trustees' responsibilities, the Trustees, who are also the directors of the charitable company for the purpose of company law, are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

We have been appointed as auditor under section 44(1)(c) of the Charities and Trustee Investment (Scotland) Act 2005 and under the Companies Act 2006 and report in accordance with the Acts and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

SCOTTISH FAMILIES AFFECTED BY ALCOHOL AND DRUGS

INDEPENDENT AUDITOR'S REPORT (CONTINUED)

TO THE MEMBERS OF SCOTTISH FAMILIES AFFECTED BY ALCOHOL AND DRUGS

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below:

Extent to which the audit was considered capable of detecting irregularities, including fraud

We identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and then design and perform audit procedures response to those risks, including obtaining audit evidence that is sufficient and appropriate to provide a basis for our opinion.

In identifying and assessing the risks or material misstatements in respect of irregularities, including fraud and non-compliance with laws and regulations we considered the following;

- The nature of the charity, the environment in which it operates and the control procedures implemented by management and the Trustees; and
- Our enquiries of management and Trustees about their identification and assessment of the risks of irregularities.

Based on our understanding of the charity and the sector we identified that the principal risks of non-compliance with laws and regulations related to, but were not limited to;

- Regulations and legislation pertinent to the charity's operations.

We considered the extent to which non-compliance might have a material impact on the financial statements. We also considered those laws and regulations which have a direct impact on the preparation of the financial statements, such as the Companies Act 2006, the Charities and Trustee Investment (Scotland) Act 2005, and the Charities Accounts (Scotland) Regulations 2006. We evaluated management and Trustees' incentives and opportunities for fraudulent manipulation of the financial statements (including the risk of management override of controls), and determined that the principal risks were related to;

- Posting inappropriate journal entries.

Audit response to risks identified

Our procedures to respond to the risks identified included the following:

- Gaining an understanding of the legal and regulatory framework applicable to the company and the industry in which it operates;
- Reviewing financial statement disclosures and testing to supporting documentation to assess compliance with provisions of relevant laws and regulations described as having a direct effect on the financial statements; and
- Enquiring of management and legal advisors concerning actual and potential litigation and claims.
- In addressing the risk of fraud as a result of management override of controls, testing the appropriateness of journal entries and other adjustments; and, evaluating business rationale of any significant transactions that are unusual or outside the normal course of business.
- Review of journals included but was not limited to the following areas:
 - duplicate journals;
 - journals posted at unusual times;
 - journals containing suspicious words or phrases; and
 - customers who may also be related parties.

We also communicated relevant identified laws and regulations and potential fraud risks to all engagement team members, and remained alert to any indications of fraud or non-compliance with laws and regulations throughout the audit.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

SCOTTISH FAMILIES AFFECTED BY ALCOHOL AND DRUGS

INDEPENDENT AUDITOR'S REPORT (CONTINUED)

TO THE MEMBERS OF SCOTTISH FAMILIES AFFECTED BY ALCOHOL AND DRUGS

A further description of our responsibilities is available on the Financial Reporting Council's website at: <https://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006, and to the charitable company's trustees, as a body, in accordance with Regulation 10 of the Charities Accounts (Scotland) Regulations 2006. Our audit work has been undertaken so that we might state to the charitable company's members and trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company, the charitable company's members as a body and the charitable company's trustees as a body, for our audit work, for this report, or for the opinions we have formed.

