Annual Report and Financial Statements **2026**



Charity registration number
800248 (England and Wales) SC043878 (Scotland)

Company registration number
02301610 (England and Wales)

DREAMS COME TRUE

Contents

Chair's foreword 4
Message from the Chief Executive 6
About Dreams Come True 9
Dreams 11
Dreams and their impact 12
Delivering dreams together 13
Delivering dreams in the North West 16
Tribute to Ken Townsend 18
Support from a new friend: The Health Lottery Foundation 19
Extending our dream team 20
Dream feedback 22
Our mission, vision and values 25
Ambassadors 26
Marketing and social updates 27
Fundraising 2025/26 30
Corporate highlights 2025/26 31
Corporate foundations 38
25x25 celebrating World Dream Day 45
Major donor highlights 47
Financial update 48
Trustees 52
Financial review 55
Statement of Trustees' responsibilities 59
Independent Auditor's report 60
Statement of financial activities 63
Balance sheet 64
Statement of cash flows 65
Notes to the financial statement 66



Trustees

S Linares (Chair – stood down 4 March 2026)
J L Franks
R L Humphreys
P W E Leoni Sceti (stood down 4 March 2026)
G A P Lyons (stood down 15 October 2025)
S Martindale (appointed 15 October 2025)
J R Peppiatt
Dr M Quallo-Wight
C Sandkuhler (Chair – appointed 4 March 2026)
N Smith
A M C Vaughan (extended term by one year)
K D Wilson

Charity registration number
(England and Wales) 800248

Charity registration number
(Scotland) SC43878

Company registration number
(England and Wales) 02301610

Auditor

Azets Audit Services Limited
Ashcombe Court
Woolsack Way
Godalming
Surrey GU7 1LQ

Bankers

Lloyds Bank Plc
5 The Square
Petersfield
Hampshire GU32 3HL

Solicitors

Bates Wells & Braithwaite LLP
2-6 Cannon Street
London EC4M 6YH

Chair's Foreword

For the year ended 31 March 2026

When I stepped into the role of Chair, I knew Dreams Come True was changing children's lives across the UK. What I could not fully appreciate until I joined was the extraordinary care that sits behind every dream. Everywhere I look, I see people going above and beyond for the children and families we support.

Before looking ahead, I would like to recognise my predecessor, Simon, whose leadership and dedication over many years have helped shape Dreams Come True into the strong, ambitious charity it is today. I am grateful for the sound foundations he created and for the opportunity to build on them alongside our CEO, Lisa, my fellow Trustees, and the wider team.

This has been a year of real progress. We have reached more children than ever before, strengthened important partnerships, and continued to invest in the charity so that we can increase our impact over the coming years. None of this would have been possible without the generosity of our donors, the commitment of our corporate partners, trusts and foundations, and the dedication of our volunteers, fundraisers, and team.

This year has also seen the introduction of a new set of organisational values. They reflect the culture that already exists across Dreams Come True and will help guide how we grow in the years ahead.

The need for charities like Dreams Come True continues to grow as child poverty rises across the UK. The children we support are living with serious illness or disability, and many are affected by social disadvantage, financial hardship, isolation, and inequality.

That is one of the reasons Dreams Come True's work matters so much. Our dreams take many forms. Some create unforgettable experiences for an individual child, others create opportunities that benefit schools and whole communities long after the dream begins. What they all have in common is a focus on helping children experience something positive, something that builds confidence, strengthens relationships, and stays with them for years to come.

Their impact extends well beyond the child. Parents, siblings, foster carers, teachers, social workers, healthcare professionals, and entire communities share in those moments and witness the difference those experiences can make.

One of the privileges of becoming Chair has been meeting some of the children and families supported by Dreams Come True. Their strength and resilience leave a lasting impression and it's wonderful to be able to support them through the work we do. Spending time with these children has reinforced the importance of our mission and the importance of removing some of the barriers children face whilst creating experiences that stay with families long after a dream has been fulfilled.

One thing has become very clear during my first few months as Chair: the magic Dreams Come True creates does not happen by chance. It is created by people who care deeply about every child and every family they support.

Their commitment goes far beyond what any job description requires. I have watched the team

sweat the smallest details because they know those details matter to a child. I have seen them rethink plans, solve problems at the last minute, and refuse to settle until a dream feels exactly right. That is what makes Dreams Come True different.

As Dreams Come True continues to grow, our priority is to ensure we build on our success in a way that is both ambitious and sustainable. Reaching more children matters. So does preserving the care, creativity, and personal touch that make every dream so special. Those two things should always go hand in hand.

That same spirit is shared by our donors, corporate partners, trusts and foundations, volunteers, ambassadors, and fundraisers. Every dream begins with someone choosing to give their time, expertise or resources. Your generosity and belief in our mission make this work possible.

I would also like to thank Lisa for her leadership over the past year. Her vision, energy, and determination have helped position Dreams Come True for the next stage of its journey. My thanks also go to my fellow Trustees for their guidance, challenge, and commitment. Together, they ensure Dreams Come True remains ambitious, well-governed, and focused on the children we exist to serve.

As I begin my time as Chair, I do so with real confidence in the future. We have an exceptional team, strong partnerships, and a clear sense of purpose. There is much more to do. Demand for our work continues to grow, and so does our ambition. I look forward to working with Lisa, the Board, our team, and all our supporters as we continue to reach more children in the years ahead.

To everyone who has supported Dreams Come True this year, whether you have donated,

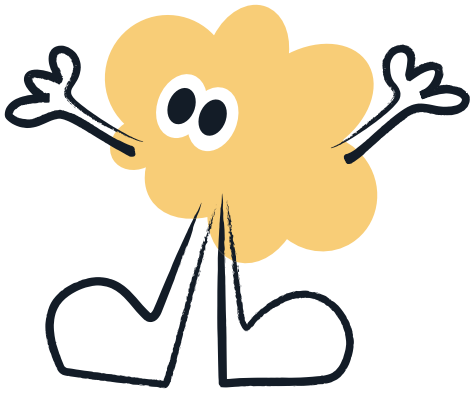


volunteered, fundraised, partnered with us, or simply championed our work, thank you. Every dream begins with someone choosing to make a difference.

Thank you for choosing to make that difference with us. I look forward to what we can achieve together.



Christina Sandkühler
Chair of the Board of Trustees
Dreams Come True



Trustees' Report

This includes the Directors' report

For the year ended 31 March 2026

Message from Lisa King OBE, Chief Executive

Today's world is a challenging one - especially for the children we support. Early in this financial year, Dame Rachel de Souza, the Children's Commissioner, published a report four years in the making, which highlighted children living in "Dickensian" conditions. It made for bleak reading and only strengthened the passion and commitment of the Dreams Come True team to bring joy and happiness to children who are living in these circumstances compounded by disabilities, serious illnesses or life-limiting conditions.

It is also a challenging world for charities. Fundraising has never been harder, and many charities have sadly had to close.

