

MUTUTALS PUBLIC REGISTER NUMBER: 2003RS
REGISTERED CHARITY NUMBER: SC045656

Report of the Trustees and
Financial Statements for the Year Ended 31 October 2025
for
CO-CHOMUNN NA HEARADH LTD

Mann Judd Gordon Ltd
Chartered Accountants
& Statutory Auditors
26 Lewis Street
Stornoway
Isle of Lewis
HS1 2JF

CO-CHOMUNN NA HEARADH LTD (REGISTERED NUMBER: 2003RS)

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for the Year Ended 31 October 2025**

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**Chairman's Report
for the Year Ended 31 October 2025**

Dear Members,

I am pleased to present my report on the activities and performance of Co-Choumnn na Hearadh Ltd for the financial year ended 31 October 2025. As always, our community co-operative continues to focus on its core charitable objects: providing vital goods and services to the people of Harris at affordable prices and supporting the economic and social well-being of our island community.

Financial Performance

The co-operative recorded a near break-even result, with a small net deficit of £752 (2024: Surplus £13,650). Total income rose 2% to £2,037,089, driven by shop sales which increased £41,000 overall, although fuel sales were slightly down. Expenditure rose by £55,000 to £2,037,841, from purchases (+£35,000), wages (+£22,000 or 10%), heat and light (+£7,000) and carriage costs (+£7,000 from new co-op warehouse charges). These were partly offset by savings in motor expenses and repairs.

Gross profit remained stable at approximately 15.4%, confirming the core trading business is sound. The result is bordering break-even due to higher overheads, but excluding depreciation (a non-cash adjustment) we would still have shown a modest surplus.

Our balance sheet is still strong and liquid, with total funds of £377,533, cash of £236,095 (up £45,000) and net current assets of £293,120. Reserves comfortably exceed our £65,000 target. We have now approximately 11 months of operating expenditure in reserves. The remaining restricted capital fund of £18,116 was transferred to unrestricted funds, in line with accounting standards now that all grant conditions have been met.

We have also been adversely affected by unsupportive government policies that continue to place disproportionate burdens on remote rural and island businesses.

Operational Highlights

Despite a modest dip in fuel sales, overall shop activity remained resilient. We continued to run our goods delivery service and kept competitive pricing on everyday essentials, helping to ease the challenges of physical and financial isolation faced by many in our remote community. The increase in craft sales and commissions shows growing local support for our role as a hub for Harris producers and services. Staff numbers averaged 11 during the year (down from 14), but we were able to increase wages to retain and reward our dedicated team. We also supported our commitment to staff pensions.

Governance and Thanks

I would like to record our sincere thanks to all members of the Management Committee (Trustees) for their hard work and support throughout the year. We were saddened by the passing of our colleague M Litterick in May 2025. The committee and the wider community will miss her.

Special thanks go to our hard-working staff, who continue to deliver excellent service with a smile, often in difficult conditions. We are also grateful to our auditors, Mann Judd Gordon Ltd, for their professional support, and to every customer, supplier and community member who supports the co-op.

Looking Ahead

The coming year will bring both opportunities and challenges. We stay committed to keeping essential goods affordable, exploring ways to grow local craft and produce sales, and keeping a strong cash position to weather any future cost pressures - including those arising from unsupportive government policies. The co-operative model continues to prove its value in sustaining rural services that might otherwise disappear.

Together, we will keep building a resilient, community-owned business that serves Harris today and for generations to come.

C Ross
Chair

CO-CHOMUNN NA HEARADH LTD (REGISTERED NUMBER: 2003RS)

Report of the Trustees for the Year Ended 31 October 2025

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31 October 2025. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

OBJECTIVES AND ACTIVITIES

Objectives and aims

The co-operative is formed for the benefit of the community. Its objects shall be wholly charitable and, in particular shall be:-

(i) the relief of those in need by reason of age, ill-health, disability, financial hardship or other disadvantage (including physical and social isolation) by:-

(a) providing vital goods and services to the local community at affordable prices, in particular (but without limitation) through the management and running of a local shop and goods delivery service; and

(b) carrying on or providing support for schemes, projects or trades that are designed to relieve the disadvantages of physical and social isolation, age, ill-health, disability and financial hardship; and

(ii) the advancement of community development (including rural regeneration) by carrying on, or providing support for, trades, schemes, or projects that improve the economic infrastructure and develop the economy of Harris;

provided always that nothing in these rules shall authorise an application on the property of the co-operative other than in furtherance of the charitable purpose, being a charitable purpose under section 7 of the Charities and Trustee Investment (Scotland) Act 2005 which is also regarded as a charitable purpose in relation to the application of the Taxes Acts.

