# CASTLE ROCK EDINVAR HOUSING ASSOCIATION

## (TRADING AS PLACES FOR PEOPLE SCOTLAND)

Annual Report

Year ended 31 March 2026

Scottish Charity number SC006035

Registered Society number 1767R(S)

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# Board of Management, Executives and Advisers

| | | |
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| **Board of Management** | **Chair** | |
| | Pamela Scott | (Resigned 26 January 2026) |
| | Moira Sibbald | (Appointed 26 January 2026) |
| **Board of Management** | **Non-Executives** | |
| | Moira Sibbald | |
| | Pamela Scott | (Resigned 26 January 2026) |
| | Euan Campbell | |
| | Janet Hamblin | (Resigned 4 February 2026) |
| | Bryan Sheriff | (Resigned 2 April 2026) |
| | Ryan Blair | (Appointed 7 May 2025) |
| | Michael McLaughlin | (Appointed 7 May 2025) |
| | Kevin Mcleod | (Appointed 7 May 2025) |
| | Graham Hill | (Appointed 4 February 2026) |
| | Natalya Macholla | (Appointed 4 February 2026) |
| | Stella Matko | (Appointed 4 February 2026) |
| | **Executives** | |
| | Andrew Winstanley | |
| | Kelly Brown | |
| **Secretary** | Kate Deacon | |

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| **Registered Office** | 1 Hay Avenue<br>Craigmillar<br>Edinburgh<br>EH16 4RW | **Solicitor** | T C Young<br>Melrose House<br>69a George Street<br>Edinburgh<br>EH2 2JG |
| **Registered Auditor** | MHA<br>The Pinnacle<br>150 Midsummer Boulevard<br>Milton Keynes<br>MK9 1LZ | **Banker** | Barclays Bank<br>38 Fishergate<br>Preston<br>PR1 2AD |

**Registration of the Association**

Castle Rock Edinvar Housing Association Limited ('Castle Rock Edinvar' or 'the Association') is a Registered Social Landlord (HEP106) and is registered under the Cooperative and Community Benefit Societies Act 2014 (Registered Number 1767R(S)). It also has charitable status (Scottish Charity No. SC006035).

Castle Rock Edinvar Housing Association Limited is a member of the Places for People Group. Places for People Group Limited is registered under the Housing and Regeneration Act 2008 (number L4236) and under the Companies Act (number 3777037).

# Strategic Report

The board is pleased to present its report and Financial Statements for the year ended 31 March 2026.

Castle Rock Edinvar is a Scottish Registered Social Landlord (RSL) and Scottish Charity with its registered office in Edinburgh. It is a leading Scottish RSL both in scale and significance and considered by the Scottish Housing Regulator as being of systemic importance. Castle Rock Edinvar is one of five Registered Social Landlords in the Places for People Group.

**Places for People Group**

Places for People Group ("the Group") is a leading social enterprise. We believe that Community matters and we need to provide services which support communities to thrive. Our Group of companies have the expertise and capability to create and manage entire communities - from development and construction to multi-tenure management, right across the UK.

At the core of our strategy we have a long-term commitment to the sustainability of communities. We provide homes and services at every stage of People's lives, from student accommodation and homes for first time buyers right through to retirement. We aim to provide options for as many People as possible including different age groups, financial circumstances and life stages.

**Vision, mission and values**

Places for People Group's vision is "Because Community Matters". We want to be - and be known as - the UKs Leading Social Enterprise. We are changing lives by creating and supporting thriving communities. We will do this by Managing Communities, Developing Communities and Helping Communities. Making sure we look after our homes, build and acquire new homes in the right places and support communities through health, wellbeing, employment and inclusion.

**Principal activities of Castle Rock Edinvar**

The aim of Castle Rock Edinvar and its subsidiary, Places for People Scotland Limited, is to be a successful Scottish landlord who will support and sustain thriving communities with the combined strengths of the Group.

Castle Rock Edinvar owned or managed 9,051 properties at 31 March 2026 (2025: 8,634). The turnover of Castle Rock Edinvar was £64.2 million (2025: £56.4 million) during the year. Castle Rock Edinvar directly employed 131 FTE staff (2025: 137) and is supported by central services and expertise from the Group.

Castle Rock Edinvar's vision aligns with the Group and is "because Community matters". The mission is: "to be Scotland's best affordable housing business." Castle Rock Edinvar's priority is to grow and expand the offer in Scotland to reflect the capability and capacity of the Places for People Group. This will include building more homes, extending into new geographies, seeking further opportunities for new communities and using our reputation and influence to create opportunities for the Group.

Our mission is underpinned by six strategic pillars that drive our actions and results:

- **Customers** – We exist because of our Customers, we always do the right thing
- **People** – Engaged, developed, and trusted People
- **Effortless** – Ensure an effortless experience for People, Customers, and partners and remove barriers and improve service
- **Growth** – Unlock growth, balance social good and commercial outcomes to deliver more Communities
- **Brand** – Build the brand from the inside out, unleash a respected and trusted brand, lead the sector to ensure there's a fair external narrative
- **Investment** – Fulfil our social responsibility; balance economic, environmental, and social needs to improve the lives of current and future generations

This mission is underpinned by our Customer promises which were launched during the year. These are:

- **Before and when you're a Customer**... We'll make it easy for you to join our Community. We'll welcome you, make it clear about how things will work, how we'll engage with you, and what we should expect from each other.
- **While you're with us...** We'll be considerate and passionate, fair and honest. We'll trust you and want you to trust us. We'll respect you and your individuality, we'll listen, understand your needs, and support you. We'll always think of ourselves as a Customer.
- **When you need us...** We'll be easy to speak to, easy to deal with, and we'll communicate in the way that works for you. We'll own it and we'll keep you informed along the way. We'll always aim to do what we say, when we say we will. But if we can't, we'll talk to you and explain what's happening.
- **If something goes wrong...** We'll listen, say sorry, and get things sorted as quickly as possible. We'll aim to do the right thing. Always.
- **And all the time you're a Customer...** Whether it's keeping you safe and secure, improving your health and wellbeing, or providing additional support, we'll always do as much as we can to make you thrive.

**Principal markets and associated risks**

Castle Rock Edinvar is one of the largest RSLs in Scotland and currently operates across eleven local authority areas. It owns or manages 9,051 homes and last year built 197 new homes for Social Rent and Mid Market Rent.

Castle Rock Edinvar allocates homes to People based on need with rents set to be 'affordable' to those on low incomes and new homes continue to be subsidised by capital grant. Castle Rock Edinvar has a strong balance sheet and operating profits. The strength and reputation of Castle Rock Edinvar is used to lever additional opportunities for the Group in Scotland. The non charitable and commercial operations within Scotland, including developing for outright sale and shared equity and market and mid-market rent are carried out within the trading subsidiary, Places for People Scotland Limited.

The board has identified the following current and future potential strategic risks:

| *Identified Risk* | *Controls and mitigation* |
|---|---|
| Data Management and Governance | We work with the wider group to ensure we appropriately manage our data and have governance in place to reduce associated risks. There is a data protection framework across the Group, underpinned by a breach reporting process, compliance reviews, training programme. We regularly simulate phishing activities to assess Colleague vigilance and raise awareness. We have access to in-house expertise who work with business data owners to review and manage all aspects of data governance. |
| Organisational Resilience | The Group strategy, 'Because Community Matters', focuses on creating, managing and supporting thriving Communities. As our strategy develops the board will be kept appraised of changes that are being made to ensure appropriate oversight and that regulatory and governance requirements are fully met. |
| Uncertainty about the future grant funding regime | Alternative models of funding to be explored, including a Social Rent version of the MMR Fund. |
| Impact of Increasing Arrears | Rent affordability assessment carried out annually. Financial Inclusion and Income Collection Teams in place and trained on how to deal with Universal Credit as well as financial risk assessments carried out with all new tenants. Arrears KPIs continually monitored. CRE is also a trusted partner of the DWP. |
| Development | For development projects there is an established risk assessment, sales scenario evaluation, business case board approval, project control and handover processes in operation.<br>There are weekly updates on sales performance, market monitoring within Places Developments and regular monitoring of work in progress is also undertaken between Finance and the Developments teams. |
| Regulatory | The Group actively engages with the Regulator of Social Housing and Scottish Housing Regulator and completes an annual self-assessment against regulatory standards. |

| | |
|---|---|
| Significant Performance Failure | An established performance monitoring framework is in place including monthly reporting to senior management and quarterly to the board.<br>A complaints policy is in place with ongoing complaints monitored in real time.<br>Regular training is provided to staff. |
| New Business and Joint Venture Activity | Robust Business Planning processes are in place accompanied by Project Boards, Project Management & Budgeting to manage the performance and success of new ventures. A business case and approval procedure is also in place. |
| Business Continuity | We work with the wider group to manage business continuity and associated risks. Oversight and direction for the Group's business continuity<br>is provided through the Business Continuity and Crisis Management Group.<br>The company's Business Continuity Plan and Emergency Procedures are reviewed six monthly and annual assurance signed by the Managing Director.<br>The Risk and Resilience Group meet quarterly with full SMT membership, chaired by the Managing Director.<br>A Health and Safety Business Assurance audit is carried out as part of the regulation plan as well as the Group Health and Safety Team conducting audits of business systems and processes to offer assistance. |

Risk management is at the heart of the approach to planning and running the business. The board and senior management have developed, and regularly review, a Risk Map in accordance with Group procedures. It identifies, quantifies and prioritises risks to ensure that each risk is appropriately owned and managed and ensures that effective controls and mitigation strategies are in place to reduce risks to a level that accords with the board's appetite for risk.

**Delivering successful outcomes in 2025/26**

As one of Scotland's leading RSLs we recognise the importance of growth, investment and efficiency to improve both the organisation, outcomes for Customers and support the wider housing and place-making sector. In 2025/26, in collaboration with others, Castle Rock Edinvar's achievements included:

- We have invested £8.6m in our existing properties to ensure that they are suitable homes for our Customers.
- Our award-winning Financial Inclusion Team (FIT) received 1,167 referrals, helping Customers sustain their tenancies, accessing additional benefits and grants totalling £2.0m across the UK.
- The Association invested £132k across 82 social value projects which engaged 7,835 People in social value activities, which in turn generated £2.46m of social value during the year.
- An additional 2,417 People were supported through one-off events and activities.
- The overall social value generated by Castle Rock Edinvar was £17.3m. This included the social value generated through social value projects, financial inclusion and other core-work including property repairs, providing accessible homes and housing for those who were previously homeless.
- Development outcomes - We developed and took handover of 197 new social rented properties across 10 sites in Scotland, and, in addition, 140 mid-market properties over 8 sites. We also have an additional 67 Social Rent and 103 mid-market properties scheduled for handover in 2026/27.
- Throughout the year the business has continued to meet its KPI's with strong performance throughout the year.
    - Void loss increased slightly to 1.39% (2025: 1.38%) this was ahead of the annual target following work to reduce the time void properties are held in repair balanced with challenges around new properties being developed and an increase in tenancy turnover in the year.
    - Current tenant arrears held steady at 4.2% (2025: 4.2%) with the internal teams balancing early intervention with ongoing support to manage levels of debt rather than formal enforcement action.
    - The repairs service also had 82.67% of appointments made and kept (2025: 81.97%). Furthermore non-emergency repairs completed right first time was 93.10% (2025: 92.28%).
- Castle Rock Edinvar continues to develop and implement our strategy to be positioned as a leading RSL in Scotland.