Signed by:

Wbg (Audit) Limited

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Claire Dalrymple FCCA (Senior Statutory Auditor)

For and on behalf of Wbg (Audit) Limited, Statutory Auditor

Accountants

168 Bath Street

Glasgow

G2 4TP

5 September 2026

Wbg (Audit) Limited is eligible to act as an auditor in terms of section 1212 of the Companies Act 2006

SCOTTISH FAMILIES AFFECTED BY ALCOHOL AND DRUGS

STATEMENT OF FINANCIAL ACTIVITIES (INCLUDING INCOME AND EXPENDITURE ACCOUNT)

FOR THE YEAR ENDED 31 MARCH 2026

	Notes	Unrestricted funds 2026 £	Restricted funds 2026 £	Total 2026 £	Unrestricted funds 2025 £	Restricted funds 2025 £	Total 2025 £
Income from:							
Donations and legacies	3	102,174	-	102,174	110,710	750	111,460
Charitable activities	4	436,698	3,060,740	3,497,438	427,727	2,805,125	3,232,852
Total income		538,872	3,060,740	3,599,612	538,437	2,805,875	3,344,312
Expenditure on:							
Charitable activities	5	434,335	3,163,802	3,598,137	506,995	2,711,435	3,218,430
Total expenditure		434,335	3,163,802	3,598,137	506,995	2,711,435	3,218,430
Net income/(expenditure)		104,537	(103,062)	1,475	31,442	94,440	125,882
Transfers between funds		(125,613)	125,613	-	71,940	(71,940)	-
Net movement in funds	7	(21,076)	22,551	1,475	103,382	22,500	125,882
Reconciliation of funds:							
Fund balances at 1 April 2025		362,348	22,500	384,848	258,966	-	258,966
Fund balances at 31 March 2026		341,272	45,051	386,323	362,348	22,500	384,848

The statement of financial activities includes all gains and losses recognised in the year. All income and expenditure derive from continuing activities.

SCOTTISH FAMILIES AFFECTED BY ALCOHOL AND DRUGS

BALANCE SHEET

AS AT 31 MARCH 2026

	Notes	2026 £	£	2025 £	£
Fixed assets					
Intangible assets	12		-		4,026
Tangible assets	13		1,620		2,430
			<u>1,620</u>		<u>6,456</u>
Current assets					
Debtors	15	383,608		99,689	
Investments	16	-		100,000	
Cash at bank and in hand		822,618		1,029,863	
		<u>1,206,226</u>		<u>1,229,552</u>	
Creditors: amounts falling due within one year	17	(821,523)		(851,160)	
		<u></u>		<u></u>	
Net current assets			384,703		378,392
			<u></u>		<u></u>
Total assets less current liabilities			386,323		384,848
			<u></u>		<u></u>
The funds of the charitable company					
Restricted income funds	20	45,051		22,500	
Unrestricted funds	21	341,272		362,348	
		<u>386,323</u>		<u>384,848</u>	

The financial statements were approved by the Trustees on 5 September 2026

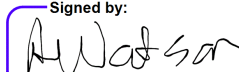
DocuSigned by:



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Ronald Muir (Treasurer)
Trustee

Signed by:



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Andrina Watson (Chair)
Trustee

Registered Company No: SC345289

SCOTTISH FAMILIES AFFECTED BY ALCOHOL AND DRUGS

STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 31 MARCH 2026

	Notes	2026 £	£	2025 £	£
Cash flows from operating activities					
Cash (absorbed by)/generated from operations	24		(307,245)		222,009
Investing activities					
Purchase of tangible fixed assets		-		(3,239)	
Net cash used in investing activities			-		(3,239)
Net cash generated from financing activities			-		-
Net (decrease)/increase in cash and cash equivalents			(307,245)		218,770
Cash and cash equivalents at beginning of year			1,129,863		911,093
Cash and cash equivalents at end of year			822,618		1,129,863
Relating to:					
Cash at bank and in hand			822,618		1,029,863
Short term deposits included in current asset investments			-		100,000

SCOTTISH FAMILIES AFFECTED BY ALCOHOL AND DRUGS

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2026

1 Accounting policies

Charity information

Scottish Families Affected by Alcohol and Drugs is a private company limited by guarantee incorporated in Scotland. The registered office is 152 Bath Street, Glasgow, G2 4TB.