Application of profits

The profits of the co-operative shall be applied as follows in such proportions and in such manner as a general meeting shall decide from time to time:-

(i) firstly, to a general reserve for the continuation and development of any of the objects of the co-operative; and

(ii) secondly, to give an amount to charitable organisations or organisations serving charitable purposes in furtherance of the objects of the co-operative.

None of the profits of the co-operative shall be paid to or distributed amongst its members (except in the furtherance of the charitable purposes and in accordance with the Rules to a member which is itself a charity).

ACHIEVEMENTS AND PERFORMANCE

Charitable activities

See Chairman's report for a review of the year's performance.

FINANCIAL REVIEW

Reserves policy

The trustees aim to hold unrestricted net current assets to cover three months of costs, excluding purchases. Current calculations put this figure at approximately £65,000. The trustees are pleased to note that the unrestricted net current assets held by the charity at the year-end were in excess of this and that therefore reserves policy is being adhered to.

CO-CHOMUNN NA HEARADH LTD (REGISTERED NUMBER: 2003RS)

Report of the Trustees for the Year Ended 31 October 2025

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

Co Chomunn na Hearadh Ltd was formed in 1979 and registered under the Industrial and Provident Acts of 1965 to 1978. In May 2015, in addition to remaining an Industrial and Provident Society the co-operative became a registered charity and is therefore now regulated by both the Financial Conduct Authority (FCA) and the Office of the Scottish Charity Regulator (OSCR). For FCA purposes, the current regulations are Co-operative and Community Benefit Societies Act 2014. The co-operative has also received confirmation from HM Revenue & Customs that it is a charity for tax purposes with effect from May 2015.

The co-operative is governed by its 'New Rules', dated 5 May 2015.

Organisational structure

Share Capital and Membership

Each individual member shall hold at least one share and shall not have an interest in the share of the co-operative exceeding the limit for the time being provided by the Co-operative and Community Benefit Societies Act 2014.

Share capital shall be of the nominal value of £25 which shall be payable in full on application, or, if so decided by a general meeting, by payment of up to five equal £5 instalments, the first of which shall be payable on application, and so forth monthly thereafter.

Shares shall be transferable but not withdraw-able and shall be repayable only as provided for elsewhere in the rules. No transfer of shares shall be valid unless the consent of the management committee thereto has been obtained.

Membership shall be open to:

- (i) individuals aged 18 years and over who normally reside in or have ever resided in the community served by the co-operative;
- (ii) Highlands and Islands Enterprise and its successors;
- (iii) The Bank of Scotland;
- (iv) Harris Mutual Improvement Association HMIA SES School Fund; and
- (v) any other corporate body as may be determined by a general meeting.

Management Committee

There shall be regular meetings of all members of the management committee of the co-operative.

The co-operative shall have a management committee of not less than 5 and not more than 15 members, the number to be decided by a general meeting. Only members of the co-operative shall be eligible to be members of the management committee.

The management committee may exercise all such powers as may be exercised by the co-operative and are not by these rules or statute required to be exercised by the co-operative in general meeting, subject nevertheless to the provisions of the rules and any resolution consistent with the rules made from time to time by the co-operative in general meeting, but no resolution passed by the co-operative in general meeting shall invalidate any prior act of the management committee which would have been valid if that resolution had not been passed.

Risk management

The trustees have a duty to identify and review the risks to which the charity is exposed and to ensure appropriate controls are in place to provide reasonable assurance against fraud and error.

The trustees have a "hands-on" approach to monitoring the performance of the charity and over the past number of years have sought to reduce costs wherever possible.

REFERENCE AND ADMINISTRATIVE DETAILS

Mutuals Public Register number

2003RS

Registered Charity number

SC045656

CO-CHOMUNN NA HEARADH LTD (REGISTERED NUMBER: 2003RS)

**Report of the Trustees
for the Year Ended 31 October 2025**

Registered office

An Clachan
Leverburgh
Isle of Harris
HS5 3TS

Trustees

C Ross - Chair
D E Macdonald - Secretary
G Emsden - Treasurer
C A Macleod
M A MacMillan
L Reed (resigned 14.11.24)
M Litterick (deceased 18.5.25)

Company Secretary

D E Macdonald

Auditors

Mann Judd Gordon Ltd
Chartered Accountants
& Statutory Auditors
26 Lewis Street
Stornoway
Isle of Lewis
HS1 2JF

HMRC Charities Reference Number

ST01598

STATEMENT OF TRUSTEES' RESPONSIBILITIES

The trustees (who are also the directors of Co-Chomunn na Hearadh Ltd for the purposes of company law) are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) including Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland".