**Income and expenditure for the year**

Castle Rock Edinvar's turnover for the year ended 31 March 2026 was £64.2m (2025: £56.4m) (Note 2).

The total revenue and capitalised expenditure, including property services overheads, on repairs and improvements during the year amounted to £24.6m (2025: £20.8m). This represents expenditure on maintaining and improving our assets as part of the planned asset management programme.

During the year to 31 March 2026 Castle Rock Edinvar sold 28 properties generating a surplus of £1.0m (2025: 23 properties).

The surplus on ordinary activities for the year was £28.7m (2025: £25.3m). The reserves carried forward at 31 March 2026 were £290.9m (2025: £261.3m) which included a £0.9m actuarial gain on the Scottish Housing Association Pension Scheme which is explained in note 21 of the Financial Statements (2025: £0.4m actuarial gain). These are predominantly invested in housing properties. More details of other income and expenditure are included in notes 2 to 10 to these accounts.

**Balance sheet at 31 March 2026**

The depreciated cost of Castle Rock Edinvar's housing assets at 31 March 2026 was £838.9m (2025: £770.0m). These have been funded from Housing Association Grant (HAG) and other capital grants of £371.1m (44%), loans of £183.2m (22%) and the Association's own resources of £284.6m (34%).

**Donations**

A gift aid payment of £2.335m was received from Places for People Scotland Limited during the year ended 31 March 2026 (2025: £Nil).

**Operational performance for the year**

Operational performance is monitored robustly by senior management and the board throughout the year against a number of key performance indicators which measure business efficiency and Customer satisfaction.

The Scottish Housing Regulator requires a satisfaction survey at least every three years. A total of 562 surveys were carried out during the year, 394 digital and 168 telephone, (in 24/25: 378 telephone, 66 emails and 91 face to face interviews were carried out). The results the survey showed an overall satisfaction for the service of 48.0% (2025: 69.6%).

The reduction in customer satisfaction scores reflects a combination of factors, including a more representative survey methodology that captures a wider range of customer experiences, operational challenges associated with repairs transformation and new compliance requirements, short-term disruption from improvement programmes, and tighter prioritisation of repairs expenditure to maintain financial sustainability. Rather than viewing these as explanations for performance, we see the results as a more honest reflection of the customer experience and a clear baseline for improvement. Significant action has already been taken, including overhauling repairs operations, improving scheduling and reducing missed appointments, introducing Keeping in Touch days, and strengthening proactive communication and early intervention.

The volume of repairs decreased from the prior year to 20,464 (2025: 26,726) with 91% of repairs right first time and 88% of repairs made and kept. On average, our emergency repairs were attended and completed within 19 hours. Non-emergency repairs were completed in an average of 45 calendar days, exceeding the target of 28 days (2025: 41 days). Gas servicing achieved 99.9% compliance to have current landlord gas safety certificates at 31 March 2026.

There has been a decrease in total arrears from 5.00% to 4.26%. Our focus is promoting the People first ethos, making every attempt possible to contact those Customers whose arrears are increasing. The business ensures every effort to contact the Customer is in place, arrange potential personal visits by themselves or the neighbourhood team. We also have a fund to assist those Customers at risk of eviction who are genuinely trying to resolve the issue.

We continue to monitor our properties to ensure that they meet the standard for the Energy Efficiency in Scottish Social Housing (EESSH). As at 31 March 2026, of our 7,223 (2025: 7,025) self-contained properties within the scope of Scottish Housing Quality Standard (SHQS), there were 355 exemptions (2025: 497) and 78.0% (2025: 85.7%) of properties meeting the standard. We are continuously assessing our SHQS requirements to ensure we meet regulatory standards. Of the 1,448 properties in Scotland that do not currently meet the SHQS standard, 965 properties are classed as 'Fails' (2025: 331). No access to carry out electrical testing account for the majority of the 128 abeyances; the Compliance Team and Housing Teams are working together to address these. The remaining 355 properties are classed as Exempt from meeting the standard due to factors out of the control of Castle Rock Edinvar. System issues resulted in statutory “no access” communications not always being issued, leading to incorrect records, case restarts, and some properties exceeding compliance timescales. The issue has now been resolved, and teams are prioritising remediation through targeted visits, enhanced Customer engagement, and legal access where necessary.

The Association’s strategy is aligned to that of the parent company Places for People Group Limited, as such the Financial Viability Statement and Value for Money information appropriate to the Association can be found in the Group financial statements that can be obtained from the Group’s registered office at 305 Gray's Inn Road, London, WC1X 8QR.

**Future developments and initiatives**

Castle Rock Edinvar completed 197 social rented properties during the year to 31 March 2026 (2025: 138) and will complete a further 101 social rented properties by the end of March 2027. Furthermore, Castle Rock Edinvar completed 140 mid-market rent units which are subsequently leased to Places for People Scotland Limited with a further 73 units expected to be completed by the end of March 2027. Capital expenditure contracted but not provided in the accounts amounted to £45.0m (2025: £43.2m) (Note 20).

Development performance is monitored using a number of indicators covering profitability of schemes, cost control, development pipeline and the management of working capital. Castle Rock Edinvar has ownership of or is in control of land to ensure continued growth through the development of new stock, subject to the availability of grant funding and new borrowings which will form part of the Places for People Group's overall capital investment strategy.

**Investments**

Castle Rock Edinvar has invested £10.0m into a Scottish Mid-Market Rent Fund through Thriving Investments Limited. The objective of the fund, in conjunction with The Scottish Government is to stimulate delivery of new mid-market rent homes across Scotland. The Fund closed in 2018 with commitments totalling £175m with additional debt of £47.5m from the Scottish Government. The fund has delivered over 1,000 homes across Scotland.

**Treasury management**

Castle Rock Edinvar's internal borrowings increased during the year from £155.1m at March 2025 to £177.7m at March 2026 due to an increase in the activity within the development programme. The ratio of net loans to housing assets increased to 21% (2025: 20%) which is within the strategy target maximum of 50%.

The board regularly reviews treasury management. The Group's policy is to retain minimal cash whilst ensuring that sufficient loan facilities are available and immediately accessible to finance a minimum of one year's cash flow. Cash projections cover a 3 year period to continuously monitor future borrowing requirements.

During the year the percentage of loans arranged at fixed interest rate was 100% (2025: 100%). The ratio of fixed and variable rates is reviewed regularly to ensure that Castle Rock Edinvar borrows at the best rates.

**Employment**

During the year ended 31 March 2026 the average number of People employed, expressed as full time equivalents, was 131 (2025: 137). Employee information is stated in Note 6 to these financial statements. The board considers that employee involvement is essential to its continuing success and uses a variety of methods to inform, consult and involve its employees. The Our Place Rewards benefits portal continues to provide a wide range of benefits to all staff. Staff also have access to a comprehensive range of learning and development materials including the Places Academy. In 2022/23 we introduced an all-Colleague bonus, started a Colleague hardship fund and introduced tiered pay increases based on salary which continued into 2025/26.

Following feedback from the annual big Colleague survey, staff roadshows and collaborative working we invested resources in enhancing the working environment, various health initiatives and introduced a wellbeing strategy.

**Equality and diversity**

The board is committed to achieving equality through diversity and its policies and strategies recognise that all People have the right to their own distinctive and diverse identity. The board recognises that it has the power to reduce the disadvantages that People experience by making services more responsive to all Communities and individual needs. The board also recognises its responsibility to meet these diverse needs by having a diverse workforce, which generally reflects local populations and has the skills and understanding to achieve the service objectives.

**Pension funds**

The Association contributed to one Defined Benefit and two Defined Contribution schemes during the year. The Scottish Housing Associations' Pension Scheme - defined benefit section ("the Scheme") is closed to new accrual. All new employees joining the Association now have the option of joining the Scottish Housing Associations' Pension Scheme - defined contribution section ("the DC Scheme"), to which the Association contributes. Auto enrolment staff will also join this DC Scheme. The Places for People Group Stakeholder defined contribution scheme ("the Group Scheme") from 1 April 2014 is only available to new entrants with sessional contracts. The board will continue to review the Pension Strategy in 2026/27. More details of the Association's Pension Obligations are included in Note 21.

**Health and safety**

The board takes very seriously its responsibilities on all matters relating to Health and Safety. There is a Health, Safety, Safeguarding and Compliance Management Group, led by the Group Director of Property Safety and Compliance, and chaired by the Chief Risk Officer. This group consider health and safety performance across the Group and works to improve culture and attitudes to working practices. Health, Wellbeing and Safety performance is audited by both Group Health and Safety staff and Business Assurance. We also introduced a wellbeing strategy to complement our Health and Safety Plan.

During the H&S Assurance process all governing H&S Group Standards have been reviewed. Throughout 2025/26 we will be ensuring Castle Rock Edinvar remains compliant with these standards and addressing identified gaps. To further embed our H&S culture and to promote continual improvement, all staff with key H&S responsibilities will have H&S objectives set as part of the appraisal process. During 2025/26 there were 0 (2025: 0) reportable RIDDOR accidents.

**The Environment and Corporate Social Responsibility**

The board recognises the need to develop its business in a sustainable manner.

The business is developed to meet the needs of the present without compromising the ability of future generations to meet their own needs. We recognise that there are physical limits to the resources of the Earth (both in terms of generating materials and absorbing waste), and that any business activity that exceeds these limits is, by definition, unsustainable in the long term. In addition to making effective use of natural resources and enhancing the environment, we also believe that to achieve short and long term sustainability we need to promote social cohesion and inclusion and strengthen economic prosperity in the Communities in which we work. Places for People has been accredited with ISO 14001.

**The board**

Responsibility for Castle Rock Edinvar's activities rests with the board as detailed in the Governance Handbook. The boards of Places for People Group and Castle Rock Edinvar have adopted the UK Corporate Governance Code (UKCGC) as their chosen code of governance which governs the boards' conduct and activities.

Details of the board members can be found listed on page 3 of these financial statements. The normal term of office is an initial three years. Extensions may be granted to board members' terms if approved by the Group Remuneration & Nominations Committee. During the first half of 2025, a recruitment exercise was undertaken to replace three board members who had resigned during FY 2024/25 due to other external time commitments resulting in the appointment of Ryan Blair, Kevin Mcleod and Michael McLaughlin on 7 May 2025. A further recruitment exercise was undertaken in the first half of 2026 in anticipation of two board members retiring who were nearing the end of their terms of office. The board would like to extend its warm thanks to long serving board members Pamela Scott (former chair) and Janet Hamblin for the tireless and significant contribution they each made and to Bryan Sherriff who resigned at the beginning of this financial year due to other external time commitments. The Board welcomed and appointed Graham Hill, Stella Matko and Natalya Macholla on 4 February 2026. The board has a range of skills and experience which meet UKCGC requirements and are assessed annually as part of the board member appraisal process. The board's approach to diversity, including gender, is consistent with that of the Group. Further information on this and the required disclosures are included in the Group's financial statements which are available from the registered office address. In addition all directors have access to the Group Company Secretary for advice.