1.1 Basis of preparation

The financial statements have been prepared in accordance with the charitable company's governing document, the Companies Act 2006 the Charities and Trustee Investment (Scotland) Act 2005, the Charities Accounts (Scotland) Regulations 2006, FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" and the Charities SORP "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)". The charitable company is a Public Benefit Entity as defined by FRS 102.

The financial statements are prepared in sterling, which is the functional currency of the charitable company. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention, [modified to include the revaluation of freehold properties and to include investment properties and certain financial instruments at fair value]. The principal accounting policies adopted are set out below.

1.2 Going concern

At the time of approving the financial statements, the Trustees have a reasonable expectation that the charitable company has adequate resources to continue in operational existence for the foreseeable future. Thus the Trustees continue to adopt the going concern basis of accounting in preparing the financial statements.

1.3 Charitable funds

Unrestricted income funds comprise those funds which the trustees are free to use for any purpose in furtherance of the charitable objects. Unrestricted funds include designated funds where the trustees, at their discretion, have created funds for specific purposes.

Restricted funds are subject to specific conditions by donors or grantors as to how they may be used. The purposes and uses of the restricted funds are set out in the notes to the financial statements.

1.4 Income

Income is recognised when the charitable company is legally entitled to it after any performance conditions have been met, the amounts can be measured reliably, and it is probable that income will be received.

Donations, are recognised when the charity has been notified in writing of both the amount and settlement date. In the event that a donation is subject to conditions that require a level of performance before the charity is entitled to the funds, the income is deferred and not recognised until either those conditions are fully met, or the fulfilment of those conditions is wholly within the control of the charity and it is probable that those conditions will be fulfilled in the reporting period.

Income from government and other grants, whether 'capital' or 'revenue' grants, is recognised when the charity has entitlement to the funds, any performance conditions attached to the grants have been met, it is probable that the income will be received and the amount can be measured reliably and is not deferred.

Income received in advance of the provision of a specified service is deferred until the criteria for income recognition are met

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the bank.

SCOTTISH FAMILIES AFFECTED BY ALCOHOL AND DRUGS

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2026

1 Accounting policies

(Continued)

1.5 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement, and the amount of the obligation can be measured reliably.

All expenditure is accounted for on an accruals basis. All expenses including support costs and governance costs are allocated or apportioned to the applicable expenditure headings.

- Expenditure on charitable activities includes providing support for families affected by alcohol and drugs and other activities undertaken to further the purposes of the charity and their associated support costs;

Support costs have been allocated between governance costs and other support costs. Governance costs comprise all costs involving the public accountability of the charity and its compliance with regulation and good practice. These costs include costs related to statutory audit and legal fees together with an apportionment of overhead and support costs.

Governance costs and support costs relating to charitable activities have been apportioned based on weighted staff time.

1.6 Intangible fixed assets other than goodwill

At each reporting end date, the charitable company reviews the carrying amounts of its tangible and intangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any).

Amortisation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Intangible assets	33% Straight Line
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1.7 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Fixtures and fittings	25% Straight Line
Computer equipment	33% Straight Line

If there is an indication that there has been a significant change in depreciation rate, useful life or residual value of tangible assets, the depreciation is revised prospectively to reflect the new estimates.

1.8 Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

SCOTTISH FAMILIES AFFECTED BY ALCOHOL AND DRUGS

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2026

1 Accounting policies

(Continued)

1.9 Taxation

The company is a charitable company within the meaning paragraph 1 schedule 6 of the Finance Act 2010. Accordingly, the company is potentially exempt from taxation in respect of income or capital gains received within categories covered by Chapter 3 of Part 11 of the Corporation Tax Act 2010 and section 256 of the Taxation of Chargeable Gains Act 1992 to the extent that such income or gains are applied for charitable purposes.

1.10 Employee benefits

The costs of short-term employee benefits are recognised as a liability and an expense, unless those costs are required to be recognised as part of the cost of stock or fixed assets.