Company law requires the trustees to prepare financial statements for each financial year. Under that law, the trustees have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law).

Under company law the trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing those financial statements, the trustees are required to

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Co-operative and Community Benefit Societies Act 2014. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

**Report of the Trustees
for the Year Ended 31 October 2025**

STATEMENT OF TRUSTEES' RESPONSIBILITIES - continued

In so far as the trustees are aware:

- there is no relevant audit information of which the charitable company's auditors are unaware; and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

AUDITORS

The auditors, Mann Judd Gordon Ltd, will be proposed for re-appointment at the forthcoming Annual General Meeting.

Approved by order of the board of trustees on 16 June 2026 and signed on its behalf by:



C Ross - Chair

**Report of the Independent Auditors to the Trustees of
Co-Chomunn na Hearadh Ltd**

Opinion

We have audited the financial statements of Co-Chomunn na Hearadh Ltd (the 'charitable company') for the year ended 31 October 2025 which comprise the Statement of Financial Activities, the Balance Sheet, the Cash Flow Statement and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'.

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 October 2025 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'; and
- have been prepared in accordance with the requirements of the Co-operative and Community Benefit Societies Act 2014, the Charities and Trustee Investment (Scotland) Act 2005 and Regulation 8 of the Charities Accounts (Scotland) Regulations 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and the provisions available for small entities, in the circumstances set out in note 18 to the financial statements, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The trustees are responsible for the other information. The other information comprises the information included in the Annual Report, other than the financial statements and our Report of the Independent Auditors thereon.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Charities Accounts (Scotland) Regulations 2006 requires us to report to you if, in our opinion:

- the information given in the Report of the Trustees is inconsistent in any material respect with the financial statements; or
- the charitable company has not kept adequate accounting records; or
- the financial statements are not in agreement with the accounting records and returns; or
- we have not received all the information and explanations we require for our audit.

**Report of the Independent Auditors to the Trustees of
Co-Chomunn na Hearadh Ltd**

Responsibilities of trustees

As explained more fully in the Statement of Trustees' Responsibilities, the trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Report of the Independent Auditors to the Trustees of Co-Chomunn na Hearadh Ltd

Our responsibilities for the audit of the financial statements

We have been appointed as auditors under Section 44(1)(c) of the Charities and Trustee Investment (Scotland) Act 2005 and report in accordance with the Act and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue a Report of the Independent Auditors that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

Our approach was as follows:

We obtained an understanding of the legal and regulatory frameworks that are applicable to the entity and determined that the most significant are the Licencing (Scotland) Act 2005 and those covering the sale of fuel and flammable liquids. Furthermore, those relating to employment matters and those relating directly to the preparation of the financial statements; that is FRS102, Charities SORP and the Co-operative and Community Benefit Societies Act 2014..

We assessed the risks of material misstatement in respect of fraud as follows:

As part of our audit team discussion, we identified if any particular area was more susceptible to misstatement. A list of the known related parties was compiled along with an expectation of transactions between them. We then made fraud enquiries of those charged with governance and confirmed our related party list.

Based on the results of our risk assessment we designed our audit procedures to identify non-compliance with such laws and regulations identified above. We corroborated our enquiries of those charged with governance by a review of the board minutes to date, a review of the bank statements to date and a review of legal fees charged in the year for any evidence of legal or regulatory issues. Our considerations at planning were corroborated and no further legal or regulatory issues were noted.

We considered the risk of fraud through management override and, in response, we incorporated testing of manual journal entries throughout the year into our audit approach. A review of the year of bank statements was undertaken, to identify any large or unusual transactions. No transactions outside the normal course of business were identified.

Given the size of the entity, segregation of duties is limited, so we designed our audit procedures to identify and to address any material misstatements arising from this. Appropriate approval controls were found to be in place.

The engagement partner's assessment of whether the engagement team collectively had the appropriate competence and capabilities to identify or recognise non-compliance with laws and regulations concluded that the overall risk was of fraud and misstatement was low and the experience of the audit team assigned was sufficient and no specialists were required. An appropriate level of materiality has been calculated in consideration of the inherent difficulty in detecting irregularities along with the perceived level of risk.