The board is well equipped to bring independent judgement to bear on issues of strategy, performance, resources and standards of conduct that are vital to the success of Castle Rock Edinvar. Induction is provided for new members joining the board and regular updates are provided to refresh their skills and knowledge. Board members have a duty to exercise reasonable care, skill and diligence; a duty to promote the success of Castle Rock Edinvar; a duty to act within their powers; a duty to exercise independent judgment; a duty to avoid conflicts of interest; a duty not to accept benefits from third parties and a duty to declare any interest in a proposed transaction or arrangement. Each of the non-executive directors who served during the financial year were considered to be independent up to the date of their resignation or year-end. All potential conflicts of interest including those of executive directors are recorded and minutes are taken at each meeting and held in a register. During 2025/26 the board underwent an internally facilitated review of its effectiveness and the results of the review concluded that the board had been effective during the year. In addition, the chair conducted annual performance reviews of the non-executive directors with an independent director conducting a review of the chair's performance during the year.

Appropriate levels of training are provided throughout the year, for example through dedicated deep dive sessions, and any training/development needs of board members are identified through the annual appraisal process.

The board annually reviews its compliance with the UKCGC and reports on that review to the Group Board. The board concluded that governance arrangements for Castle Rock Edinvar operated effectively and that the board had operated effectively during the year.

The board and its audit & risk committee meets at least quarterly with additional meetings held during the year as and when appropriate.

The board members' attendance at board and committee meetings, in relation to the number of meetings held, during the year ended 31 March 2026 is set out below.

| **Board Members** | | **Board Meetings** | **Audit & Risk Committee** | **AGM** |
|---|---|---|---|---|
| Pamela Scott | Resigned 26 January 2026 | 3/4 | N/A | 1/1 |
| Moira Sibbald | Chair - Board | 5/5 | N/A | 1/1 |
| Euan Campbell | Chair – Audit & Risk Committee | 4/5 | 4/4 | 1/1 |
| Janet Hamblin | Resigned 4 February 2026 | 4/5 | 3/4 | 1/1 |
| Bryan Sheriff | Resigned 2 April 2026 | 2/5 | 3/4 | 0/1 |
| Ryan Blair | Appointed 7 May 2025 | 5/5 | N/A | 1/1 |
| Michael McLaughlin | Appointed 7 May 2025 | 5/5 | N/A | 1/1 |
| Kevin Mcleod | Appointed 7 May 2025 | 5/5 | 2/2 | 1/1 |
| Graham Hill | Appointed 4 February 2026 | N/A | N/A | N/A |
| Natalya Macholla | Appointed 4 February 2026 | N/A | N/A | N/A |
| Stella Matko | Appointed 4 February 2026 | N/A | N/A | N/A |
| Kelly Brown | | 5/5 | N/A | 1/1 |
| Andrew Winstanley | | 4/5 | N/A | 0/1 |

The board's activities during the year are guided by a documented Plan of Work, which is reviewed and approved by the board and management each year, and ensures that the board fulfils its role and maintains the appropriate level of oversight and decision-making in accordance with its Governance Handbook. During 2025/26, the board provided oversight of the strategic, operational, financial and governance activities of Castle Rock Edinvar. Key areas of focus included approval of the Business Plan and Budget, oversight of financial performance and treasury arrangements, monitoring Customer and operational performance, scrutiny of repairs performance and damp and mould management, review of the asset strategy and investment programme, as well as compliance with regulatory requirements. The board approved the Annual Assurance Statement, considered future growth opportunities, reviewed governance effectiveness and succession planning and held a dedicated strategy session to discuss the future direction of Castle Rock Edinvar.

**Internal Control and Risk Management**

The board has delegated responsibility for reviewing internal control and assurance systems to the Audit & Risk Committee. The Committee conducts a review of the effectiveness of the Association's risk management and internal control systems through regular reports and by an annual review prior to consideration of the financial statements. The Committee reports to the board on its level of satisfaction with the system of controls annually. The board secures assurance as to the effectiveness of the system of internal control and risk management by those means.

The Group Business Assurance function supports the board and management through the provision of an objective and business-focused review service. An operational plan developed in conjunction with Management and the Audit & Risk Committee focuses upon key business risks. A plan is developed using the 'three lines of defence' model, to take account of existing quality assurance and compliance functions that provide a 'second line of defence' against control failures across the business.

The Audit & Risk Committee has reviewed the effectiveness of the system of internal control for the year ended 31 March 2026 and up to the date of signing these financial statements. It has not identified any weaknesses which resulted in material losses or contingencies or other uncertainties which require disclosure in the financial statements.

The board and senior management have developed a Risk Map in accordance with Group procedures to evaluate each of these risks and to outline mitigation strategies.

**Group Accounts**

Castle Rock Edinvar is exempt from the requirement to prepare and deliver group accounts as it is itself a wholly owned subsidiary of Places for People Group Limited.

As such these financial statements present information about Castle Rock Edinvar as an individual undertaking and not about it as a group.

**Corporate Governance**

The board has regard to the UKCGC when setting its corporate governance, by which it governs the organisation. In doing so the board closely follows the arrangements, practices and policies of the Group in so far as they are appropriate to Castle Rock Edinvar.

The board considers that, for the year ended 31 March 2026, the principles of good corporate governance contained in the UKCGC have been consistently applied and the provisions of the Code have been applied in so far as they were deemed appropriate during the year, considering the nature and ownership structure of Castle Rock Edinvar. Where a provision has not been complied with, or a part of the provision has not been complied with, the reasons for non-compliance and the alternative arrangements in place are explained below.

| Provision | Explanation for non-compliance |
|---|---|
| 4. When 20 per cent or more of votes have been cast against the board recommendation for a resolution, the company should explain, when announcing voting results, what actions it intends to take to consult shareholders in order to understand the reasons behind the result. An update on the views received from shareholders and actions taken should be published no later than six months after the shareholder meeting.<br><br>The board should then provide a final summary in the annual report and, if applicable, in the explanatory notes to resolutions at the next shareholder meeting, on what impact the feedback has had on the decisions the board has taken and any actions or resolutions now proposed. | The Association does not have external shareholders contemplated in the sense of this provision.<br><br>There have been no votes of 20% or more cast against a resolution of the board during 2025/26. |

| | |
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| 13. Non-executive directors have a prime role in appointing and removing executive directors. Non-executive directors should scrutinise and hold to account the performance of management and individual executive directors against agreed performance objectives. The chair should hold meetings with the non-executive directors without the executive directors present. | As per the Rules of Castle Rock Edinvar, the appointment/removal of executive directors as well as board members is a matter reserved for the Group as the parent company. However, the board should, in line with its Governance Handbook, make recommendations to the parent as regards to board's composition and appointments.<br><br>The Chair carried out the annual board member appraisal with non-executive directors, which involved collecting feedback on the performance of the executive directors. The executive directors are appraised annually as part of their role as executive directors of the Group whereby they are assessed against agreed performance objectives.<br><br>The non-executives can scrutinise management through the reports presented to and their attendance at board and committee meetings. |
| 14. The responsibilities of the chair, chief executive, senior independent director, board and committees should be clear, set out in writing, agreed by the board and made publicly available. The annual report should set out the number of meetings of the board and its committees, and the individual attendance by directors. | The Governance Handbook sets out the responsibilities of the Chair, Managing Director, Places for People Scotland Managing Director, Group Chief Executive, Senior Independent Director, Board and the terms of reference for the committee of the board. This Governance Handbook has been made publicly available on the website of Castle Rock Edinvar.<br><br>Director's attendance at board and committee meetings and at the Annual General Meeting is published in this annual report. |
| 16. All directors should have access to the advice of the company secretary, who is responsible for advising the board on all governance matters. Both the appointment and removal of the company secretary should be a matter for the whole board. | All Board members have access to the Group's company secretary (who is also secretary of Castle Rock Edinvar) through the Managing Director and/or Chair.<br><br>The appointment and removal of the Group company secretary is a matter reserved to the Group Board. |

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| 17. The board should establish a nomination committee to lead the process for appointments, ensure plans are in place for orderly succession to both the board and senior management positions, and oversee the development of a diverse pipeline for succession. A majority of members of the committee should be independent non-executive directors. The chair of the board should not chair the committee when it is dealing with the appointment of their successor. | The board takes direct responsibility for the process of succession planning, recruitment and appointments to the board and any committees. Formal approval of any recommendations in respect of succession planning and board appointments will be made to the Group Board's Remuneration & Nominations Committee.<br><br>All members of the Group Board's Remuneration & Nominations Committee are non-executive directors of the Group board and each of them in the year in question and since that time have been independent. |
| 18. All directors should be subject to annual re-election. The board should set out in the papers accompanying the resolutions to elect each director the specific reasons why their contribution is, and continues to be, important to the company's long-term sustainable success. | Non-executive board members are recruited on a three-year term with a possible extension of an additional three years, six years in total and 12-month extensions thereafter up to a maximum of nine years. Board members are not subject to annual re-election. The needs of the board and any committee are reviewed and approved by the board. These mechanisms are considered suitable for the proper governance and effective operation of the overall Group. |
| 21. There should be a formal and rigorous annual review of the performance of the board, its committees, the chair and individual directors. The chair should commission a regular externally facilitated board performance review. In FTSE 350 companies this should happen at least every three years. The external reviewer should be identified in the annual report and a statement made about any other connection it has with the company or individual directors. | For 2025/26, an internal board performance review and board appraisal process was undertaken comprising appraisals of individual board members and an on-line survey was issued to gather feedback from board members on the overall effectiveness of the board and its committee. An independent non-executive director appraised the performance of the Chair for 2025/26. A replacement for the role of the Senior Independent Director would be appointed in 2026/27 and this individual will appraise the Chair's performance for the next financial year.<br>The Association has not commissioned an externally facilitated board performance review. It has not been deemed as proportionate and necessary for Castle Rock Edinvar to undergo an external board performance review, considering the insights gathered from previous board performance reviews. However, the Group board undertake |