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the charitable company is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

1.11 Retirement benefits

From 1 April 2017, Scottish Families employees were enrolled into the charity's auto enrolment scheme with the People's Pension, with the exception of one employee who wished to remain with an existing pension arrangement and another employee who has opted out of the scheme.

1.12 Debtors

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

1.13 Creditors and provisions

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

2 Critical accounting estimates and judgements

In the application of the company's accounting policies, the Directors are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised, if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

Key sources of estimation uncertainty

Depreciation & amortisation of fixed assets

Fixed assets are depreciated and amortised over the useful life of the asset. The useful lives of fixed assets are based on the knowledge of senior management, with reference to assets expected life cycle.

Allocation of expenditure between activities

Support costs are allocated between charitable activities and governance based on the time spent undertaking charitable activities.

SCOTTISH FAMILIES AFFECTED BY ALCOHOL AND DRUGS

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2026

3 Income from donations and legacies

	Unrestricted funds 2026 £	Restricted funds 2026 £	Total 2026 £	Unrestricted funds 2025 £	Restricted funds 2025 £	Total 2025 £
Donations and gifts	102,174	-	102,174	110,710	750	111,460

4 Income from charitable activities

	Support for families 2026 £	Support for families 2025 £
Grant income	3,497,438	3,232,852
Analysis by fund		
Unrestricted funds	436,698	427,727
Restricted funds	3,060,740	2,805,125
	3,497,438	3,232,852

SCOTTISH FAMILIES AFFECTED BY ALCOHOL AND DRUGS

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2026

5 Expenditure on charitable activities

	Support for families 2026 £	Support for families 2025 £
Direct costs		
Staff costs	1,571,888	1,422,844
Depreciation and impairment	4,836	11,492
Other employment costs	99,930	125,628
Legal & professional	14,900	10,449
Helpline	5,539	6,134
Partner payments	1,089,098	877,478
Office costs	199,853	196,833
Events / Addit. Support / Vol costs	478,949	430,385
Bank charges	728	850
	<u>3,465,721</u>	<u>3,082,093</u>
Share of support and governance costs (see note 6)		
Support	83,945	104,407
Governance	48,471	31,930
	<u>3,598,137</u>	<u>3,218,430</u>
Analysis by fund		
Unrestricted funds	434,335	506,995
Restricted funds	3,163,802	2,711,435
	<u>3,598,137</u>	<u>3,218,430</u>

6 Support costs allocated to activities

	2026 £	2025 £
Staff costs	83,945	104,407
Governance costs	48,471	31,930
	<u>132,416</u>	<u>136,337</u>
Analysed between:		
Support for families	<u>132,416</u>	<u>136,337</u>

SCOTTISH FAMILIES AFFECTED BY ALCOHOL AND DRUGS

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2026

7	Net movement in funds	2026	2025
		£	£
	The net movement in funds is stated after charging/(crediting):		
	Fees payable for the audit of the charity's financial statements	3,844	16,872
	Depreciation of owned tangible fixed assets	810	952
	Amortisation of intangible assets	4,026	10,540
		<u> </u>	<u> </u>

8 Trustees

The Trustees give freely their time and expertise without any form of remuneration other than benefit in cash or kind (2025: £nil). Board expenses in the year totalled £1,633 (2025: £252). Three Trustees claimed individual expenses this year (2025: 3).

The charity has a Trustee Expenses Policy which outlines maximum expenses permitted per Trustee per meeting / event.

During the year, no Trustees (2025: 2) made donations to the charity (2025: £220).