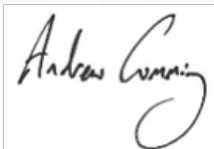
There are inherent limitations in the audit procedures described above that result in an unavoidable risk that some material misstatements in the financial statements may not be detected, even though the audit is properly planned and performed in accordance with International Standards on Auditing (UK). The further removed non-compliance with laws and regulations is from the events and financial transactions in the financial statements, the less likely the auditor is to become aware of it or recognise non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment through forgery, collusion, omission or misrepresentation. The primary responsibility for the prevention and detection of fraud rests with both those charged with governance of the entity and management.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our Report of the Independent Auditors.

**Report of the Independent Auditors to the Trustees of
Co-Chomunn na Hearadh Ltd**

Use of our report

This report is made solely to the charitable company's trustees, as a body, in accordance with Regulation 10 of the Charities Accounts (Scotland) Regulations 2006. Our audit work has been undertaken so that we might state to the charitable company's trustees those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's trustees as a body, for our audit work, for this report, or for the opinions we have formed.



Mann Judd Gordon Ltd
Chartered Accountants
& Statutory Auditors
Eligible to act as an auditor in terms of Section 1212 of the Companies Act 2006
26 Lewis Street
Stornoway
Isle of Lewis
HS1 2JF

16 June 2026

CO-CHOMUNN NA HEARADH LTD (REGISTERED NUMBER: 2003RS)

**Statement of Financial Activities
(Incorporating an Income and Expenditure Account)
for the Year Ended 31 October 2025**

	Notes	Unrestricted funds £	Restricted fund £	31.10.25 Total funds £	31.10.24 Total funds £
INCOME AND ENDOWMENTS FROM					
Charitable activities	3				
Community shop		2,035,618	-	2,035,618	1,994,171
Investment income	2	1,349	-	1,349	2,124
Other income		<u>122</u>	<u>-</u>	<u>122</u>	<u>108</u>
Total		<u>2,037,089</u>	<u>-</u>	<u>2,037,089</u>	<u>1,996,403</u>
EXPENDITURE ON					
Charitable activities	4				
Community shop		2,023,428	-	2,023,428	1,966,959
Depreciation		<u>14,413</u>	<u>-</u>	<u>14,413</u>	<u>15,794</u>
Total		<u>2,037,841</u>	<u>-</u>	<u>2,037,841</u>	<u>1,982,753</u>
NET INCOME/(EXPENDITURE)		(752)	-	(752)	13,650
Transfers between funds	16	<u>18,116</u>	<u>(18,116)</u>	<u>-</u>	<u>-</u>
Net movement in funds		17,364	(18,116)	(752)	13,650
RECONCILIATION OF FUNDS					
Total funds brought forward		<u>360,169</u>	<u>18,116</u>	<u>378,285</u>	<u>364,635</u>
TOTAL FUNDS CARRIED FORWARD		<u>377,533</u>	<u>-</u>	<u>377,533</u>	<u>378,285</u>

The notes form part of these financial statements

CO-CHOMUNN NA HEARADH LTD (REGISTERED NUMBER: 2003RS)

**Balance Sheet
31 October 2025**

	Notes	Unrestricted funds £	Restricted fund £	31.10.25 Total funds £	31.10.24 Total funds £
FIXED ASSETS					
Tangible assets	10	82,106	-	82,106	96,521
Investments	11	<u>2,307</u>	<u>-</u>	<u>2,307</u>	<u>2,265</u>
		84,413	-	84,413	98,786
CURRENT ASSETS					
Stocks	12	119,513	-	119,513	114,988
Debtors	13	54,735	-	54,735	41,412
Cash at bank and in hand		<u>236,095</u>	<u>-</u>	<u>236,095</u>	<u>190,732</u>
		410,343	-	410,343	347,132
CREDITORS					
Amounts falling due within one year	14	(117,223)	-	(117,223)	(67,633)
		<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
NET CURRENT ASSETS		<u>293,120</u>	<u>-</u>	<u>293,120</u>	<u>279,499</u>
TOTAL ASSETS LESS CURRENT LIABILITIES		<u>377,533</u>	<u>-</u>	<u>377,533</u>	<u>378,285</u>
NET ASSETS		<u>377,533</u>	<u>-</u>	<u>377,533</u>	<u>378,285</u>
FUNDS	16				
Unrestricted funds				377,533	360,169
Restricted funds				<u>-</u>	<u>18,116</u>
TOTAL FUNDS				<u>377,533</u>	<u>378,285</u>

These financial statements have been prepared in accordance with the provisions applicable to charitable companies subject to the small companies regime. .