Which is why I am so thrilled that 2025/26 has been a very positive year for Dreams Come True in every way. When we set our budget for the year, we predicted a year end deficit of around £90,000; yet, thanks to the hard work of our team and the amazing support shown by longstanding and new partners, trusts and individual supporters, we ended the year with a surplus of **£93,401.**

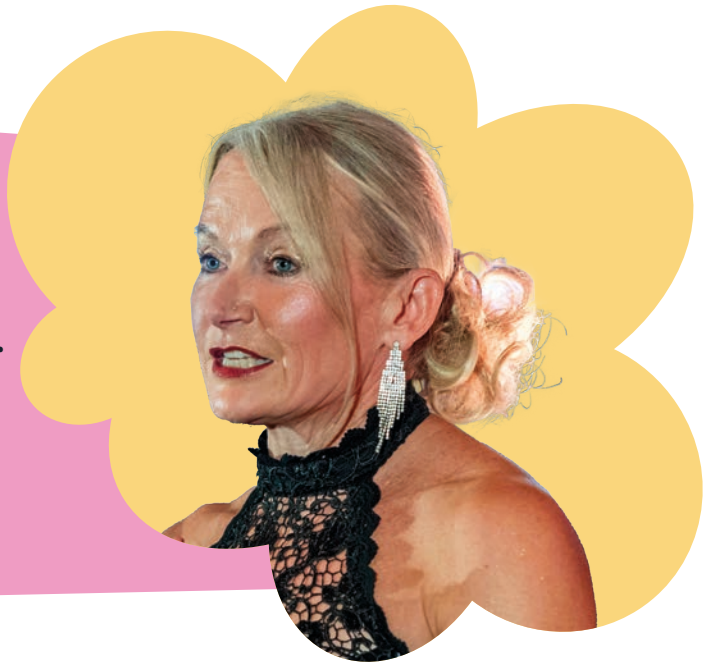
A significant part of our success was our ever-growing programme of corporate fundraising alongside our gift-in-kind donations, which exceeded our £15,000 target by 164%, achieving £39,580 in value. This is testament to working more closely with current and new partners who are able to support our charity in new and innovative ways.

The picture gets even better when we look at the number of children we reached this year through our dream-making programme: more than 6,500, thanks to our ability to deliver 134 dreams, comprising 108 individual dreams and 26 community dreams.

This is a remarkable achievement in every way. Strong fundraising performance, tight control of core costs and significant savings all contributed to achieving these dream results and enabled us to end the year with a surplus and our recommended five months' reserves in place. Against the wider context of most wish-granting charities - four out of five posting deficits - this achievement feels even more significant.

Some of our wider highlights include building more partnerships and friendships for the charity; launching new processes and policies for our team; strengthening our brand and significantly scaling our social media presence; launching a new set of values that root our purpose, cause and passion; and welcoming a record number of people to our dream storytelling sessions - a number that continues to grow.

Our dream-making programme: more than 6,500 children impacted, thanks to our ability to deliver 134 dreams, comprising 108 individual dreams and 26 community dreams.



And those are just some of the highlights. There are many more to enjoy in the pages that follow.

Many of you reading this report have contributed to the success we achieved in 2025/26 and the dreams we delivered. These dreams are always life-enhancing and very often life-changing too. The stories in this report show the difference we have together been able to make, and the smiles and joy we have brought to thousands of children. I hope you enjoy reading them as much as we have enjoyed delivering them and in knowing that together we have brought lasting impact to the wonderful children we serve.

I would like to pay particular thanks to Simon Linares who, after six years as our Chair, has stood down, and to welcome Christina Sandkuhler into the role. We will miss you, Simon, but are grateful for your staying on as a Trustee until the end of 2026. And we look forward with excitement to the next phase of growth and development for Dreams Come True with Christina by our side and our wonderful Board of Trustees.

I would also like to thank my senior leadership team, Emily Millis and Andreas Pfeiffer, for their steadfast support and passion for building and growing our charity, and the team who have worked alongside us: Zoe, Dougy, Holly, Jasmine, James, Jack, Pete and Sharon. A dream team extraordinaire. Our achievements have been a total team effort.

I hope you will continue to support our charity, our dreams and the children we serve. There is so much more to do - and, for me and the team, it is a privilege to deliver our important dream-making programme.

Thank you all so very much. Onwards and dreamwards into 2026/27, and all that we will achieve together in the months to come.

Lisa King, OBE
CEO

The financial statements have been prepared in accordance with the accounting policies set out in note 1 to the financial statements and comply with the charitable company's [governing document] , the Companies Act 2006, the Charities and Trustee Investment (Scotland) Act 2005, the Charities Accounts (Scotland) Regulations 2006 (as amended) and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (effective 1 January 2019).

Wonderful words of support from our longstanding strategic partner The Kentown Wizard Foundation

Ian Jones, CEO of The Kentown Wizard Foundation says:

"It's literally impossible to find the words to do justice to the quite remarkable work you and the Dreams Come True team do in transforming the lives of so many children (and their families) – all going through such difficult times. The smiles you generate and the happiness you bring are simply immeasurable!

Impacting >6,500 children during 2025/2026 is simply off-the-scale-amazing and it's a huge credit to everyone involved. Reading the dream stories (and listening into your webinar updates) never fails to inspire and lift the spirit (in a world where there's a lot of spirit lifting required!).

All of us in the Kentown Wizard team are immensely proud to be able to help and to be associated with all the great work you do!

There's also a big shout out to your marketing/internal team (I know you had a little help from some of your partners) as the dancing figure rebranding is award winning (you'd get all our votes if there was a charity of the year award going). Likewise, the quality (presentation, style, content, everything) of your Annual Report is breathtaking and it's a delight to read!

Standing ovation!"



The Kentown Wizard FOUNDATION

About Dreams Come True

We make dreams come true for some of the most deserving children in our country today. Children who are living in the areas of highest deprivation with serious illnesses, disabilities and life-limiting conditions. Our urgent, individual and community dreams bring moments of magic to children who are having it very tough – children who are often hidden and out of sight in our communities. These children deserve our attention and that's what we are here to do – make magic, bring smiles and joy to children across the country.

In the UK today
There are around 4.5 million children in the UK living in poverty, equivalent to 31% of all children. In some parts of the country, child poverty rates rise to over 50% - meaning more than one in every two children are affected. With the continuing pressure of high living costs, families are struggling to make ends meet, especially those facing extra costs because they have a child with additional needs.

Who we support
To ensure we reach the children who need us most, we support 5–18 year olds living in the UK's most deprived areas. Children are referred to us by a professional involved in their care, such as someone from health, education or social care. We support children with a wide range of medical conditions and additional needs, including but not limited to:

- Children undergoing cancer treatment
- Severe autism, learning difficulties or global development delay
- Heart, lung, bowel and kidney conditions
- Degenerative neurological disorders or brain damage
- Muscular dystrophy
- Genetic conditions

We ensure we reach the children who need us most.




Every dream
is bespoke and
shaped around the
individual child

Dreams

Whatever the dream, our team of Dream Makers work closely with families and the individuals supporting our children to create a unique dream that is filled with moments of magic and lasting impact. Every dream is bespoke and shaped around the individual child - no two dreams are ever the same.

We offer three types of dreams: urgent dreams for children with a short life expectancy; individual dreams delivered on a one-to-one basis; and community dreams that support multiple children with disabilities in one setting.