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| | an external evaluation every 3 years to comply with this provision and the Chair of Castle Rock Edinvar is interviewed as part of this. |
| 23. The annual report should describe the work of the nomination committee, including:<br>• the process used in relation to appointments, its approach to succession planning and how both support developing a diverse pipeline;<br>• how the board performance review has been conducted, the nature and extent of an external reviewer's contact with the board and individual directors, the outcomes and actions taken, and how it has or will influence future board composition;<br>• the policy and any initiatives on diversity and inclusion, their objectives and link to company strategy, how they have been implemented and progress on achieving the objectives; and<br>• the gender balance of those in the senior management and their direct reports. | In the absence of a nomination committee, this annual report contains a section titled 'The Board' which describes the functions and activities of the board during the year. The role and work of the Group Board's Remuneration & Nominations committee is described in the Group's Annual Report which will include the disclosures in provision 23. |
| 25. The main roles and responsibilities of the audit committee should include:<br>• monitoring the integrity of the financial statements of the company and any formal announcements relating to the company's financial performance, and reviewing significant financial reporting judgements contained in them;<br>• providing advice (where requested by the board) on whether the annual report and accounts, taken as a whole, is fair, balanced and understandable, and provides the information necessary for shareholders to assess the company's position and performance, business model and strategy;<br>• following the Audit Committees and the External Audit Minimum Standards;<br>• reviewing the company's risk management and internal control framework, unless expressly addressed by a separate board risk committee composed of independent non-executive directors, or by the board itself;<br>• monitoring and reviewing the effectiveness of the company's internal audit function or, where there is not one, considering | The role and responsibilities of the Audit & Risk Committee are set out in the Governance Handbook which includes the responsibilities described in Provision 25, except where responsibility is reserved for the decision making by the Group as outlined in the Group's Governance Manual. For example, the responsibility for the appointment, reappointment and removal of the external auditors is reserved to the Group board.<br>The Audit & Risk Committee has a documented Plan of Work which ensures it discharges its responsibilities during the year. This includes reviewing and recommending to the board the annual report and accounts and the integrity of the financial statements contained within at its meeting on 6 August 2025.<br>The committee also reviewed the annual assurance statement on the internal control framework at its meeting on 6 August 2025. At every quarterly meeting, the committee receives a risk management report from the Group Director of Risk Management. |

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| annually whether there is a need for one and making a recommendation to the board;<br>• reporting to the board on how it has discharged its responsibilities. | The Audit & Risk Committee meets with the external auditors during the preparation of the financial statements and annual report, and the external auditor is a standing attendee at the Audit & Risk Committee meetings. The chair of the Audit & Risk Committee has access to further discussions / engagement with the external auditors or Group finance functions if they feel this is necessary.<br><br>Standing items on the Audit & Risk Committee agenda include:<br>• Review of treasury management<br>• Review of risk management<br>• Review of internal business assurance reports (including an annual review of the effectiveness of the function which took place at the committee meeting on 21 January 2026) |
| 26. The annual report should describe the work of the audit committee, including:<br>• the matters set out in the Audit Committees and the External Audit Minimum Standards; and<br>• where there is no internal audit function, an explanation for the absence, how internal assurance is achieved, and how this affects the work of external audit. | The role and responsibilities of the Audit & Risk committee are set out in the Governance Handbook.<br>The annual report describes the work of the Audit & Risk Committee.<br><br>The FRC's Minimum Standards for Audit Committees and the External Audit prescribe minimum standards for audit committees in their role on external audits. The responsibility for the appointment, reappointment and removal of the external auditor is reserved to the Group Board.<br>The Group Audit & Risk Committee follows the matters set out in the FRC's Minimum Standards for Audit Committees and External Audit. |
| Provisions 32, 33, 35, 36 to 41 relating to directors' remuneration and the role / responsibilities of the remuneration committee.<br><br>32. The board should establish a remuneration committee of independent non-executive directors, with a minimum membership of three, or in the case of smaller companies, two. In addition, the chair of the board can only be a member if they were independent on appointment and cannot chair the committee. Before appointment as | Castle Rock Edinvar does not have a remuneration Committee.<br><br>These matters have been reserved to the Group Board's Remuneration & Nominations Committee.<br>The Group has adopted the UK Corporate Governance Code as its code of governance therefore these provisions will be complied with unless there is a valid reason for non-compliance which will be explained in the Group's Annual Report. |

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| chair of the remuneration committee, the appointee should have served on a remuneration committee for at least 12 months. | The Group's Annual Report contains a description of the work of its Remuneration & Nominations Committee. |

Castle Rock Edinvar does not have external shareholders in the sense contemplated by the UKGC and therefore it addresses the need for scrutiny and evaluation through the board or an appropriate standing committee of the board and the Group engages with investors through a series of roadshow meetings and through an annual investors forum. Where Castle Rock Edinvar does not operate a particular standing committee of its own board it relies on Group board level committees, described below, to perform these relevant functions.

The Group has an Audit & Risk Committee, a Remuneration & Nominations Committee, a Homes Committee, a Development Committee and a Treasury Committee. With the exception of the Group's Audit & Risk Committee, the remit of those committees extends to Castle Rock Edinvar. The committees draw members from and report to the Group Board and the Group Chief Financial Officer and Group Company Secretary also serve on the board of Castle Rock Edinvar, ensuring that information from the committees reaches Castle Rock Edinvar's board. In this way, the provisions of the UKGC are met in respect of Castle Rock Edinvar.

Provision 5 states that the board should understand the views of other key stakeholders and describe in the annual report how their interests and the matters set out in section 172 (duty to promote the success of the company) of the Companies Act 2006 (the 2006 Act) have been considered in board discussions and decision-making. Castle Rock Edinvar is a registered society rather than a company and so the specific reporting requirements under section 172 of the 2006 Act do not apply to it. However, Castle Rock Edinvar's parent company, Places for People Group Limited, publishes consolidated Group accounts which do contain a section 172 statement within its strategic report.

That statement addresses the issue of identification of key stakeholders and engagement with their views across the whole Group including Castle Rock Edinvar.

**Going concern and viability statement**

The going concern assessment considers whether it is appropriate to prepare the financial statements on a going concern basis.

In line with the majority of businesses within the UK the Group is faced with the need to address the consequences of severe and ongoing macroeconomic shocks over the past three years, including from resulting from Russia's invasion of Ukraine.

High inflation and interest rates, a tight labour market and the residual impact of the pandemic on supply chains have increased costs and impacted incomes. The Group's business planning and the accompanying stress testing process incorporate these challenges, which continue to be monitored on a regular basis.

At 31 March 2026 the Group had cash and undrawn facilities of £1.1bn. The Group continues to actively manage its cash flows in order to mitigate any reductions in income and maintains a policy of having a minimum 18 months' liquidity.

The directors have reviewed the projected cash flows covering a period of 12 months from the date of the approval of the financial statements, which indicate that the Group will be able to operate within the levels of its agreed facilities and the compliance with debt covenants.

Castle Rock Edinvar receives funding from Places for People Homes through an on-lending facility, Places for People Homes is part of the Guarantor Group and can access funding from this Group pool, therefore the liquidity position of the Group supports the going concern assumption for Castle Rock Edinvar.

On the basis described above, the directors are confident that the Group has adequate resources to continue to meet all liabilities, as and when they fall due, for 12 months from the date of approval of the financial statements and therefore consider it appropriate to adopt the going concern basis in preparing these financial statements.

The UK Corporate Governance Code requires the directors to make a statement with regard to the viability of the Group. This requires consideration of solvency and liquidity over a longer period than the going concern assessment. The Group's strategic plan covers a 10-year period, over which the directors have made assumptions regarding the Group's revenues, operating costs and cash requirements.

The projections for the first three years of the plan are based on current opportunities and include an expectation of the rental incomes for the Group. There is inherently less certainty in the projections from year four to ten.

Consistent with prior years, the directors have therefore determined that three years is an appropriate period for this viability statement.

For the purposes of both Viability and Going Concern, an annual Stress Testing exercise is undertaken as part of the Business Planning process to assess the financial strength and robustness of the Group's plan.

Using the ten-year business plan, it aims to identify the circumstances which would push the Group to breaking point and the options available to mitigate such circumstances and ensure the Group meets all of its key financial metrics and loan covenants. The tests applied include amongst others, rent restrictions, housing market downturn, high inflation rates and sustained high interest rates.

They show that with appropriate mitigations applied, the Group is able to meet all external loan covenants, even in the most extreme circumstances modelled.

The board continuously monitor changes in internal and external indicators which could suggest that there is an increased risk of the stress test scenarios arising.

These "stress test triggers" are an early warning mechanism enabling decisions to be made in relation to the potential deployment of mitigations.

On the basis of these assessments, the board is confident that the Group will remain financially viable for the three-year period covered by this statement and beyond.

**Compliance with the Scottish Housing Regulator's Financial Regulatory Standards and Financial Viability Standard**

The Association has assessed the position and confirms that it has complied with the Scottish Housing Regulator's Standards of Governance and Financial Management.

**Statement of Board to the Auditors**

At the time of approval of this report:

- So far as the board is aware, there is no relevant audit information of which the Associations' Auditor is unaware, and
- The board has taken all steps that they ought to have taken as a board in order to make themselves aware of any relevant audit information and to establish that the Association's Auditor is aware of that information.

**Statement of Internal Financial Control**

The board acknowledges its ultimate responsibility for ensuring that the Association has in place a system of controls that is appropriate for the business environment in which it operates. These controls are designed to give reasonable assurance with respect to:

- the reliability of financial information used within the Association, or for publication;
- the maintenance of proper accounting records; and
- the safeguarding of assets against unauthorised use or disposition.

It is the board's responsibility to establish and maintain the systems of internal financial control. Such systems can only provide reasonable and not absolute assurance against material financial misstatement or loss. Key elements of the Association's systems include ensuring that:

- formal policies and procedures are in place, including the ongoing documentation of key system and rules in relation to the delegation of authority, which allow the monitoring of controls and restrict unauthorised use of the Association's assets;
- experienced and suitably qualified staff take responsibility for important business functions and annual appraisal procedures have been established to maintain standards and performance;
- forecasts and budgets are prepared which allow the management team and the board to monitor key business risks, financial objectives and progress being made towards achieving the financial plans set for the year and for the medium term;
- monthly financial management reports are prepared promptly, providing relevant, reliable and up-to-date financial and other information, with significant variances from budget being investigated as appropriate;
- regulatory returns are prepared, authorised and submitted promptly to the relevant regulatory bodies;
- all significant new initiatives, major commitments and investment projects are subject to formal authorisation procedures, though the board;
- the board received reports from management and from external and internal auditors, to provide reasonable assurance that control procedures are in place and are being followed and that a general review of the major risks facing the Association is undertaken; and
- formal procedures have been established for instituting appropriate action to correct any weaknesses identified through internal or external audit reports.

The board has reviewed the effectiveness of the internal financial controls in existence in the Association for the year ended 31 March 2026. No weaknesses were found in internal financial controls which resulted in material losses, contingencies or uncertainties which require disclosure in the financial statements or in the auditor's report on the financial statements.

**Statement of Board's responsibilities in respect of the Board's report and the financial statements**

The board is responsible for preparing the Board's Report and the financial statements in accordance with applicable law and regulations.

Co-operative and Community Benefit Society law requires the board to prepare financial statements for each financial year. Under those regulations the board have elected to prepare the financial statements in accordance with UK Accounting Standards, including FRS 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland.

The financial statements are required by law to give a true and fair view of the state of affairs of the Association and of its income and expenditure for that period.