9 Employees

The average monthly number of employees during the year was:

	2026	2025
	Number	Number
	46	43
	<u> </u>	<u> </u>

Employment costs	2026	2025
	£	£
Wages and salaries	1,438,797	1,344,047
Social security costs	159,475	128,937
Other pension costs	57,561	54,267
	<u> </u>	<u> </u>
	1,655,833	1,527,251
	<u> </u>	<u> </u>

The number of employees whose annual remuneration was more than £60,000 is as follows:

	2026	2025
	Number	Number
£80,001 - £90,000	-	1
	<u> </u>	<u> </u>

SCOTTISH FAMILIES AFFECTED BY ALCOHOL AND DRUGS

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2026

9 Employees

(Continued)

Remuneration of key management personnel

The remuneration of key management personnel was as follows:

	2026 £	2025 £
Aggregate compensation	154,919	147,629

10 Taxation

The charity is exempt from taxation on its activities because all its income is applied for charitable purposes.

11 Government grants

Income from government grants comprises amounts received from the Scottish Government to support families affected by alcohol and drugs. These amounted to £2,074,465 (2025: £1,885,801).

Government Grants

- Core grant main grant - £168,000 (2025: £168,000)
- Capacity-Building: Connecting Families and Communications posts - £88,860 (2025: £87,118)
- Family Inclusive Practice Development Programme - £48,997 (2025: £46,669)
- Click and Deliver naloxone service - £251,548 (2025: £250,000)
- Whole Family Wellbeing Fund: Grow Your Own Routes - £1,316,354 (2025: £1,155,360)
- Family Recovery Initiative Fund (FRIF) - £120,706 (2025: £98,654)
- Bereavement Support Grant - £40,000 (2025: £40,000)
- Virtual Support Grant - £40,000 (2025: £40,000)

There were no unfulfilled conditions or conditions attached to these grants.

12 Intangible fixed assets

	Intangible assets £
Cost	
At 1 April 2025 and 31 March 2026	39,984
Amortisation and impairment	
At 1 April 2025	35,958
Amortisation charged for the year	4,026
At 31 March 2026	39,984
Carrying amount	
At 31 March 2026	-
At 31 March 2025	4,026

SCOTTISH FAMILIES AFFECTED BY ALCOHOL AND DRUGS

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2026

13 Tangible fixed assets

	Fixtures and fittings £	Computer equipment £	Total £
Cost			
At 1 April 2025	9,383	10,088	19,471
At 31 March 2026	9,383	10,088	19,471
Depreciation and impairment			
At 1 April 2025	6,953	10,088	17,041
Depreciation charged in the year	810	-	810
At 31 March 2026	7,763	10,088	17,851
Carrying amount			
At 31 March 2026	1,620	-	1,620
At 31 March 2025	2,430	-	2,430

14 Financial instruments

	2026 £	2025 £
Carrying amount of financial assets		
Instruments measured at fair value through profit or loss	-	100,000

15 Debtors

	2026 £	2025 £
Amounts falling due within one year:		
Trade debtors	23,364	15,098
Other debtors	360,244	84,591
	383,608	99,689

16 Current asset investments

	2026 £	2025 £
Investments	-	100,000

SCOTTISH FAMILIES AFFECTED BY ALCOHOL AND DRUGS

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2026

17 Creditors: amounts falling due within one year

	Notes	2026 £	2025 £
Other taxation and social security		33,604	29,814
Deferred income	18	639,070	706,136
Trade creditors		8,071	53,956
Other creditors		19,574	10,348
Accruals		121,204	50,906
		<u>821,523</u>	<u>851,160</u>

18 Deferred income

	2026 £	2025 £
Other deferred income	<u>639,070</u>	<u>706,136</u>

Deferred income is included in the financial statements as follows:

	2026 £	2025 £
Deferred income is included within:		
Current liabilities	<u>639,070</u>	<u>706,136</u>
	2026 £	2025 £
Movements in the year:		
Deferred income at 1 April 2025	706,136	692,433
Released from previous periods	(706,136)	(692,433)
Resources deferred in the year	<u>639,070</u>	<u>706,136</u>
Deferred income at 31 March 2026	<u>639,070</u>	<u>706,136</u>

Deferred income comprises grant income to fund projects in 2026-27.