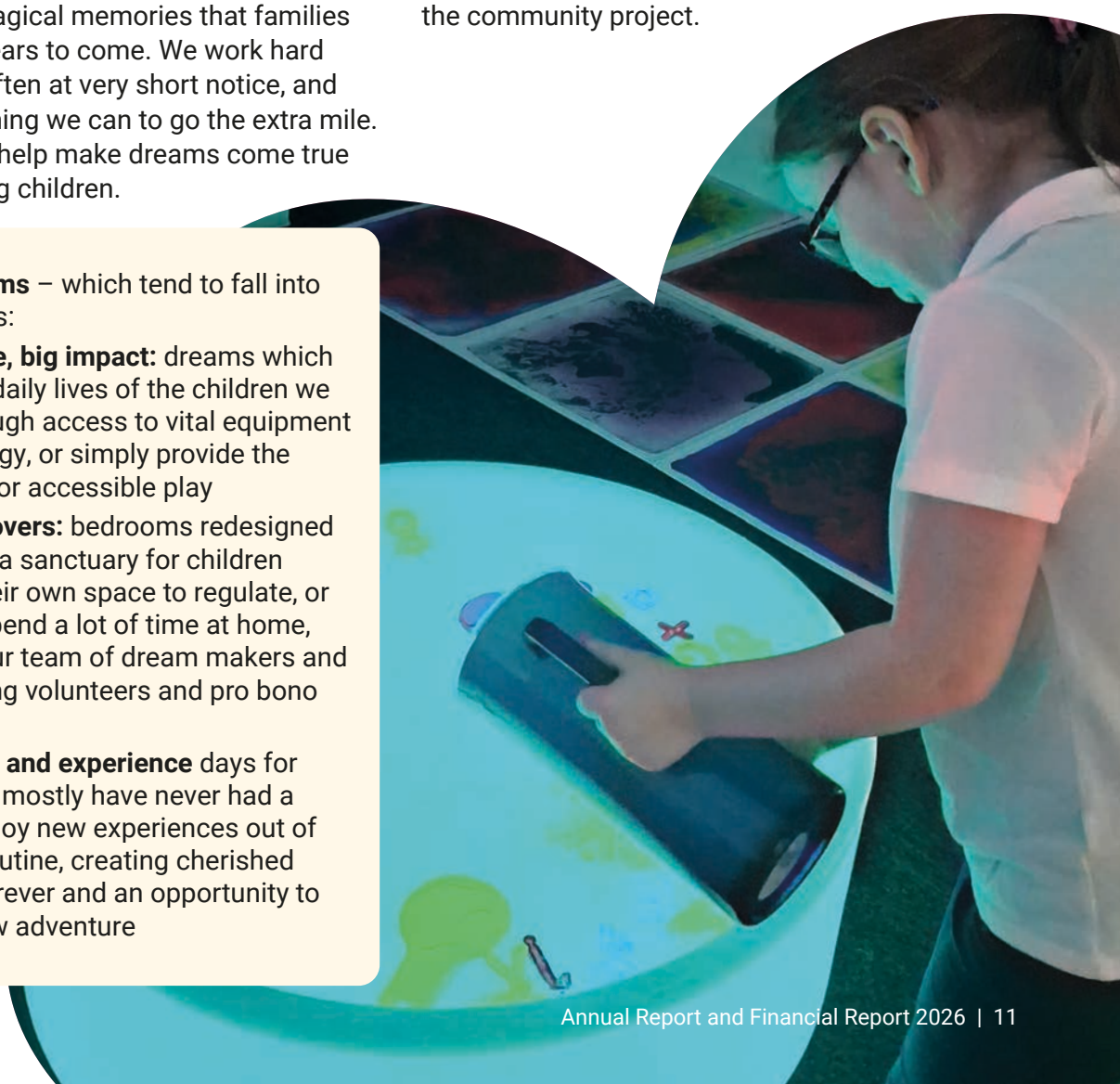
Urgent dreams – these dreams are for children with a short life expectancy, or those experiencing a rapid deterioration in their medical condition that is bringing profound changes to their lives and abilities. Urgent dreams create magical memories that families can cherish for years to come. We work hard to deliver them, often at very short notice, and always do everything we can to go the extra mile. It is an honour to help make dreams come true for such deserving children.

Individual dreams – which tend to fall into three categories:

- **Small change, big impact:** dreams which improve the daily lives of the children we support through access to vital equipment and technology, or simply provide the opportunity for accessible play
- **Home makeovers:** bedrooms redesigned and creating a sanctuary for children who need their own space to regulate, or those who spend a lot of time at home, created by our team of dream makers and many amazing volunteers and pro bono supporters
- **UK getaways and experience** days for children who mostly have never had a holiday to enjoy new experiences out of their usual routine, creating cherished memories forever and an opportunity to take on a new adventure

Community dreams – our larger scale dreams are those which often take place in schools or in community spaces giving opportunities for children to access specialist equipment or technology. Many community dream requests involve us regenerating locations where there is disused space and where indoor/outdoor facilities are sparce or do not exist. These dreams can include updated playgrounds, creating sensory rooms, and providing specialist digital or mobility equipment.

We work closely with schools and community organisations to deliver dreams which feel special and are tailor-made for the children they support; dreams which have long lasting and far-reaching impact. These dreams provide ongoing legacy benefit to many more children over the years as they join the school or access the community project.



Dreams and their impact in 2025/26

2025/26 has been an incredibly successful year for our dream delivery programme. Alongside delivering our core pipeline of dreams across the UK, we have also moved into year two of our North West dream programme, funded by The Kentown Wizard Foundation.

Over the year, we granted a total of 108 individual dreams, creating moments of happiness, fun and lasting memories for the children who needed them most. These dreams included equipment that will provide sustained, vital day-to-day support, as well as opportunities for some children to enjoy a holiday like any other child their age - with the extra support from Dreams Come True needed to make each experience safe, accessible and magical at every stage.

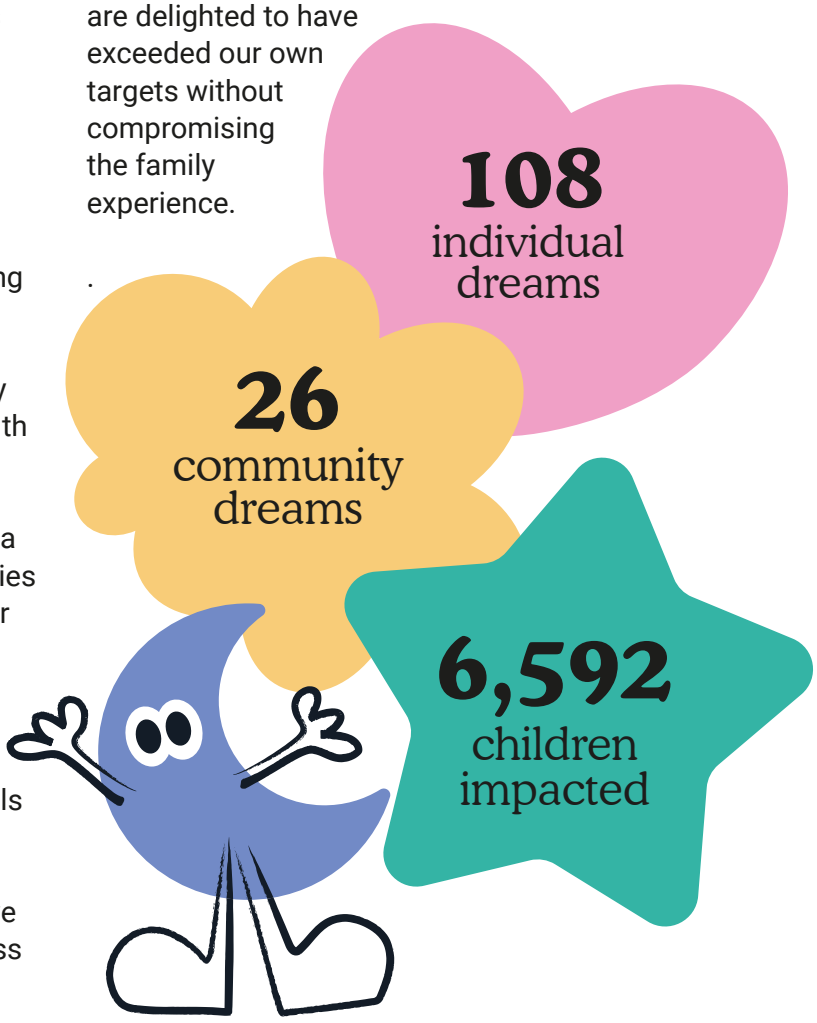
Alongside our individual dream programme, we delivered a record 26 community dreams - projects that brought joy, connection and new opportunities to larger groups of children facing significant challenges.