The notes form part of these financial statements

Balance Sheet - continued

31 October 2025

The financial statements were approved by the Board of Trustees and authorised for issue on 16 June 2026 and were signed on its behalf by:

D E Macdonald

D E Macdonald - Secretary

G D Emsden

G Emsden - Trustee

[Signature]
C Ross - Chair

CO-CHOMUNN NA HEARADH LTD (REGISTERED NUMBER: 2003RS)**Cash Flow Statement
for the Year Ended 31 October 2025**

	Notes	31.10.25 £	31.10.24 £
Cash flows from operating activities			
Cash generated from operations	1	<u>48,325</u>	<u>32,545</u>
Net cash provided by operating activities		<u>48,325</u>	<u>32,545</u>
Cash flows from investing activities			
Purchase of fixed asset investments		(42)	(42)
Interest received		<u>1,349</u>	<u>2,124</u>
Net cash provided by investing activities		<u>1,307</u>	<u>2,082</u>
Cash flows from financing activities			
Loan repayments in year		<u>(4,269)</u>	<u>(4,269)</u>
Net cash used in financing activities		<u>(4,269)</u>	<u>(4,269)</u>
Change in cash and cash equivalents in the reporting period		45,363	30,358
Cash and cash equivalents at the beginning of the reporting period		<u>190,732</u>	<u>160,374</u>
Cash and cash equivalents at the end of the reporting period		<u>236,095</u>	<u>190,732</u>

The notes form part of these financial statements

CO-CHOMUNN NA HEARADH LTD (REGISTERED NUMBER: 2003RS)

**Notes to the Cash Flow Statement
for the Year Ended 31 October 2025**

1. RECONCILIATION OF NET (EXPENDITURE)/INCOME TO NET CASH FLOW FROM OPERATING ACTIVITIES

	31.10.25 £	31.10.24 £
Net (expenditure)/income for the reporting period (as per the Statement of Financial Activities)	(752)	13,650
Adjustments for:		
Depreciation charges	14,413	15,794
Interest received	(1,349)	(2,124)
Increase in stocks	(4,525)	(6,338)
(Increase)/decrease in debtors	(13,323)	6,871
Increase in creditors	<u>53,861</u>	<u>4,692</u>
Net cash provided by operations	<u>48,325</u>	<u>32,545</u>

2. ANALYSIS OF CHANGES IN NET FUNDS

	At 1.11.24 £	Cash flow £	At 31.10.25 £
Net cash			
Cash at bank and in hand	<u>190,732</u>	<u>45,363</u>	<u>236,095</u>
	<u>190,732</u>	<u>45,363</u>	<u>236,095</u>
Debt			
Debts falling due within 1 year	<u>(7,175)</u>	<u>4,269</u>	<u>(2,906)</u>
	<u>(7,175)</u>	<u>4,269</u>	<u>(2,906)</u>
Total	<u>183,557</u>	<u>49,632</u>	<u>233,189</u>

The notes form part of these financial statements

**Notes to the Financial Statements
for the Year Ended 31 October 2025**

1. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Co-operative and Community Benefit Societies Act 2014. The financial statements have been prepared under the historical cost convention, with the exception of investments which are included at market value.

The presentation currency of the accounts is Pound sterling (£).
The accounts are rounded to the nearest £1.

Going Concern

The Charity is a going concern and there are no material uncertainties casting significant doubt over its ability to continue as a going concern.

Critical accounting judgements and key sources of estimation uncertainty

Fixed asset net book value and depreciation charges are the areas of the accounts which are affected by significant judgements and estimates. The trustees exercise judgement in determining both the useful economic life and the likely residual value of the charity's assets. This judgement affects the rates of and charge for depreciation in the accounts for the year. It also therefore affects the net book value of the assets in the balance sheet.

Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Freehold Property - 5% straight line

Plant & machinery - 15% on reducing balance

Motor vehicles - 25% on reducing balance

Assets not measured at fair value are reviewed for any indication that the asset may be impaired at each balance sheet date. If such indication exists, the recoverable amount of the asset is estimated and compared to the carrying amount. Where the carrying amount exceeds its recoverable amount, an impairment loss is recognised in profit or loss unless the asset is carried at a revalued amount where the impairment loss is a revaluation decrease.