In preparing these financial statements, the board is required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards and the Statement of Recommended Practice have been followed, subject to any material departures disclosed and explained in the financial statements;
- assess the Association's ability to continue as a going concern, disclosing, as applicable, matters related to going concern; and
- use the going concern basis of accounting unless it either intends to liquidate the Association or to cease operations, or has no realistic alternative but to do so.

The Board is responsible for keeping proper books of account that disclose with reasonable accuracy at any time the financial position of the Association and enable them to ensure that its financial statements comply with the Co-operative and Community Benefit Societies Act 2014, the Housing (Scotland) Act 2010 and the Registered Social Landlords Determination of Accounting Requirements 2019.

It is responsible for such internal control as it determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error, and has general responsibility for taking such steps as are reasonably open to it to safeguard the assets of the Association and to prevent and detect fraud and other irregularities.

**By order of the Board**



**Kate Deacon**
**Secretary**

# Independent auditor's report to the members of Castle Rock Edinvar Housing Association (trading as Places for People Scotland)

**Opinion**

We have audited the financial statements of Castle Rock Edinvar Housing Association ("the Association") for the year ended 31 March 2026 which comprise the Statement of Comprehensive Income, Statement of Financial Position, Statement of Changes in Equity and the associated notes to the financial statements, including the accounting policies. The financial reporting framework that has been applied in the preparation of the associations financial statements is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102.

In our opinion the financial statements:

- give a true and fair view, in accordance with UK accounting standards, including FRS 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland, of the state of affairs of the Association as at 31 March 2026 and of its income and expenditure for the year then ended;
- comply with the requirements of the Co-operative and Community Benefit Societies Act 2014; and
- have been prepared in accordance with the Housing (Scotland) Act 2010 and the Registered Social Landlords Determination of Accounting Requirements 2019.

**Basis for Opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the Association in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

**Conclusions relating to going concern**

In auditing the financial statements, we have concluded that the Boards' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the Association's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

**Other information**

The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. The Board are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters in relation to which the Co-operative and Community Benefit Societies Act 2014 or the Housing (Scotland) Act 2010 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit

**Responsibilities of the Board**

As explained more fully in the directors' responsibilities statement, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the Association's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Association or to cease operations, or have no realistic alternative but to do so.

**Auditor responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The specific procedures for this engagement and the extent to which these are capable of detecting irregularities, including fraud, are detailed below:

- Enquiry of management, those charged with governance around actual and potential litigation and claims;
- Performing audit work over the risk of management override of controls, including testing of journal entries and other adjustments for appropriateness, evaluating the business rationale of significant transactions outside the normal course of business and reviewing accounting estimates for bias;
- Reviewing minutes of meetings of those charged with governance;
- Reviewing financial statement disclosures and testing to supporting documentation to assess compliance with applicable laws and regulations.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities for the audit of the financial statements is located on the FRC's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

**Use of our report**

This report is made solely to the Association's Members, as a body, in accordance with section 87 of the Co-operative and Community Benefit Societies Act 2014 and section 69 of the Housing (Scotland) Act 2010. Our audit work has been undertaken so that we might state to the Association's Members those matters we are required to state to it in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Association and Association's Members, for our audit work, for this report, or for the opinions we have formed.



Elizabeth Newell BA(Hons) FCA
(Senior Statutory Auditor)
For and on behalf of MHA, Statutory Auditor
Milton Keynes, United Kingdom
Date: 20 August 2026

MHA is the trading name of MHA Audit Services LLP, a limited liability partnership in England and Wales (registered number OC455542)

# Statement of Comprehensive Income

| | Notes | **2026 £'000** | 2025 £'000 |
|---|---|---|---|
| Turnover | 2 | **61,854** | 56,366 |
| Operating costs | 2 | **(29,660)** | (28,780) |
| Surplus on sale of fixed assets | 5 | **2,040** | 2,595 |
| Gain on revaluation of investment properties | 13 | **-** | 30 |
| **Operating surplus** | 2 | **34,234** | 30,211 |
| Interest receivable and similar income | 7 | **8** | 211 |
| Interest payable and similar charges | 8 | **(7,898)** | (5,096) |
| Donation from subsidiary | | **2,335** | - |
| **Surplus on ordinary activities** | | **28,679** | 25,326 |
| Actuarial (loss)/gain recognised in the pension scheme | 21 | **927** | 422 |
| **Total comprehensive income for the year** | | **29,606** | 25,748 |

All activities are continuing.

The notes on pages 30 to 52 form an integral part these financial statements.

# Statement of Financial Position

| | Notes | **2026** **£'000** | 2025 £'000 |
|---|---|---|---|
| **Fixed assets** | | | |
| Housing properties - depreciated cost | 11 | **838,867** | 770,038 |
| Other fixed assets | 12 | **2,496** | 2,576 |
| **Fixed asset investments** | | | |
| Fixed asset investment | 13 | **10,295** | 12,655 |
| Homebuy fixed asset investment | 14 | **164** | 175 |
| | | **10,459** | 12,830 |
| **Total fixed assets** | | **851,822** | 785,444 |
| **Current assets** | | | |
| Stock | 15 | **242** | 222 |
| Debtors: amounts due within one year | 16 | **18,464** | 14,803 |
| Cash at bank and in hand | | **208** | 239 |
| | | **18,914** | 15,264 |
| Creditors: amounts due within one year | 17 | **(19,332)** | (20,449) |
| **Net current liabilities** | | **(418)** | (5,185) |
| **Non-current liabilities** | | | |
| Creditors: amounts falling due after more than one year | 18 | **(558,809)** | (516,481) |
| Pension provision | 21 | **(1,673)** | (2,462) |
| | | **(560,482)** | (518,943) |
| **Net assets** | | **290,922** | 261,316 |
| **Capital and Reserves** | | | |
| Non equity share capital | 19 | **-** | - |
| Revenue reserve | | **290,922** | 261,316 |
| **Total capital and reserves** | | **290,922** | 261,316 |

The notes on pages 30 to 52 form an integral part of these financial statements.

The financial statements on pages 27 to 52 were approved by the Directors on 19 August 2026 and signed on their behalf by:





**Moira Sibbald**
**Chair**

**Andrew Winstanley**
**Director**

**Kate Deacon**
**Secretary**

# Statement of Changes in Equity

| | Retained Earnings £'000 |
|---|---|
| Balance at 1 April 2025 | **261,316** |
| *Total comprehensive income for the year* | |
| Net surplus for the year | **28,679** |
| Actuarial surplus recognised in the pension scheme | **927** |
| **Balance at 31 March 2026** | **290,922** |

The notes on pages 31 to 53 form an integral part of these financial statements.

# Notes to the Financial Statements

## 1. PRINCIPAL ACCOUNTING POLICIES

The financial statements have been prepared in accordance with FRS 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland with applicable United Kingdom accounting standards, including Financial Reporting Standard 102 (FRS 102), the Companies Act 2006, the requirements of the Co-operative and Community Benefit Societies Act 2014 and Determination of Accounting Requirements 2019 and comply with the accounting requirements of section 68(1) of the Housing (Scotland) Act 2010.
The Association is a public benefit entity.
The financial statements are presented in Sterling (£'000).
The accounting policies set out below have, unless otherwise stated, been applied consistently to all periods presented in these financial statements.

### Basis of accounting

The financial statements have been prepared under the historical cost convention and comply with the Registered Social Landlords Accounting Requirements (Scotland) Order 2019.

The Association's ultimate parent undertaking includes the Association in its consolidated Financial Statements. Those consolidated Financial Statements are prepared in accordance with FRS 102 and are available to the public and may be obtained from Places for People Group Limited, 305 Gray's Inn Road, London, WC1X 8QR.

As the consolidated financial statements of the ultimate parent undertaking, Places for People Group Limited, include the equivalent disclosures, the Association has also taken the exemptions under FRS 102 available in respect of financial instruments and has not provided disclosures otherwise required by FRS 102.11 Basic Financial Instruments and FRS 102.12 Other Financial Instrument Issues in respect of financial instruments not falling within the fair value accounting rules of Paragraph 36(4) of Schedule 1. The Association has applied the exemptions available under FRS 102.1.11 and FRS 102.1.12 (preparation of a statement of cash flows and related notes).

The directors, after reviewing the company's budgets for 2026/27 and the group's medium term financial position as detailed in the 30-year business plan, are of the opinion that, taking account of severe but plausible downsides, the company will have sufficient funds to meet its liabilities as they fall due for a period of 12 months from the date of approval of the financial statements. The directors therefore continue to adopt the going concern basis in preparing the annual financial statements.

### Significant Judgements

The following are the significant judgements, apart from those involving estimations (which are set out separately below), that have been made in the process of applying the entity's accounting policies and that have the most significant effect on the amounts recognised in the financial statements.

*Going Concern*

In order to assess whether it is appropriate for the Association to be reported as a going concern, the management apply judgement, having undertaken appropriate enquiries and having considered the business activities and the principal risks and uncertainties. The Association's ultimate parent undertaking, Places for People Group Limited, includes a full review of going concern and is set out in the Going Concern and Viability Statement of the consolidated financial statements. In arriving at this judgement there are a large number of assumptions and estimates involved in calculating future cash flow projections. This includes management's expectations of both property sales and rental turnover, operating costs, timing and quantum of future capital expenditure and estimates and cost of future funding. Sensitivity testing, involving challenging scenarios, has been undertaken in respect of the assumptions used within the going concern assessment. As a result of these considerations the financial statements have been prepared on a going concern basis.

*Investment properties*

The Association owns a range of different property types. This requires the Association to assess which properties should be classified as investment properties as these properties are held at a market valuation, not at depreciated cost.

The Association considered the FRS 102 definition of investment property which refers to property held to earn rentals for capital appreciation, rather than for administrative purposes or for sale in the ordinary course of business. The Association has also reviewed Section 16 of FRS 102 that precludes the classification of property held primarily for the provision of social benefits being classified as investment property. The Association has applied this by judging that rental properties without public subsidy attached to them are investment properties.

**Accounting estimates**

The nature of estimation means that actual outcomes may differ from the estimates made.

*Residual value of social housing properties*

It is considered that the estimate of residual value of social housing properties has a significant impact on the carrying amount of social housing assets. The Association considers the residual value of social housing property structure to be cost. The net book value of completed social housing properties is £801.1m. The residual value of social housing property structure is £43.7m above the carrying value as at 31 March 2026.

*Defined benefit pension schemes*

The Association has defined benefit obligations relating to one pension scheme. Note 21 sets out the details for this scheme and the assumptions made to assess the net scheme benefit as at the reporting date.

The Association engages qualified actuaries to advise on an appropriate discount rate. A decrease in the discount rate used of 0.1% is estimated to reduce scheme total deficits by £191k.

*Investment properties*

In addition to judging whether or not properties are categorised as investment properties, the Association is also required to estimate the fair value of investment properties on an annual basis. A full valuation was carried out in line with the principles of RICS guidance and the Red Book. The results of the valuation exercise have been subjected to management scrutiny and challenge.