Together our urgent, individual and community dreams have impacted 6,592 children living with complex needs and disabilities, all of whom also face challenges made harder by poverty. These impact figures are not just numbers on a page; they represent children in our communities who, thanks to our work and the support of our partners, feel seen, valued and supported.

Thank you to all the wonderful professionals - including special educational needs teachers, social care workers, GPs, medical professionals and many others - who have taken the time to apply for a dream. We, and the children we serve, are enormously grateful. Every dream we delivered was created with care, thoughtfulness and its own little bit of magic.

At the same time, we have improved our efficiency and exceeded our internal targets for dream delivery timescales. It is important to us that no child is left waiting too long for their dream to come true. Once a dream has been accepted, we work as hard as we can to make it happen within a reasonable timeframe. We understand that families have many competing priorities to manage, so it is our job to make the dream process as smooth and easy as possible. On average, our individual dreams were completed in under three months, and our larger community projects were delivered in under five months from acceptance to completion. We are delighted to have exceeded our own targets without compromising the family experience.

.



Ruby's new pushchair: A dream of mobility & freedom



Meet Ruby - a bright and affectionate nine-year-old from the North West who brings so much joy to her family. Ruby is autistic and has a learning disability, and while she loves water play, adventures and her favourite characters, everyday life can sometimes feel overwhelming.

For Ruby's family, even a simple trip out of the house takes careful planning, but it helps Ruby feel calmer and happier. However as she grew older, Ruby outgrew her pushchair, making these family outings increasingly difficult.

But the impact didn't end there. Ruby's new pushchair has opened the door to countless more family days out, helping her family enjoy everyday moments together again - moments that once felt out of reach.

"We have been able to go on lots of lovely family days out which has benefited all of our family. Ruby loves her new wheelchair and we had the most amazing day at the pleasure beach. It really has changed our daily lives. We are extremely grateful for Dreams come true."

That's when Dreams Come True stepped in. Working closely with Ruby's mum and a trusted supplier, our team helped identify and provide a specialist pushchair that would meet Ruby's needs and give the family back their freedom to explore together.

And then came the moment Ruby's dream truly came to life.To celebrate her new pushchair, Dreams Come True treated Ruby and her family to a magical day at Blackpool Pleasure Beach - one of Ruby's favourite places in the world.

With food, spending money and a whole day of fun included, Ruby was able to experience the excitement, joy and adventure she had been missing for so long due to outdated equipment.





Delivering dreams together



We would like to thank all our partners and suppliers who supported dream delivery in 2025/26 - from local companies helping to make dreams come true on their doorstep, to established partners generously supporting multiple dreams throughout the year. Every contribution makes a meaningful difference. We would especially like to thank **Valspar**, which continues to provide materials for our makeover dreams and community projects, and **Center Parcs**, whose gifted stays have helped us deliver magical holidays at a fraction of the usual cost, enabling us to reach even more children with the funds we raise. A special thank you also goes to **Merlin's Magic Wand** for providing attraction tickets, making each holiday and experience day even more magical.

We are also incredibly grateful to our equipment partners: **Sense Sensory**, for its commitment to supporting specialist sensory equipment; and **TP Toys**, for its generous gifts of garden play equipment.



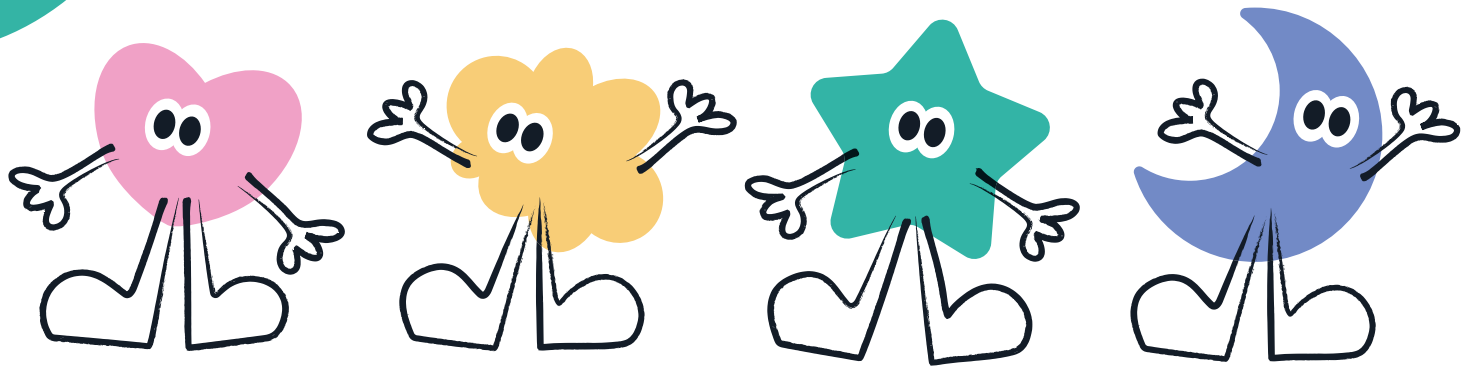
Thank you also to our new friends. We are so grateful for your support and enthusiasm for our work, including **Currys, Parkdean, Coldplay, Manchester City FC, Manchester United FC** and **Noa & Nani**. Your contributions have helped create wonderful dreams with long-lasting impact, and we are excited to continue making more dreams come true together.

We are equally grateful for the ongoing support of our corporate partners and their commitment to direct dream delivery through enhanced offers and gifts in kind. **The Big Table Group** and **Individual Restaurants** are two partners of particular note.

Thanks to the design team at **Individual Restaurants** we were able to deliver two bedroom makeovers pro bono with support from their partner **IKJ Imperial Joinery.** These fabulous bedroom transformations will benefit two young children every day for years to come. Thank you for helping to turn these bedrooms into the most loved rooms in the house.

A **BIG** Thank You!

Thanks to this vital support and much more from our dream delivery partners and suppliers, we were thrilled to **exceed our gift-in-kind target by 164%.** Your generosity helps us deliver life-changing dreams in a cost-effective way, allowing the funds we raise to stretch even further. A brilliant achievement all round.

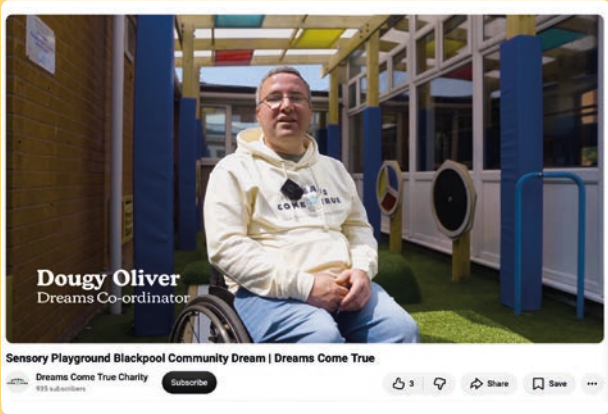


Delivering dreams in the North West

We are immensely proud of our North West dream programme, delivered in partnership with our wonderful supporter, The Kentown Wizard Foundation. Thanks to the Foundation's generosity and multi-year funding we are able to reach many more children in one of the areas of the country where need is great.