19 Retirement benefit schemes

	2026 £	2025 £
Defined contribution schemes		
Charge to profit or loss in respect of defined contribution schemes	<u>57,561</u>	<u>54,267</u>

The charitable company operates a defined contribution pension scheme for all qualifying employees. The assets of the scheme are held separately from those of the charitable company in an independently administered fund.

SCOTTISH FAMILIES AFFECTED BY ALCOHOL AND DRUGS

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2026

20 Restricted funds

The restricted funds of the charity comprise the unexpended balances of donations and grants held on trust subject to specific conditions by donors as to how they may be used.

	At 1 April 2025 £	Incoming resources £	Resources expended £	Transfers £	At 31 March 2026 £
Argyll and Bute ADP	22,500	-	-	-	22,500
Scottish Government Core Funding	-	266,106	(286,003)	19,897	-
Scottish Government Project Funding	-	251,548	(244,673)	-	6,875
SG Whole Family Wellbeing Fund	-	1,316,354	(1,344,151)	27,797	-
Fife Family Support Service	-	136,905	(136,905)	-	-
Aberdeenshire Family Support Service	-	86,221	(93,954)	7,733	-
Bereavement Trusts and Foundations	-	55,000	(63,217)	8,217	-
Telehealth Trusts and Foundations	-	55,250	(86,141)	30,891	-
CYPFEIF	-	207,103	(207,103)	-	-
Befriending and Volunteering	-	9,592	(21,555)	11,963	-
Connecting Families	-	202,627	(214,878)	12,251	-
Young Persons Demonstration Project	-	427,693	(412,017)	-	15,676
Rights, Respect, Recovery	-	46,341	(53,205)	6,864	-
	<u>22,500</u>	<u>3,060,740</u>	<u>(3,163,802)</u>	<u>125,613</u>	<u>45,051</u>

SCOTTISH FAMILIES AFFECTED BY ALCOHOL AND DRUGS

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2026

20 Restricted funds

(Continued)

Previous year:	At 1 April 2024 £	Incoming resources £	Resources expended £	Transfers £	At 31 March 2025 £
Argyll and Bute ADP	-	22,500	-	-	22,500
Scottish Government Core Funding	-	236,710	(249,885)	13,175	-
Scottish Government Project Funding	-	250,000	(212,243)	(37,757)	-
SG Whole Family Wellbeing Fund	-	1,155,360	(1,131,999)	(23,361)	-
Fife Family Support Service	-	131,544	(122,060)	(9,484)	-
Aberdeenshire Family Support Service	-	95,304	(94,806)	(498)	-
Inverclyde ADP Local Recovery Fund	-	4,857	(4,857)	-	-
Bereavement Trusts and Foundations	-	64,000	(47,991)	(16,009)	-
Telehealth Trusts and Foundations	-	40,000	(29,076)	(10,924)	-
Befriending and Volunteering	-	30,049	(31,560)	1,511	-
Connecting Families	-	170,880	(174,408)	3,528	-
Young Persons Demonstration Project	-	508,230	(516,109)	7,879	-
Rights, Respect, Recovery	-	96,441	(96,441)	-	-
	-	2,805,875	(2,711,435)	(71,940)	22,500

SCOTTISH FAMILIES AFFECTED BY ALCOHOL AND DRUGS

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2026

20 Restricted funds

(Continued)

Restricted funds

Argyll and Bute ADP - Connecting Families Commissioned Work

Scottish Government Core Funding - Contribution towards core costs

Scottish Government Project Funding - Click and Deliver Naloxone Service

SG Whole Family Wellbeing Fund - Grow Your Own Routes Programme

Fife Family Support Service - Contribution towards core costs in relation to the Local Family Support Service

Aberdeenshire Family Support Service - Contribution towards core costs in relation to the Local Family Support Service

Bereavement Trusts and Foundations - Bereavement Support Service

Telehealth Trusts and Foundations - Ripple National Virtual Family Support Service