*Recoverability of Stock*

The Association has £242k of stock at 31 March 2026 (2025: £222k), comprising trade stock of £242k. FRS 102 section 13 requires stock to be measured at the lower of cost and estimated selling price less costs to complete and sell. The Association also undertakes sensitivity analysis and has assessed that a short-term drop in expected selling prices of our completed properties of 10% would not result in a material impairment charge.

The Association monitors development projects and properties held for sale on an ongoing basis and uses rigorous appraisal techniques to estimate the recoverable amount of stock. Realistic financial projections are used on an individual site basis to allow management to estimate that land and property are held at the appropriate amount. The Association makes judgements to assess the achievable selling price for properties including assessing the views of specialist advisers on the UK housing market and future house price inflation. Management also consider detailed information relating to geographical area and property type. As such the Association judges that stock is held at the lower of cost and estimated selling price less costs to complete and sell.

**Turnover**

The turnover represents mainly rents, service charges and revenue grants receivable from the Scottish Government or Local Authorities and some fees from managing agency services.

**Tenant arrears, trade and other debtors**

Tenant Arrears, Trade and other debtors are recognised initially at transaction price less attributable transaction costs.

**Trade and other creditors**

Trade and other creditors are recognised initially at transaction price plus attributable transaction costs.

**Interest-bearing borrowings**

Interest-bearing borrowings are recognised initially at fair value less attributable transaction costs.

**Pensions**

The Association participates in the Scottish Housing Association's Pension Scheme (SHAPS), a multi-employer defined benefit scheme. The in-year movement in the scheme deficit is split between operating charges, finance costs and, in other comprehensive income, actuarial gains and losses. The Association has complied with relevant disclosures which are included in Note 21.

The Association also contributes to two defined contribution schemes. These schemes' assets are held separately from those of the Association in an independently administered fund. The amount charged against profits represents the contributions payable to the schemes in respect of the accounting period.

**VAT**

The majority of the Association's turnover from letting activities is exempt from VAT. Where appropriate, costs are stated including irrecoverable VAT.

**Housing Association Grant (HAG) and other capital grants**

When HAG in respect of housing properties in the course of construction exceeds the total cost to date of those housing properties, the excess is shown as a current liability.

Where HAG or other grant is retained following the disposal of property, it is shown under the disposal proceeds and recycled capital grant funds in creditors. These funds will be used for the provision and improvement of new social housing for rent and sale.

HAG is initially recognised at fair value as a long term liability as deferred grant income and released through the profit and loss as turnover income over the life of the component elements of housing properties in accordance with the accrual method applicable to registered providers of social housing accounting for housing properties at cost, except for grant received in respect of Homebuy investments, included in Note 18 with Deferred Government Grant.

**Concessionary loans**

The Association has a Shared Ownership arrangement which is considered to be a concessionary loan.

Under the Shared Ownership scheme, the Association receives Shared Ownership grant representing a percentage of the open market purchase price of a property in order to advance interest free loans to a homebuyer. The loans advanced by the Association meet the definition of concessionary loans and are shown as fixed assets investments on the balance sheet. All are non-current loans, as they are not redeemable on demand.

**Capitalisation of fixed assets**

The Association capitalises expenditure to existing properties which it is considered will materially enhance the economic life of the asset, its income generating capacity or will result in a material reduction in annual operating costs. Components such as kitchens, windows, doors and bathroom replacement programme are capitalised and depreciated over their expected useful lives.

**Scottish Government shared equity scheme**

The Association has sold properties under the Scottish Government shared equity schemes. Under these schemes buyers purchase a majority share of the property with the balance funded by Scottish Government grants. The fixed asset investment represents the total of the loans receivable from purchasers of the property when the equity is released. There is an equal and opposite liability to the Scottish Government amounting to any shared equity release.

**Cost of raising finance**

The cost of raising finance is amortised over the period of the instrument. The deferred cost is offset against the liability and is included within "Creditors: amounts falling due after more than one year" (Note 18).

**Depreciation**

Fixed assets other than freehold land are depreciated in accordance with FRS102 at rates calculated to reduce the net book value of each component element to its estimated residual value, on a straight line basis, over the expected remaining useful life of the component. Freehold land is not depreciated. The estimated life of assets and components is as shown in the table below.

| Housing assets | Depreciation period in years |
|---|---|
| Kitchens | 20 |
| Bathrooms | 30 |
| Boilers | 15 |
| External windows & Doors | 30 |
| Roofs | 60 |
| Fire safety systems | 30 |
| Fencing | 30 |
| Digital TV aerials | 10 |
| Lifts | 30 |
| Aids and adaptations | 10 |
| Initial and replacement scheme assets | From 1 to 5 |
| Other elements (new build) | 100 |
| Other elements (rehab) | 80 |
| Other elements (leasehold) | Lesser of term of lease or 100 years |
| | |
| Other fixed assets: | |
| Offices (new build) | 100 |
| Offices (rehab) | 80 |
| Office refurbishment | From 10-20 |
| Offices (long leasehold) | Lesser of term of lease or 100 years |
| Offices (short leasehold) | Terms of lease |
| Equipment | 5 |
| Computer hardware, software and infrastructure | From 3 - 15 |

**Impairment**
For fixed assets with a remaining useful life greater than 100 years an impairment review is carried out on an annual basis in accordance with FRS 102. For all other assets an impairment review is undertaken when there is an indication the asset may be impaired. If assets are found to be impaired, the amount of impairment is disclosed in Note 3 - Analysis of income and expenditure.

**Deferred government grant**
HAG received from The Scottish Government is initially stated at fair value as a long term liability and is amortised as income over the life of the component elements of properties.

**Capitalisation of interest and development overheads**
Interest is capitalised on loans financing schemes in development up to their completion. This is calculated by reference to the Association's cost of borrowing and the development costs.
Administration costs relating to development activities are capitalised based on an apportionment of the staff time directly spent on this activity.

**Investment Property**
Private sector rented properties are shown in investment properties and were valued externally at the date of transition to FRS 102 (1 April 2014) by a qualified RICS chartered surveyor. Valuations are re-assessed on an annual basis.
Commercial properties are shown in investment properties and valuations are completed using detailed rental income stream and yield information.
Investment properties are held at fair value with changes in fair value recognised in profit and loss.

**Fixed asset investments**
Fixed asset investments are measured at cost. An annual review is carried out by management to assess if there are any triggers that would lead to an impairment review. In the event of any impairment, the investment is measured at the lower of its recoverable amount or its value in use. Investments in joint ventures are recognised initially at cost and subsequently measured using the equity method.

**Operating leases**
Costs in respect of operating leases are charged on a straight line basis over the lease term.

**Group Accounts**
Castle Rock Edinvar Housing Association is exempt from the requirement to prepare and deliver group accounts as it is itself a wholly owned subsidiary of Places for People Group Limited. As such these financial statements present information about Castle Rock Edinvar Housing Association as an individual undertaking and not about its group.

**Stock and work in progress**

Stock and work in progress principally comprises the costs to the balance sheet date of properties being developed for sale either as outright sale or shared ownership properties.

**Service charge sinking funds**

The Association is required to set aside sums in respect of future maintenance of certain factored properties. Amounts accumulated in the fund are included within "Cash at bank and in hand" and within "Creditors: amount falling due within one year" (Note 17).

## 2. PARTICULARS OF TURNOVER, OPERATING COSTS AND OPERATING SURPLUS

| | 2026 | | | | 2025 |
|---|---|---|---|---|---|
| | **Turnover** | **Operating costs** | **Other operating items** | **Operating surplus** | Operating surplus |
| | **£'000** | **£'000** | **£'000** | **£'000** | £'000 |
| Social lettings (note 3) | **54,238** | **(29,662)** | **-** | **24,576** | 20,795 |
| Other activities (note 4) | **7,616** | **2** | **-** | **7,618** | 6,791 |
| Sale of fixed assets (note 5) | **-** | **-** | **2,040** | **2,040** | 2,595 |
| Gain on revaluation of investment properties (note 13) | **-** | **-** | **-** | **-** | 30 |
| | **61,854** | **(29,660)** | **2,040** | **34,234** | 30,211 |

## 3. PARTICULARS OF TURNOVER, OPERATING COSTS, AND OPERATING SURPLUS FROM SOCIAL LETTINGS ACTIVITIES

| | 2026 | | | | 2025 |
|---|---|---|---|---|---|
| | **General needs housing £'000** | **Supported housing and housing for older people £'000** | **Low cost home ownership £'000** | **Total £'000** | Total £'000 |
| **Income from lettings activities** | | | | | |
| Rent receivable net of service charges | **38,708** | **3,433** | **706** | **42,847** | 38,644 |
| Service charges receivable | **4,342** | **1,789** | **9** | **6,140** | 6,121 |
| **Gross Rents Receivable** | **43,050** | **5,222** | **715** | **48,987** | 44,765 |
| Less: Voids | **(615)** | **(116)** | **-** | **(731)** | (589) |
| | **42,435** | **5,106** | **715** | **48,256** | 44,176 |
| Revenue grants from local authorities and other agencies | **341** | **-** | **-** | **341** | 139 |
| Grant amortisation | **5,179** | **-** | **-** | **5,179** | 4,906 |
| Other income | **459** | **3** | **-** | **462** | 347 |
| | **48,414** | **5,109** | **715** | **54,238** | 49,568 |
| **Expenditure on letting activities** | | | | | |
| Management | **(3,461)** | **202** | **(3)** | **(3,262)** | (4,126) |
| Services | **(4,360)** | **(1,693)** | **(24)** | **(6,077)** | (4,574) |
| Routine maintenance | **(4,794)** | **(497)** | **1** | **(5,290)** | (6,245) |
| Planned maintenance | **(839)** | **(319)** | **-** | **(1,158)** | (1,731) |
| Major repairs expenditure | **(55)** | **(11)** | **(2)** | **(68)** | (1,064) |
| Rent losses from bad debts | **(346)** | **(7)** | **-** | **(353)** | (281) |
| Depreciation on housing assets | **(6,308)** | **-** | **-** | **(6,308)** | (5,497) |
| Other costs | **(7,037)** | **(109)** | **-** | **(7,146)** | (5,255) |
| | **(27,200)** | **(2,434)** | **(28)** | **(29,662)** | (28,773) |
| **Operating surplus on letting activities** | **21,214** | **2,675** | **687** | **24,576** | 20,795 |
| Total for the year ended 31 March 2025 | 18,258 | 1,874 | 663 | 20,795 | |

## 4. PARTICULARS OF TURNOVER, OPERATING COSTS, AND OPERATING SURPLUS FROM OTHER ACTIVITIES

| | **Other revenue grants £'000** | **Other income £'000** | **Total Turnover £'000** | **Other operating costs £'000** | **Operating surplus/ (deficit) year ended 31 March 2026 £'000** | Operating surplus/(deficit) year ended 31 March 2025 £'000 |
|---|---|---|---|---|---|---|
| Commercial property income | **-** | **7,266** | **7,266** | **3** | **7,269** | 6,305 |
| VAT recovery | **-** | **72** | **72** | **-** | **72** | 76 |
| Other | **-** | **2,613** | **2,613** | **(1)** | **2,612** | 410 |
| **Total from other activities** | **-** | **9,951** | **9,951** | **2** | **9,953** | 6,791 |
| Total from other activities for the year ended 31 March 2025 | - | 6,798 | 6,798 | (7) | 6,791 | |

## 5. SALE OF FIXED ASSETS AND REDUCTION OF GRANT LIABILITY

| | **2026 £'000** | 2025 £'000 |
|---|---|---|
| Sales proceeds | **5,000** | 3,161 |
| Cost of sales | **(3,111)** | (766) |
| Operating costs | **(242)** | (93) |
| Gain on sale of fixed asset | **1,647** | 2,302 |
| Reduction of grant liability | **393** | 300 |
| Recycled Grant | **-** | (7) |
| Non cash reduction in grant liability | **393** | 293 |
| Surplus on sale of other assets and reduction in grant liability | **2,040** | 2,595 |

## 6. DIRECTORS AND KEY MANAGEMENT EMOLUMENTS

The Association is controlled by a Board. With the exception of the chair of audit and risk, the non-executives' emoluments during the year were met by Places for People Group Limited.