In 2025/26, our North West programme delivered nearly one third of all dreams we granted during the financial year impacting just over 800 children. To date, these dreams have been focused around Blackpool, but as we continue to develop our referral networks, we are broadening our reach into wider areas of need across the North West. This year, we were delighted to see wonderful dreams also take place across the Wirral, Manchester and other locations in between.

Thanks to pro bono support we created a video asset showcasing a wonderful Blackpool community dream at Park Community Academy. The footage also spotlights our very own fantastic Dream Coordinator, Dougy Oliver. If you have a moment, please do watch it – it is a wonderful testament to the difference our dreams make to communities which need our support the most:



www.youtube.com/watch?v=7WGxtUHP6Fk

Sensory Playground Blackpool Community Dream





A bedroom that helps Remario soar

Remario is a funny, outgoing 14-year-old with a big personality and very distinctive interests. He loves maps and globes, and spends hours talking about planes and tracking flight paths. Life is often tough for Remario. He is autistic, has a learning disability and sensory processing difficulties, meaning he needs high levels of sensory input throughout the day to stay regulated. When he becomes overwhelmed or anxious, he can struggle to manage his emotions, sometimes leading to meltdowns.

Remario relies on having access to calm, predictable spaces, which is why a bedroom makeover would be life-changing for Remario. His bedroom needed to become his own space to regulate, somewhere to retreat to when the world feels too much, use sensory equipment safely, and feel in control of his environment. With the personalised touches like globes and flight-themed décor we were able to celebrate his interests and identity.

This makeover not only helps Remario regulate, feel calmer and sleep better, but also reduces stress within the family home, supporting both Remario and his mother to enjoy more good days together.

In Remario's own words he said "I asked for a teenage dorm room and it's even better than what I asked for - it's amazing. I got lots of new planes, a big, 747 I'm happy . I like the cockpit and with my night lights on the floor it looks like I'm on a night flight. I love it all, it's all my favourite"

His mum shared: "It's been a lovely experience not only for Remario but for [the] family as now he likes to spend time in his room. Every single detail was thought about with Remario in mind from his favourite planes to the colour scheme he was able to have a input. For me as a mother to see his face light up and for him to actually want to spend time in his own space this is priceless. .I'm so very grateful for Dreams Come True for gifting this to my son . [Everyone] went above and beyond and made sure it was finished before Christmas. Thank you for making Remario's dream room come true."





Tribute to Ken Townsend, founder of The Kentown Wizard Foundation.



We would also like to take a moment to pay tribute to Ken Townsend, founder of The Kentown Wizard Foundation, who sadly passed away during the year. Widely known across the North West as “Kind-hearted Ken”, he will be sorely missed. His commitment to his community and to children in great need was extraordinary.

Ken will always be held in our hearts at Dreams Come True. When he established The Kentown Wizard Foundation in 2017, he generously selected four charities to support, and we were honoured to be one of those inaugural charities. Since then, the Foundation’s unwavering generosity has enabled Dreams Come True to make dreams a reality for thousands of children across the UK.

From those early days, Ken and The Kentown Wizard Foundation have stood by our side, helping us build and grow our dream-making for the children who need it most. Most recently, Ken’s legacy has helped us expand our work across the North West.



As we look ahead to our third year of this five year partnership beginning in September 2026, we are excited to build more relationships and partnerships in this region, whilst harnessing local business and funder support for the children within their communities.

The Kentown Wizard FOUNDATION

Support from a new friend: The Health Lottery Foundation

In 2025/26, we were generously awarded a £75,000 grant by The Health Lottery Foundation to support our programme of dreams. This funding has enabled us to deliver many magical dreams for children in our communities who need our help the most. With a target of reaching 1,500 children through this funding, we are delighted to have delivered dreams that will positively impact 1,636 children — all thanks to The Health Lottery Foundation.

This impact was achieved thanks to five community dreams, each designed to have significant reach and lasting benefit for years to come. These ranged from a fleet of adapted trikes for a special needs school in the Wirral, to sensory provision for a health centre in Inverclyde, and an accessible outdoor fort for a playground in a deprived rural community in Moray. Every community dream will create a legacy of magic for children who can now grow up with access to vital resources that were not in place before the support of Dreams Come True and The Health Lottery Foundation.

Alongside an impressive variety of community dreams, we also created moments of magic for 11 individual children who will benefit every day from their special, personalised dreams. This includes children like Kai, who can now enjoy the outdoors and days out thanks to an adapted buggy, and Remario, whose bedroom has been transformed into a magical aeroplane-themed sanctuary incorporating his unique wishes, needs and interests.

We have also supported children like Eva, giving her and her family the opportunity to try new things and experience the joy of a holiday together - creating treasured memories that will last forever. Every one of these dreams, and the many others like them, was made possible by The Health Lottery Foundation and our team of Dream Coordinators, who go the extra mile every day to make each dream special, personalised and impactful.

These are not just names on a page; they represent 1,636 children living in difficult circumstances whose lives have been made better thanks to the generosity of this wonderful new partner. Thank you, The Health Lottery Foundation, for supporting our work and helping make dreams come true for children in the greatest need.



Extending our dream team with pro bono expert medical support

In January we were pleased to onboard Dr Samira Neshat to the team as our Medical Advisor in a voluntary capacity.



Dr Neshat completed her general paediatric training in Germany in 2004. She then undertook higher specialist training in Paediatric Critical Care at Great Ormond Street Hospital for Children (UK) and Yale University Hospital (USA). She is now head of paediatric intensive care at the Royal London hospital, whilst also working at The Portland and Cromwell Hospitals, with an interest in complex cases.

Dr Neshat has already provided invaluable support to the Dream team giving us guidance regards our medical eligibility checks, and we look forward to working closely together to ensure we reach the most deserving children across the UK.

Our wonderful dream volunteers

We also want to thank and recognise the ongoing contributions of our fabulous interior design volunteers who bring magical touches to every makeover, thank you to Maddy, Kezzia and Isobel.

Magical dream story telling quarterly sessions

In 2025/26 we continued our quarterly webinar series of dream story telling with great success, sharing the real-life impact of our work with partner organisations, friends and supporters of the charity. These sessions offer a unique opportunity to hear from our Dream Coordinators, who expertly bring our dreams to life and give our supporters an opportunity to learn more about the children and families we support.

By sharing these powerful stories, we are able to show the tangible magical difference our collective support makes. These dream story sessions continue to grow in attendance and have become a much looked forward to moment in the calendar.

	Registered	Attended
Apr-25	56	28
Jul-25	67	46
Oct-25	39	34
Jan-26	67	61



Riona's dream: A voice of her own

Eight-year-old Riona is a determined and spirited little girl with an infectious love for Peppa Pig, and despite facing significant challenges including autism, epilepsy, and severe learning disabilities, she approaches each day with remarkable resilience.

Life for Riona and her family requires careful balance, and because she is non-verbal, communicating her needs can lead to frustration, particularly when she doesn't have the means to do so. Everyday activities that many families take for granted require careful planning and support.

Riona's dream was to receive an iPad with a language app that would transform her ability to communicate. Before this, she relied on a book filled with pictures to create simple sentences which had lots of limitations. An iPad with innovative speech-generating software would give Riona something magical: a voice that would always be there, and one that everyone could understand.

The difference has been extraordinary. As Mum shares, "Riona is able to approach our friends, family, school and members of the public to ask for anything she would like. Just like our own voices, the device speaks for her and makes it perfectly clear what she is asking for."

The impact on daily life has been transformative. "Riona is able to enter a soft play centre and ask for her favourite cake, just like any other child her age," Mum explains. "This has resulted in less frustration and behaviours that challenge, and a more accessible community for Riona."