CYPFEIF - Contribution towards core costs

Befriending and Volunteering - Volunteer Programme Support Costs

Connecting Families - Connecting Families Core Costs and FRIF Fund

Young Persons Demonstration Project - Routes Young Person's Support Service

Rights, Respect, Recovery - My Family My Rights Project Costs

Inverclyde ADP Local Recovery Fund - To support Inverclyde Family Support Service activities

21 Unrestricted funds

The unrestricted funds of the charity comprise the unexpended balances of donations and grants which are not subject to specific conditions by donors and grantors as to how they may be used. These include designated funds which have been set aside out of unrestricted funds by the trustees for specific purposes.

	At 1 April 2025	Incoming resources	Resources expended	Transfers	At 31 March 2026
	£	£	£	£	£
Redundancy	135,325	-	-	-	135,325
Tangible fixed assets	2,430	-	-	(810)	1,620
Intangible fixed assets	4,026	-	-	(4,026)	-
General funds	220,567	538,872	(434,335)	(120,777)	204,327
	<u>362,348</u>	<u>538,872</u>	<u>(434,335)</u>	<u>(125,613)</u>	<u>341,272</u>

SCOTTISH FAMILIES AFFECTED BY ALCOHOL AND DRUGS

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2026

21 Unrestricted funds

(Continued)

Previous year:	At 1 April 2024 £	Incoming resources £	Resources expended £	Transfers £	At 31 March 2025 £
Redundancy	120,764	-	-	14,561	135,325
Tangible fixed assets	143	-	3,239	(952)	2,430
Intangible fixed assets	14,566	-	-	(10,540)	4,026
General funds	123,493	538,437	(510,234)	68,871	220,567
	<u>258,966</u>	<u>538,437</u>	<u>(506,995)</u>	<u>71,940</u>	<u>362,348</u>

The unrestricted funds are available to be spent for any of the purposes of the charity. The Trustee's have created the following designated funds:

Redundancy fund - represents the potential eventual costs of redundancy of all current staff at 31 March 2026.

Tangible fixed assets - represents the net book value of the charity's tangible assets.

Intangible fixed assets - represents the net book value of the charity's intangible assets.

22 Analysis of net assets between funds

	Unrestricted funds 2026 £	Restricted funds 2026 £	Total 2026 £
At 31 March 2026:			
Tangible assets	1,620	-	1,620
Current assets/(liabilities)	339,652	45,051	384,703
	<u>341,272</u>	<u>45,051</u>	<u>386,323</u>

	Unrestricted funds 2025 £	Restricted funds 2025 £	Total 2025 £
At 31 March 2025:			
Intangible fixed assets	4,026	-	4,026
Tangible assets	2,430	-	2,430
Current assets/(liabilities)	355,892	22,500	378,392
	<u>362,348</u>	<u>22,500</u>	<u>384,848</u>

SCOTTISH FAMILIES AFFECTED BY ALCOHOL AND DRUGS

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2026

22 Analysis of net assets between funds

(Continued)

The Transfers figure includes management fees and staffing recharge adjustments.

Management fees are charged where this is permitted within funding conditions and where funds are in surplus at the year end. Staffing recharge adjustments are end of year corrections to the amount of staff activity charged to different income streams. Almost all individual staff member activity is funded via a number of income streams, with a staffing recharge formula used throughout the year to share costs across these.

23 Related party transactions

There were no disclosable related party transactions during the year (2025 - none).

24 Cash (absorbed by)/generated from operations	2026 £	2025 £
Surplus for the year	1,475	125,882
Adjustments for:		
Depreciation and impairment of tangible fixed assets	4,836	11,492
Movements in working capital:		
(Increase)/decrease in debtors	(283,919)	19,940
Increase in creditors	37,429	50,992
(Decrease)/increase in deferred income	(67,066)	13,703
Cash (absorbed by)/generated from operations	(307,245)	222,009

25 Analysis of changes in net funds

The charitable company had no material debt during the year.