Stocks

Stocks are valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving items.

Taxation

The charity is exempt from corporation tax on its charitable activities. Recognition as a charity for tax purposes was received from HMRC with effect from 5 May 2015, in line with Paragraph 1 of Schedule 6 Finance Act 2010.

CO-CHOMUNN NA HEARADH LTD (REGISTERED NUMBER: 2003RS)

**Notes to the Financial Statements - continued
for the Year Ended 31 October 2025**

1. ACCOUNTING POLICIES - continued

Taxation

The charity is registered for VAT; therefore all relevant items in the accounts are stated net of VAT.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

Pension costs and other post-retirement benefits

The charitable company operates a defined contribution pension scheme. Contributions payable to the charitable company's pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

Government grants

Income from government and other grants, whether capital grants or revenue grants, is recognised when the charity has entitlement to the funds, any performance conditions attached to the grants have been met, it is probable that the income will be received and the amount can be measured reliably and is not deferred.

Debtors and Creditors

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

2. INVESTMENT INCOME

	31.10.25	31.10.24
	£	£
Deposit account interest	<u>1,349</u>	<u>2,124</u>

3. INCOME FROM CHARITABLE ACTIVITIES

	Activity	31.10.25	31.10.24
		£	£
Shop income	Community shop	1,570,176	1,529,402
Fuel sales	Community shop	363,283	371,156
Craft sales	Community shop	71,591	66,263
SOR Commission	Community shop	13,124	11,826
Fuel Duty Relief	Community shop	14,755	12,692
ATM commission	Community shop	<u>2,689</u>	<u>2,832</u>
		<u>2,035,618</u>	<u>1,994,171</u>

CO-CHOMUNN NA HEARADH LTD (REGISTERED NUMBER: 2003RS)

**Notes to the Financial Statements - continued
for the Year Ended 31 October 2025**

4. CHARITABLE ACTIVITIES COSTS

	Direct Costs £	Support costs (see note 5) £	Totals £
Community shop	2,016,854	6,574	2,023,428
Depreciation	<u>14,413</u>	<u>-</u>	<u>14,413</u>
	<u>2,031,267</u>	<u>6,574</u>	<u>2,037,841</u>

5. SUPPORT COSTS

	Governance costs £
Community shop	<u>6,574</u>

6. NET INCOME/(EXPENDITURE)

Net income/(expenditure) is stated after charging/(crediting):

	31.10.25 £	31.10.24 £
Audit fees	4,750	3,413
Other non-audit services	1,824	828
Depreciation - owned assets	<u>14,415</u>	<u>15,793</u>

7. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31 October 2025 nor for the year ended 31 October 2024.

The trustees are members of the local community and as such use the shop as customers. All such transactions are on the same terms as every other customer, both private and commercial.

Trustees' expenses

During the year, trustees received £Nil (2024: £Nil) in reimbursed expenses.

8. STAFF COSTS

	31.10.25 £	31.10.24 £
Wages and salaries	221,016	199,572
Other pension costs	<u>4,370</u>	<u>3,859</u>
	<u>225,386</u>	<u>203,431</u>

The average monthly number of employees during the year was as follows:

	31.10.25	31.10.24
Shop and administration	<u>11</u>	<u>14</u>

No employees received emoluments in excess of £60,000.

CO-CHOMUNN NA HEARADH LTD (REGISTERED NUMBER: 2003RS)

**Notes to the Financial Statements - continued
for the Year Ended 31 October 2025**

9. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted funds £	Restricted fund £	Total funds £
INCOME AND ENDOWMENTS FROM			
Charitable activities			
Community shop	1,994,171	-	1,994,171
Investment income	2,124	-	2,124
Other income	108	-	108
Total	<u>1,996,403</u>	<u>-</u>	<u>1,996,403</u>
EXPENDITURE ON			
Charitable activities			
Community shop	1,966,959	-	1,966,959
Depreciation	13,092	2,702	15,794
Total	<u>1,980,051</u>	<u>2,702</u>	<u>1,982,753</u>
NET INCOME/(EXPENDITURE)	16,352	(2,702)	13,650
RECONCILIATION OF FUNDS			
Total funds brought forward	343,816	20,819	364,635
TOTAL FUNDS CARRIED FORWARD	<u>360,168</u>	<u>18,117</u>	<u>378,285</u>