For Mum, the most precious moments are deeply personal: "Although Riona has never spoken a word, she is now able to use her device to say 'I love you' with a voice, to say 'good morning' to her friends and to ask for her favourite ice lollies, things we so often take for granted. This has meant so much to Riona, but a great deal for me too, to give Riona the opportunity to have her voice heard.





Dream feedback

We achieved a 30% response rate to our three core feedback questions for our individual dreams during 2025/26. We were thrilled with the results:

- Did the dream make a positive difference? Yes, 100%
- Did the dream feel special? Yes, 100%
- Did your child enjoy the day their dream came true? Yes, 100%

In 2025/26 we implemented a new feedback survey for our community dreams and are seeing positive results and response rates. These surveys provide feedback six months after dream completion; we will have the full results available to share next financial year.

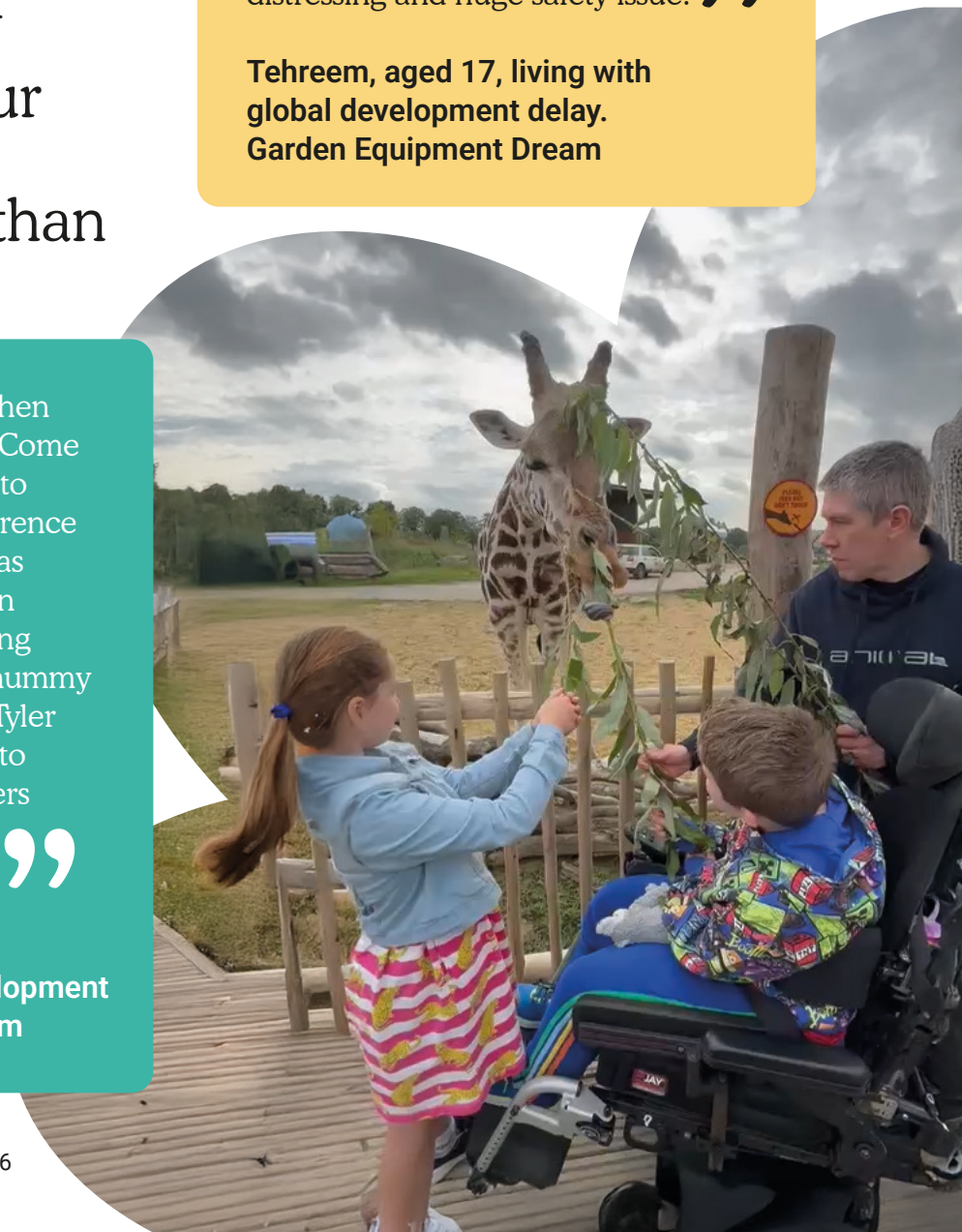
Feedback from our dream recipients, who say it better than we ever could

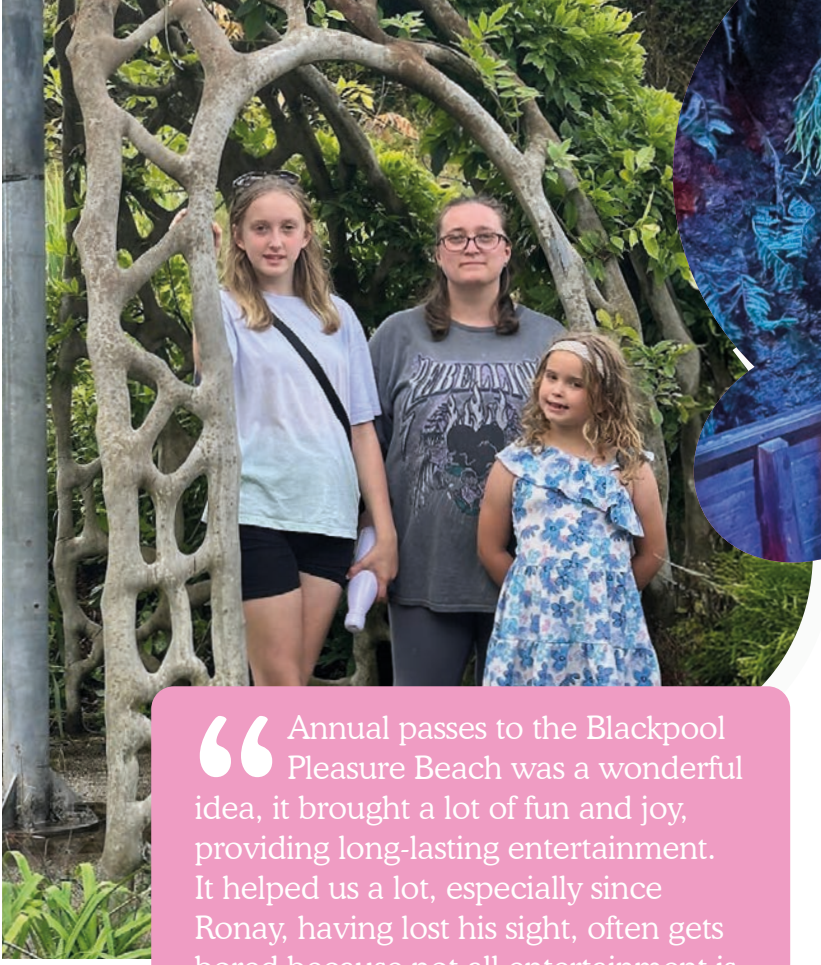
> “Thank you for your generosity and thoughtfulness. Your kindness has brightened her days from being able to sit comfortably around the sandpit and play with her new sand pit. The swing ball can be played by both of us and is great for co- ordination and gross motor skills. The lava lamp and the soothing music and lights for bedtime have been enjoyed every night. The sensory den has been a big favourite during meltdowns with the perfect lights and cushions. This has stopped my daughter from running out of the house which was extremely distressing and huge safety issue.”