The directors emoluments during the year have been met by Places for People Group Limited. They do not receive remuneration for their duties as directors of the company. The Board claimed no expenses during the year (2025: £Nil).

| | **2026 £'000** | 2025 £'000 |
|---|---|---|
| The aggregate of emoluments payable to Key Management Officers | **288** | 271 |
| Pension contributions payable to Key Management Officers | **39** | 34 |

Remuneration banding for key management personnel is disclosed below, which is considered by the Places for People Group to be Executive Directors and members of the Group management team responsible for the management of the Association. The analysis below includes staff remunerated by the Association only.

| | **2026** | 2025 |
|---|---|---|
| | **No.** | No. |
| £70,000 - £79,999 | **1** | 1 |
| £90,000 - £99,999 | **1** | 1 |
| £100,000 - £109,999 | **-** | 1 |
| £110,000 - £119,999 | **1** | - |

Average number of employees is calculated by ascertaining for each calendar month in the financial year, the number of persons, by category, employed by the company. The monthly numbers are then added together and divided by the number of months in the financial year.

| | **2026** | 2025 |
|---|---|---|
| | **No.** | No. |
| Housing | **38** | 20 |
| Property Services and Direct Trades | **71** | 97 |
| Sheltered Housing | **12** | 12 |
| **Total Managing Housing Services** | **121** | 129 |
| Central Administration Services | **10** | 8 |
| **Total average FTE employees** | **131** | 137 |

| Staff costs (for the above persons): | **2026** | 2025 |
|---|---|---|
| | **£'000** | £'000 |
| Wages and salaries | **5,109** | 5,474 |
| Severance costs | **50** | 155 |
| Social security costs | **625** | 534 |
| Other pension costs | **485** | 487 |
| | **6,269** | 6,650 |

## 7. INTEREST RECEIVABLE AND SIMILAR INCOME

| | **2026** | 2025 |
|---|---|---|
| | **£'000** | £'000 |
| Interest receivable on cash deposits | **8** | 211 |

## 8. INTEREST PAYABLE AND SIMILAR CHARGES

| | **2026** | 2025 |
|---|---|---|
| | **£'000** | £'000 |
| On loans from related undertakings | **8,442** | 5,110 |
| On bank loans and overdrafts | **253** | 254 |
| | **8,695** | 5,364 |
| Capitalised interest | **(935)** | (397) |
| Unwinding of SHAPS pension liability discount | **138** | 129 |
| | **7,898** | 5,096 |
| Capitalisation rate used to determine the finance costs capitalised | **5.11%** | 5.03% |

## 9. SURPLUS ON ORDINARY ACTIVITIES BEFORE TAXATION

Surplus on ordinary activities before taxation was arrived at after charging:

| | **2026** | 2025 |
|---|---|---|
| | **£'000** | £'000 |
| Auditor remuneration in their capacity as auditors | **62** | 22 |
| Payments under operating leases on motor vehicles | **556** | 518 |
| Depreciation of housing fixed assets | **6,221** | 5,426 |
| Depreciation of other fixed assets | **96** | 91 |

## 10. TAXATION

There was no charge for corporation tax in 2026. The Association has charitable status and is exempt from corporation taxation under the provisions of Section 505 of the Income and Corporation Taxes Act 1988.

## 11. HOUSING PROPERTIES

| | Completed housing properties £'000 | Completed LSE & Shared Ownership housing properties £'000 | Housing properties, LSE & Shared Ownership in the course of construction £'000 | Total housing properties £'000 |
|---|---|---|---|---|
| **Cost** | | | | |
| At 1 April 2025 | 807,061 | 12,527 | 37,351 | 856,939 |
| Additions | 8,789 | - | 66,424 | 75,213 |
| Change of tenure | - | - | 452 | 452 |
| Transfer to completed schemes | 70,026 | - | (70,026) | - |
| Transfer to sales on account on disposal | (828) | (30) | - | (858) |
| **At 31 March 2026** | **885,048** | **12,497** | **34,201** | **931,746** |
| | | | | |
| **Depreciation & Impairment** | | | | |
| At 1 April 2025 | (85,388) | (1,513) | - | (86,901) |
| Depreciation charges during year | (6,219) | (2) | - | (6,221) |
| Depreciation eliminated on disposal | 238 | 5 | - | 243 |
| **At 31 March 2026** | **(91,369)** | **(1,510)** | **-** | **(92,879)** |
| | | | | |
| **Net Book Value at 31 March 2026** | **793,679** | **10,987** | **34,201** | **838,867** |
| | | | | |
| Net Book Value at 1 April 2025 | 721,673 | 11,014 | 37,351 | 770,038 |

Expenditure on major works to existing properties during the year was £8.8m (2025: £11.8m)

Additions to housing properties in the course of construction during the year include capitalised interest of £0.9m (2025: £0.4m).

Additions to housing properties in the course of construction during the year include an apportionment of staff time directly spent on the administration of development activities amounting to £3m (2025: £1.8m).

## 12. OTHER FIXED ASSETS

| | Plant & Special Equipment £'000 | Computer Equipment £'000 | Freehold Commercial Properties £'000 | Fixtures & Fittings £'000 | Total £'000 |
|---|---|---|---|---|---|
| **Cost** | | | | | |
| At 1 April 2025 | 3 | - | 3,370 | 206 | 3,579 |
| Additions | - | - | 15 | - | 15 |
| **At 31 March 2026** | **3** | **-** | **3,385** | **206** | **3,594** |
| **Depreciation** | | | | | |
| At 1 April 2025 | (3) | - | (794) | (206) | (1,003) |
| Charged during year | - | - | (95) | - | (95) |
| **At 31 March 2026** | **(3)** | **-** | **(889)** | **(206)** | **(1,098)** |
| **Net book value at 31 March 2026** | **-** | **-** | **2,496** | **-** | **2,496** |
| Net book value at 31 March 2025 | - | - | 2,576 | - | 2,576 |

**LSE denotes Leasehold Schemes for the Elderly.**

| Housing properties comprise: | 2026 £'000 | 2025 £'000 |
|---|---|---|
| Freehold | **931,747** | 856,938 |

| Additions to completed properties include the following: | 2026 £'000 | 2025 £'000 |
|---|---|---|
| Housing properties comprise: | | |
| Completed properties acquired | **161** | 6,365 |
| Properties newly built / rehabilitated | **69,865** | 38,305 |
| Major Works to existing properties | **7,743** | 11,924 |
| | **77,769** | 56,594 |

## 13. FIXED ASSET INVESTMENTS

| | **2026** | 2025 |
|---|---|---|
| | **£'000** | £'000 |
| External investments and investment in related undertakings (a) | **10,000** | 10,000 |
| Investment property (b) | **295** | 2,655 |
| **Total fixed asset investments** | **10,295** | 12,655 |

| **(a) External investments and investment in related undertakings** | **2026** | 2025 |
|---|---|---|
| | **£** | £ |
| **Equity investments in related undertakings** | | |
| Places for People Scotland Limited | **1** | 1 |
| **Equity investments in associates** | | |
| PFPC MMR LP - C117 | **9,999,900** | 9,999,900 |
| | **9,999,901** | 9,999,901 |

**(b) Investment properties**

| | **Completed Properties** |
|---|---|
| | **£'000** |
| At 1 April 2025 | **2,655** |
| Disposals | **(2,360)** |
| **At 31 March 2026** | **295** |

## 14. HOMEBUY FIXED ASSET INVESTMENTS

| | **2026** | 2025 |
|---|---|---|
| **Gross valuation** | **£'000** | £'000 |
| At 1 April | **175** | 170 |
| Net appreciation in year | **5** | 5 |
| Disposals in year | **(16)** | - |
| **At 31 March** | **164** | 175 |

## 15. STOCK

| | **2026** | 2025 |
|---|---|---|
| | **£'000** | £'000 |
| Trade stock | **242** | 222 |

## 16. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

| | **2026** | 2025 |
|---|---|---|
| | **£'000** | £'000 |
| Rental debtors | **2,566** | 2,326 |
| Less: provision for bad and doubtful debts | **(690)** | (618) |
| | **1,876** | 1,708 |
| Other trade debtors | **1,851** | 606 |
| Other taxes | **3,555** | 3,223 |
| Sundry debtors, prepayments and accrued income | **334** | 287 |
| Loans to employees | **45** | 61 |
| Capital development debtor | **3,277** | 576 |
| Amounts due from related undertakings | **7,526** | 8,342 |
| | **18,464** | 14,803 |

## 17. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

| | **2026** | 2025 |
|---|---|---|
| | **£'000** | £'000 |
| Trade creditors | **514** | 2,344 |
| Other creditors and accruals | **6,573** | 4,551 |
| Other taxes | **3,563** | 3,544 |
| Capital development creditor | **7,074** | 8,780 |
| Payments received on account | **39** | 40 |
| Prepaid rent | **1,569** | 1,190 |
| | **19,332** | 20,449 |

## 18. CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR

| | **2026** | 2025 |
|---|---|---|
| | **£'000** | £'000 |
| **Debt** | | |
| Housing loans | **5,500** | 5,500 |
| Loans from related undertakings | **177,719** | 155,102 |
| Recycled Capital Grant Funds | **4,516** | 4,596 |
| Cost of raising finance | **(14)** | (16) |
| | **187,721** | 165,182 |
| Deferred Government Grant | **371,088** | 351,299 |
| | **558,809** | 516,481 |

| | | |
|---|---|---|
| **Debt analysis** | | |
| Debt is repayable as follows: | | |
| In more than one year but less than two years | **167,715** | - |
| In more than two years but less than five years | **10,000** | 155,102 |
| not by instalments | **5,486** | 10,080 |
| | **183,201** | 165,182 |

The housing loan is secured by specific charges over properties, and interest is charged at 4.38%.