10. TANGIBLE FIXED ASSETS

	Freehold property £	Equipment £	Motor vehicles £	Totals £
COST				
At 1 November 2024 and 31 October 2025	<u>164,743</u>	<u>170,460</u>	<u>17,624</u>	<u>352,827</u>
DEPRECIATION				
At 1 November 2024	104,439	141,679	10,188	256,306
Charge for year	<u>8,238</u>	<u>4,318</u>	<u>1,859</u>	<u>14,415</u>
At 31 October 2025	<u>112,677</u>	<u>145,997</u>	<u>12,047</u>	<u>270,721</u>
NET BOOK VALUE				
At 31 October 2025	<u>52,066</u>	<u>24,463</u>	<u>5,577</u>	<u>82,106</u>
At 31 October 2024	<u>60,304</u>	<u>28,781</u>	<u>7,436</u>	<u>96,521</u>

CO-CHOMUNN NA HEARADH LTD (REGISTERED NUMBER: 2003RS)**Notes to the Financial Statements - continued
for the Year Ended 31 October 2025****11. FIXED ASSET INVESTMENTS**

	Listed investments £
MARKET VALUE	
At 1 November 2024	2,265
Additions	<u>42</u>
At 31 October 2025	<u>2,307</u>
NET BOOK VALUE	
At 31 October 2025	<u>2,307</u>
At 31 October 2024	<u>2,265</u>

There were no investment assets outside the UK.

12. STOCKS

	31.10.25	31.10.24
	£	£
Stocks	<u>119,513</u>	<u>114,988</u>

13. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	31.10.25	31.10.24
	£	£
Trade debtors	50,675	38,689
Prepayments and accrued income	<u>4,060</u>	<u>2,723</u>
	<u>54,735</u>	<u>41,412</u>

14. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	31.10.25	31.10.24
	£	£
Bank loans and overdrafts (see note 15)	2,906	7,175
Trade creditors	101,515	49,807
Paypoint creditor	115	184
Social security and other taxes	5,546	2,218
VAT	621	2,297
Other creditors	1,248	-
Accrued expenses	<u>5,272</u>	<u>5,952</u>
	<u>117,223</u>	<u>67,633</u>

CO-CHOMUNN NA HEARADH LTD (REGISTERED NUMBER: 2003RS)

**Notes to the Financial Statements - continued
for the Year Ended 31 October 2025**

15. LOANS

An analysis of the maturity of loans is given below:

	31.10.25 £	31.10.24 £
Amounts falling due within one year on demand:		
Other loans	<u>2,906</u>	<u>7,175</u>

16. MOVEMENT IN FUNDS

	At 1.11.24 £	Net movement in funds £	Transfers between funds £	At 31.10.25 £
Unrestricted funds				
General fund	331,719	(752)	18,116	349,083
Share Capital	<u>28,450</u>	<u>-</u>	<u>-</u>	<u>28,450</u>
	360,169	(752)	18,116	377,533
Restricted funds				
Restricted Capital Fund	<u>18,116</u>	<u>-</u>	<u>(18,116)</u>	<u>-</u>
TOTAL FUNDS	<u>378,285</u>	<u>(752)</u>	<u>-</u>	<u>377,533</u>

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	2,037,089	(2,037,841)	(752)
TOTAL FUNDS	<u>2,037,089</u>	<u>(2,037,841)</u>	<u>(752)</u>

Comparatives for movement in funds

	At 1.11.23 £	Net movement in funds £	At 31.10.24 £
Unrestricted funds			
General fund	315,366	16,353	331,719
Share Capital	<u>28,450</u>	<u>-</u>	<u>28,450</u>
	343,816	16,353	360,169
Restricted funds			
Restricted Capital Fund	<u>20,819</u>	<u>(2,703)</u>	<u>18,116</u>
TOTAL FUNDS	<u>364,635</u>	<u>13,650</u>	<u>378,285</u>

CO-CHOMUNN NA HEARADH LTD (REGISTERED NUMBER: 2003RS)

**Notes to the Financial Statements - continued
for the Year Ended 31 October 2025**

16. MOVEMENT IN FUNDS - continued

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	1,996,403	(1,980,050)	16,353
Restricted funds			
Restricted Capital Fund	-	(2,703)	(2,703)
TOTAL FUNDS	<u>1,996,403</u>	<u>(1,982,753)</u>	<u>13,650</u>

A current year 12 months and prior year 12 months combined position is as follows:

	At 1.11.23 £	Net movement in funds £	Transfers between funds £	At 31.10.25 £
Unrestricted funds				
General fund	315,366	15,601	18,116	349,083
Share Capital	<u>28,450</u>	<u>-</u>	<u>-</u>	<u>28,450</u>
	343,816	15,601	18,116	377,533
Restricted funds				
Restricted Capital Fund	<u>20,819</u>	<u>(2,703)</u>	<u>(18,116)</u>	<u>-</u>
TOTAL FUNDS	<u>364,635</u>	<u>12,898</u>	<u>-</u>	<u>377,533</u>

A current year 12 months and prior year 12 months combined net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	4,033,492	(4,017,891)	15,601
Restricted funds			
Restricted Capital Fund	-	(2,703)	(2,703)
TOTAL FUNDS	<u>4,033,492</u>	<u>(4,020,594)</u>	<u>12,898</u>

Explanation of funds

Included within the Unrestricted General Fund are historic reserves relating to the establishment of the organisation and subsequent capital grants. The total of these funds are £151,585. These funds are not considered to be restricted as they were fully expended many years before the organisation received charitable status.

The Share Capital fund is an Unrestricted Designated Fund and is used to account for membership fees received, as detailed in the Report of Trustees.

**Notes to the Financial Statements - continued
for the Year Ended 31 October 2025**

16. MOVEMENT IN FUNDS - continued

The Restricted Capital Fund accounts for income received that is restricted to be used for capital projects. During the year ended 31 October 2011 the organisation received £41,951 relating to refurbishment and extension works and the depreciated value of these works comprises the balance of the fund at the year end date. During the year ended 31 October 2019 a grant was received to assist with capital funding of new fuel pumps. During the year ended 31 October 2025, assets in the restricted capital fund were transferred to unrestricted as all grant conditions have now been met, in line with the SORP.

17. RELATED PARTY DISCLOSURES

There were no related party transactions other than at commercial value for the year ended 31 October 2025.

18. FRC ETHICAL STANDARD - PROVISIONS AVAILABLE FOR SMALL ENTITIES

In common with many other businesses of our size and nature we use our auditors to prepare and submit returns to the tax authorities and assist with the preparation of the financial statements.

CO-CHOMUNN NA HEARADH LTD (REGISTERED NUMBER: 2003RS)**Detailed Statement of Financial Activities
for the Year Ended 31 October 2025**

	31.10.25 £	31.10.24 £
INCOME AND ENDOWMENTS		
Investment income		
Deposit account interest	1,349	2,124
Charitable activities		
Shop income	1,570,176	1,529,402
Fuel sales	363,283	371,156
Craft sales	71,591	66,263
SOR Commission	13,124	11,826
Fuel Duty Relief	14,755	12,692
ATM commission	<u>2,689</u>	<u>2,832</u>
	2,035,618	1,994,171
Other income		
Paypoint commission	<u>122</u>	<u>108</u>
Total incoming resources	2,037,089	1,996,403
EXPENDITURE		
Charitable activities		
Wages	221,016	199,572
Pensions	4,370	3,859
Purchases	1,707,252	1,672,697
Motor expenses	3,916	10,705
Light and heat	28,406	21,235
Telephone	2,005	1,864
Postage and stationery	1,387	2,222
Advertising	81	48
Sundries	1,355	3,218
Staff training and uniforms	-	844
Repairs and renewals	8,240	17,151
EPOS system costs	900	2,990
Cleaning	307	304
Carriage	9,399	2,218
Rates and insurance	10,302	6,821
Bank & credit card charges	15,091	14,775
Paypoint rental charges	1,282	1,126
FD Terminal Rental	589	544
Licences and subscriptions	956	525
Depreciation - property	8,237	8,238
Depreciation - equipment	4,317	5,078
Depreciation - motor vehicles	<u>1,859</u>	<u>2,478</u>
	2,031,267	1,978,512

This page does not form part of the statutory financial statements

CO-CHOMUNN NA HEARADH LTD (REGISTERED NUMBER: 2003RS)

**Detailed Statement of Financial Activities
for the Year Ended 31 October 2025**

	31.10.25 £	31.10.24 £
Support costs		
Governance costs		
Auditors' remuneration	4,750	3,413
Auditors' remuneration for non audit work	<u>1,824</u>	<u>828</u>
	<u>6,574</u>	<u>4,241</u>
Total resources expended	<u>2,037,841</u>	<u>1,982,753</u>
Net (expenditure)/income	<u>(752)</u>	<u>13,650</u>

This page does not form part of the statutory financial statements