Tehreem, aged 17, living with global development delay. Garden Equipment Dream

> “Tyler is able to be safe when going to bed as Dreams Come True have provided a safe bed to meet Tylers needs and the difference the dream has made to his life as well as our families life has been remarkable. Tyler now is sleeping 9-7 and is safe overnight and mummy can sleep without worrying of Tyler hurting himself. We would like to thank everyone for making Tylers dream so special. Absolutely amazing charity.”

Tyler, aged 7,living with severe learning disability, global development delay, autism. Equipment Dream







"Annual passes to the Blackpool Pleasure Beach was a wonderful idea, it brought a lot of fun and joy, providing long-lasting entertainment. It helped us a lot, especially since Ronay, having lost his sight, often gets bored because not all entertainment is for him, but here he had a wonderful time. Ronay really enjoys all the entertainment; it's a joyful and special time for him. He likes Nickelodeon Streak the most, but generally, he likes all the carousels. We had a very special time; Ronay is very happy."

Ronay, aged 15, living with severe learning difficulties, blindness, autism. Experience Day Dream

"Coles' favourite part of the dream was going on the rides the faster the better. His dream made him feel free and happy he could explore as much as he wanted. Cole's dream allowed him to try new challenges while still feeling in his safe space. The magic moment of the dream was seeing Cole's face light up with laughter and putting his arms up on the rides enjoying himself."

Cole, aged 9, living with autism. UK Holiday Dream

"Zachary loves his new iPad! He is now able to engage with his peers and has already made new friends online. Zachary will now feel more comfortable in busy places from the distraction, his iPad gives him. The headphones help drown out loud sounds so he is able to focus better. Before the iPad, he found it tough in busy places and sometimes was unable to cope so thank you very much for making his dream come true!"

Zachary, aged 14, living with autism. Equipment Dream

"I want to start by saying Dreams Come True is amazing without them we wouldn't have had such a wonderful summer holidays. We have been able to go on lots of lovely family days out which has benefited all of our family. Ruby loves her new wheelchair and we had the most amazing day at the pleasure beach. it really has changed our daily lives. We are extremely grateful for Dreams Come True. I would like to say a big thank you to Dougy he is truly wonderful and he clearly loves what he does. I can't thank dreams come true enough!!!"

Parent of Ruby aged 10, living with severe learning disability and autism. Equipment dream; accessible buggy and a day at the seaside

Community Dream, Sensory Room Makeover, Woodlands School

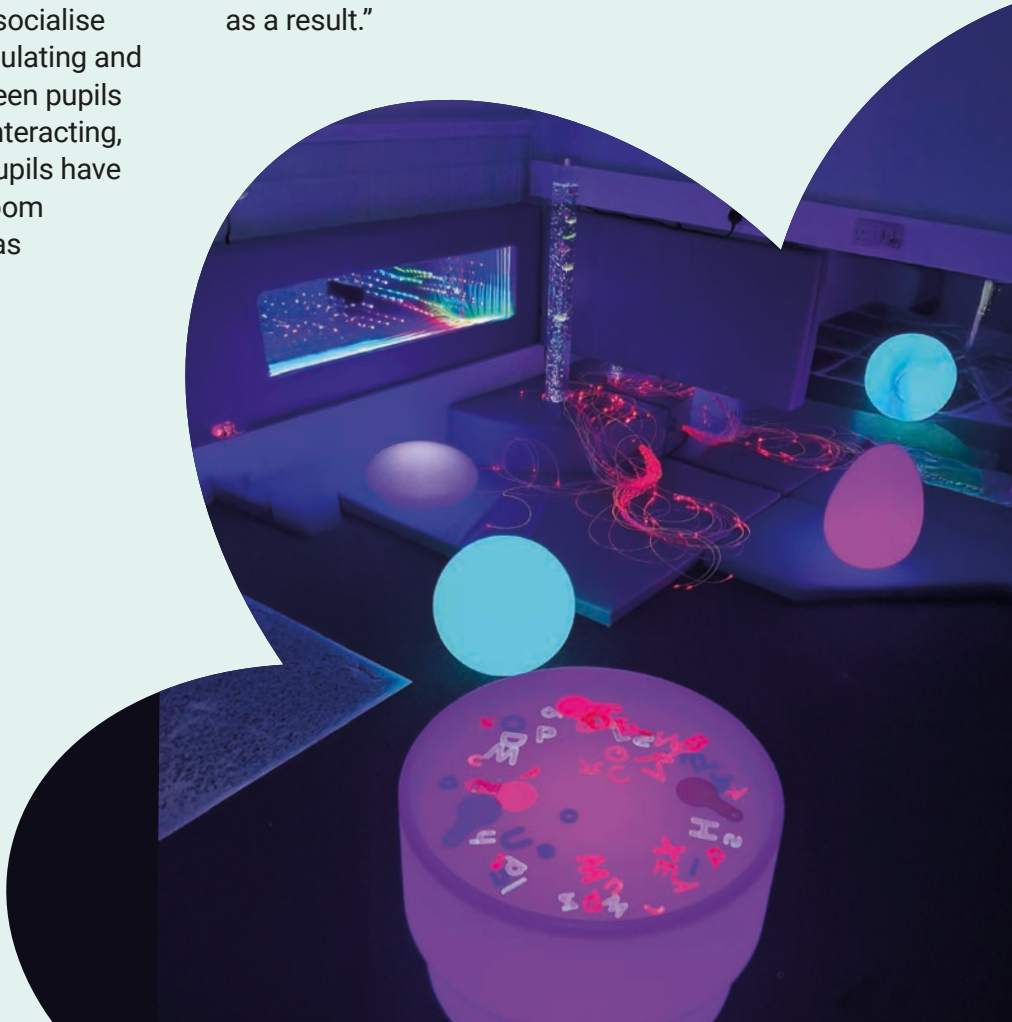
The sensory room quickly became a key supportive strategy for pupils providing them with a predictable and effective space to self-regulate and positively engage with the school environment. It has helped pupils communicate, interact, and build relationships.

Pupils sensory and emotional regulation needs being met which has enabled them to access their learning more effectively. We have seen improved behaviour as pupils have learnt to use the space proactively to avoid them becoming overwhelmed and dysregulated. Pupils have had the opportunity to interact with a wider range of peers in the space from different classes and pathways which has improved communication and interaction skills.

Woodlands School have observed significant positive change in confidence, social interaction with other children, and joy and excitement. "Pupils have had the opportunity to socialise with a wider range of peers in a stimulating and welcoming environment. We have seen pupils from different pathways positively interacting, which we would not normally see pupils have communicated about the sensory room both at home and at school and it has become a motivator for many of our non verbal communicators to make requests (using sign, symbols, gestures). All our pupils love the sensory room and get very excited about accessing the room with their friends, 1:1 time with adults and small groups.

Thank you for providing such an amazing space for our amazing pupils to access - we love it!"

One child in particular, "Theo, has responded very positively to accessing the new sensory room. On arrival to school, particularly on days when he finds it difficult to regulate following his journey on the bus, Theo is able to independently request time in the sensory room. He engages with a range of activities within the space that support his sensory and emotional regulation. The sensory room has had a noticeable impact on Theo's emotional wellbeing and readiness to learn. Time spent in the room enables him to feel calmer, happier and more regulated, which supports a more settled transition into the school day. This positive association is reflected in Theo's communication at home, where he recently shared with his mum that every Thursday he wants to go to the "space centre" at school, demonstrating both anticipation and enjoyment of the provision. Theo can become self-injurious when distressed/dysregulated and the room has provided him with a safe space to calm and we have seen a reduction in this behaviour as a result."