## 19. NON EQUITY SHARE CAPITAL

| | **2026** | 2025 |
|---|---|---|
| | **No.** | No. |
| Issued, allotted and unpaid "National" shares of £1 each | | |
| At 1 April | **9** | 8 |
| **At 31 March** | **9** | 8 |
| Issued, allotted and fully paid "Community" shares of £1 each | | |
| At 1 April | **24** | 68 |
| **At 31 March** | **24** | 68 |

The shares are not transferable or redeemable. Payment of dividends or other benefits to shareholders is forbidden by the Association's rules and by the Cooperative and Community Benefit Societies Act 2014. On a return of capital on a winding-up, no member shall receive any property or sum beyond their £1 entitlement.

## 20. CAPITAL AND FINANCIAL COMMITMENTS

| | **2026** | 2025 |
|---|---|---|
| | **£'000** | £'000 |
| **Capital Commitments** | | |
| Capital expenditure that has been authorised and contracted for but has not been provided for in the financial statements | **45,008** | 43,200 |
| Additional Capital expenditure that has been authorised by the Board of directors | **145,230** | 230,733 |

The above commitments will be financed in accordance with our treasury management policy which is detailed in the Places for People Group consolidated accounts.

**Financial Commitments**

The commitments under non-cancellable operating leases for the following year, analysed according to the period in which each lease expires are set out below.

**Motor Vehicles**

| | | |
|---|---|---|
| In one year or less | **338** | 456 |
| Between one and five years | **792** | 1,094 |
| | **1,130** | 1,550 |

## 21. PENSION OBLIGATIONS

The Association contributed to one Defined Benefit and two Defined Contribution schemes during the year. The pension costs for the Association relate to the following schemes:

| | **2026** | 2025 |
|---|---|---|
| | **£'000** | £'000 |
| **Defined Benefit scheme liabilities** | | |
| The Scottish Housing Associations' Pension Schemes "SHAPS" | **1,673** | 2,462 |

**The Scottish Housing Associations' Pension Scheme (SHAPS) - defined benefit section ("the Scheme")**

The Association participates in the Scottish Housing Associations' Pension Scheme (SHAPS), a multi-employer scheme which provides benefits to non-associated employers.

The Scheme was previously closed to new entrants and from 1 April 2014 new accruals ceased. Members of the Scheme were given the option to enrol in one of the Associations' Defined Contribution schemes.

SHAPS is a defined benefit scheme in the UK and is subject to the funding legislation outlined in the Pensions Act 2004 which came into force on 30 December 2005. This, together with documents issued by the Pensions Regulator and Technical Actuarial Standards issued by the Financial Reporting Council, set out the framework for funding defined benefit occupational pension schemes in the UK.

The last triennial valuation of the scheme for funding purposes was carried out as at 30 September 2024. This valuation revealed a deficit of £79.5m. No further deficit contributions are due though the position will be reassessed at the next valuation due in 2030.

SHAPS is classified as a 'last-man standing arrangement'. Therefore the company is potentially liable for other participating employers' obligations if those employers are unable to meet their share of the scheme deficit following withdrawal from the scheme. Participating employers are legally required to meet their share of the scheme deficit on an annuity purchase basis on withdrawal from the scheme.

For financial years ending on or before 28 February 2019, it had not been possible for the company to obtain sufficient information to enable it to account for the Scheme as a defined benefit scheme, therefore the Group had previously accounted for SHAPS as a defined contribution scheme. For financial years ending on or after 31 March 2019, it was possible to obtain sufficient information to enable the company to account for the scheme as a defined benefit scheme.

**PENSION OBLIGATIONS**

The mortality assumption used at 31 March 2026 is that a male currently aged 65 years old has a life expectancy of 20.7 years (2025: 20.2 years), a female currently aged 65 years old has a life expectancy of 22.9 years (2025: 22.7 years), a male currently aged 45 years old has a life expectancy of 41.9 years (2025: 41.5 years) and a female currently aged 45 years old has a life expectancy of 44.4 years (2025: 44.2 years).

**The major assumptions used by the actuaries of each scheme were:**

| | **2026** | 2025 |
|---|---|---|
| Discount rate | **6.10%** | 5.60% |
| Rate of RPI inflation | **3.50%** | 3.20% |
| Rate of increase in salaries | **3.76%** | 3.76% |
| Rate of CPI inflation | **2.80%** | 2.80% |

**The major categories of assets as a percentage of total assets are as follows:**

| | | |
|---|---|---|
| Diversified growth funds, hedge funds and structure funds | **19.1%** | 18.4% |
| Equities | **13.4%** | 11.7% |
| Liability driven investments | **0.0%** | 0.0% |
| Absolute return bonds | **43.1%** | 46.9% |
| Corporate bonds | **0.0%** | 0.0% |
| Cash and cash equivalents | **0.0%** | 0.7% |
| Other fixed interest | **1.5%** | 0.1% |
| Insurance linked securities | **0.2%** | 0.4% |
| Direct lending | **17.5%** | 16.7% |
| Property | **5.2%** | 5.0% |

| | **2026** | 2025 |
|---|---|---|
| **Amounts recognised in the Statement of Financial Position** | **£'000** | £'000 |
| Fair value of assets | **15,360** | 15,468 |
| Present value of the scheme's liabilities | **(17,033)** | (17,930) |
| Asset ceiling | **-** | - |
| **Deficit in the scheme** | **(1,673)** | (2,462) |

| **Defined benefit cost recognised in the statement of comprehensive income** | **2026** | 2025 |
|---|---|---|
| | **£'000** | £'000 |
| Expenses | **31** | 26 |
| Net interest expense | **138** | 129 |
| Total charged to the statement of comprehensive income | **169** | 155 |

| **Amounts recognised in Other Comprehensive Income** | **2026** | 2025 |
|---|---|---|
| | **£'000** | £'000 |
| Experience on plan assets | **92** | (1,427) |
| Experience on plan liabilities | **213** | (32) |
| Effects of changes in demographic assumptions | **(213)** | - |
| Effects of changes in financial assumptions | **835** | 1,881 |
| Effects of changes in the amount of surplus that is not recoverable | | |
| ***Defined benefit gain recognised in other comprehensive income*** | **927** | 422 |

| **The change in the fair value of the plan assets is analysed as follows:** | | |
|---|---|---|
| As at 1 April | **15,468** | 17,301 |
| Interest on plan assets | **837** | 785 |
| Company contributions | **31** | 26 |
| Benefits paid | **(1,068)** | (1,217) |
| Return on assets less interest | **92** | (1,427) |
| **As at 31 March** | **15,360** | 15,468 |

| **The change in the present value of the defined benefit obligations is analysed as follows:** | **2026 £'000** | 2025 £'000 |
|---|---|---|
| As at 1 April | **17,930** | 20,056 |
| Asset ceiling | **-** | - |
| Expenses | **31** | 26 |
| Interest costs | **975** | 914 |
| Benefits paid | **(1,068)** | (1,217) |
| Actuarial losses/(gains) due to scheme experience | **(213)** | 32 |
| Actuarial losses from changes to demographic assumptions | **213** | - |
| Actuarial losses/(gains) from changes to financial assumptions | **(835)** | (1,881) |
| **As at 31 March** | **17,033** | 17,930 |

**The Places for People Group Stakeholder Scheme ("the Group Scheme")**

Employees joining the Association from 1 September 2004 to 1 April 2014 had the option of joining the Group Scheme. From the 1 April 2014 this scheme is only available to new entrants with sessional contracts.

The amount charged to the Statement of Comprehensive Income in relation to this scheme was £473k (2025: £479k) which represents contributions payable to this scheme by the Association at rates specified in the rules of the scheme.

## 22. CONTINGENT LIABILITIES

The Association, together with some fellow subsidiaries of the Places for People Group, has guaranteed to holders of debt issued by members of the Places for People Group, the principal amount and interest accrued in respect of certain debts in the event of default by the issuing entity.

The total capital outstanding at 31 March 2026 across the Places for People Group in respect of such guarantees was £3,541.3m (2025: £2,840.9m). The total interest accrued at 31 March 2026 relating to this debt was £2.3m (2025: £1.3m).

These represent the maximum exposure for the Association.

The directors consider it extremely unlikely that the company would be required to make any payments in respect of this guarantee.

The Group is party to prospective legal action arising from the scheme rules of the Group retirement benefit pension scheme, more detail can be found within the consolidated financial statements of Places for People Group Limited.

## 23. RELATED PARTY TRANSACTIONS AND ULTIMATE PARENT UNDERTAKING

The Association is a subsidiary of the Places for People Group Limited, 305 Gray's Inn Road, London, WC1X 8QR. As the ultimate parent company publishes consolidated group accounts the Association has accordingly taken advantage of the exemption not to report transactions with other group members as permitted by FRS102 section 33.1A.

During the year a donation, through our colleague Grant Fund, was made to a charity where a relation of a member of the senior management team is employed. Full disclosure was made as part of the approval process.

Under Section 33 of FRS 102 defined benefit pension schemes are considered to be related parties. Employees of the Association are members of the following defined benefit schemes: The Scottish Housing Associations' Pension Scheme, The Social Housing Pension Scheme, The Places for People Group Retirement Benefit Scheme, The Places for People Group Stakeholder Scheme. Details of transactions with the schemes are disclosed in note 21.

Places for People Scotland Limited is a subsidiary of the Association.

## 24. POST BALANCE SHEET EVENTS

There were no post balance sheet events.

## 25. HOUSING ACCOMMODATION

| | 2025 | Units developed or newly built units acquired | Units sold/ demolished | Other movements | **2026** |
|---|---|---|---|---|---|
| **Social housing owned** | No. | No. | No. | No. | **No.** |
| - General Needs Housing | 5,676 | 419 | (2) | - | **6,093** |
| - Supported Housing | 1,430 | - | - | - | **1,430** |
| - Low cost home ownership accommodation | 224 | - | - | - | **224** |
| | **7,330** | **419** | **(2)** | **-** | **7,747** |

| | 2025 | Units developed or newly built units acquired | Units sold/ demolished | Other movements | **2026** |
|---|---|---|---|---|---|
| **Social Housing managed** | No. | No. | No. | No. | **No.** |
| - General Needs Housing | 5,676 | 419 | (2) | - | **6,093** |
| - Supported Housing | 1,431 | - | - | - | **1,431** |
| - Low cost home ownership accommodation | 224 | - | - | - | **224** |
| | **7,331** | **419** | **(2)** | **-** | **7,748** |

| | **2026** | 2025 |
|---|---|---|
| | **No.** | No. |
| Total social housing units managed but not owned | **1** | 1 |

| | **2026** | 2025 |
|---|---|---|
| | **No.** | No. |
| Total social housing managed | **7,748** | 7,331 |
| **Total housing managed** | **7,748** | 7,331 |
| Total housing owned but managed by another body | **1,303** | 1,303 |
| **Total housing owned or managed** | **9,051** | 8,634 |
| Garages, commercial premises, staff units and other non-residential units managed or serviced | **206** | 146 |
| **Total residential and non-residential units managed or serviced** | **9,257** | 8,780 |