Our mission, vision and values

A priority project for our team this year was to create a new suite of values aligned to our mission and vision.

To ensure a full and robust inclusive process and approach was taken, we were thrilled to work alongside the wonderful **Pippa Farrell, our HR pro bono consultant,** to gather internal and external thinking to ensure our values were meaningful and relevant to all our audiences. Thanks to interviews held with Trustees and key stakeholders (foundation and corporate partners), alongside several values workshops with our team, we created four values that we all feel closely aligned to.

We finalised our new suite of values ahead of our October Board meeting and received unanimous support and approval. We are keeping our values close to our ongoing programmes of work and embedded with our meetings and team discussions:

Children at the Heart
We put children at the centre of our mission and our daily working lives. Their dreams and needs guide our charity's direction, and internally, we make sure everyone's work is connected to the difference we make for children, fostering a shared sense of purpose in all we do.

Kindness and Respect
We treat every team member, child, family, and supporter with kindness, empathy, and dignity every day. By listening and understanding each other – inside and outside our charity - we ensure every voice is genuinely valued and contributes to our success.

Passion and Commitment
We bring energy, creativity, and determination to our work, supporting each other to go the extra mile. Our internal shared passion for our mission encourages us to achieve more together - helping every colleague thrive while delivering dreams that make a genuine difference for children.

Creating Joy Together
We create joy first and foremost for the children and families we support, delivering dreams and magical moments that truly matter. By celebrating our team achievements and supporting one another, we foster own sense of pride, positivity and celebration.

As part of the feedback gathering exercise Pippa created a word cloud to share the kind words that our external partners and Trustees felt about Dreams Come True and these became an intrinsic part of our value building work thereafter. We are proud to share the word cloud below:



Safeguarding

Safeguarding remains a key priority for the entire organisation, and is core part of our safeguarding lead, Emily Millis, Head of Dream Delivery's daily work. Safeguarding is a guiding principle for the way in which we work with vulnerable children and their families. By working with professional referral partners, we ensure that every dream is suitable and child lead, and that every child has a trusted individual we can defer to should concerns arise.

Throughout 2025/26 every staff member and volunteer completed refresher safeguarding training, with staff members taking on bi-annual training, ensuring that our team stays equipped to recognise any concerns and is able to respond swiftly and appropriately. We also carried out our scheduled annual review of the Safeguarding Policy, updating procedures in line with the latest statutory guidance and sector best practice. These measures, combined with regular supervision, a culture of shared responsibility, and clear reporting pathways demonstrate our ongoing commitment to effective safeguarding.



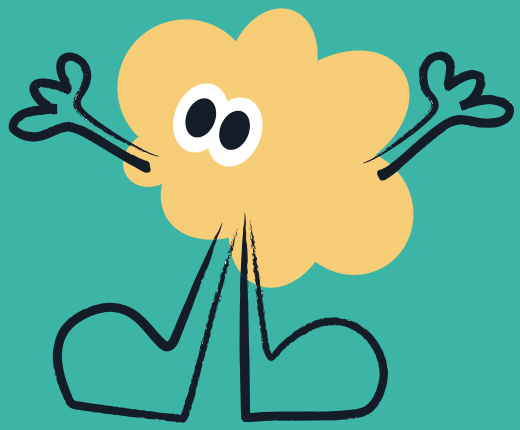
Ambassadors

We enjoyed a stand out year working with our **Ambassador Will Bayley MBE**. He spoke alongside our CEO Lisa at multiple events – the **CitNOW Group** conference, the **Tax System** summer party, headlined our **Dream Makers Ball**, spoke and took on the **Tradeweb** team at table tennis at their November charity day, spoke at our Dreams Come True quiz at Howden and also supported our 25x25 campaign alongside our other wonderful Ambassador **Bly Twomey** by creating video content.

We were also delighted to once again have the support of **five-time Olympian Jo Pavey MBE**, who created new training videos and who also shared a personal messages of encouragement with our London Marathon team. As a European champion and World and Commonwealth medallist, Jo brings a wealth of experience and invaluable advice to our runners, helping to inspire and support them throughout their training journey.

Jo has been a valued running Ambassador for Dreams Come True for many years, and we are incredibly grateful for her continued commitment and generosity. We look forward to continuing to strengthen and grow this special relationship across all our running teams in 2026 and beyond.

Will, Bly and Jo are wonderful Ambassadors and speak so powerfully about our purpose and mission – we are lucky to have their support.



Marketing and social updates

Throughout 2025/26 we continued to strengthen, expand and diversify our marketing activity, creating more video content than ever before bringing our dream stories, impact and achievements to life. Our digital presence and online community have continued to grow, with LinkedIn proving to be a particularly valuable platform for building relationships, engaging supporters, and creating new opportunities for us.

We achieved a significant milestone by **reaching 10,000 social media followers** and increased our overall content output by 32% year-on-year, publishing 926 posts across our channels.

Our social media performance remained exceptionally strong, consistently outperforming non-profit industry benchmarks across key metrics including impressions, audience growth and engagement rate. **Total impressions reached over 320,000, representing an 89% increase year-on-year.** LinkedIn was the primary driver of this growth, particularly through content relating to the **#DreamMakers Ball** and **Louis Way's** (a superstar challenge fundraiser) fundraising spotlight.

Engagement with our content also grew. Social media link clicks increased by 38% year-on-year to 10,200, supported in part by more than 2,000 clicks generated by our #DreamMakers Ball post in September.

Our engagement rate remained particularly impressive at 6.58%, substantially above the non-profit industry average of 3.5%. We also received 659 comments across our platforms, an increase of 16% year-on-year. As comments represent high-value interactions and deeper audience engagement, increasing these conversations will be a key focus for 2026/27.

Video content performed exceptionally well, generating 20,600 views and increasing by 165% year-on-year. This strong performance highlights the growing importance of video content and presents exciting opportunities for us going forward.

Website engagement also improved significantly, with Q4 recording the highest number of active users of the year and average engagement time increasing to 60 seconds, compared with 23 seconds in Q3.

Our highest-performing content reflected the power of authentic storytelling and community celebration. On Facebook, standout posts included the All Stars Ice Hockey win celebration (July 2025), our Blackpool Beach Wheelchairs community dream and Riona's iPad dream (both dreams are featured in this annual report). On Instagram, the strongest-performing posts were the new Dreams Come True logo reveal, London Marathon congratulations and Ice Hockey celebration content.

Best performing posts on LinkedIn:

1. Personal Stories & Impact

- Example: Kalib's Dream Come True (Jan 12)
- Why it worked: Showcased a recent Dream, included emotional storytelling, and used a strong visual.
- Metrics: 34 engagements (6.9% engagement rate, 493 impressions).

2. Clear Calls to Action for Fundraising

- New Year Challenge (Jan 5)
- Why it worked: Invited users to join a challenge, used energetic language, and included a direct link.
- Metrics: 33 engagements (2.7% engagement rate, 1222 impressions, 429 clicks).

3. Supporter Recognition

- Ken Townsley Tribute (Jan 27)
- Why it worked: Honoured a key supporter, reinforcing community and gratitude.
- Metrics: 31 engagements (4.5% engagement rate, 686 impressions)

New Dreams Come True branding and our fantastic dream helper characters

In April 2025 we launched our new logo, branding and website, which has brought colour, fun and joy to our vital #DreamMaking mission.

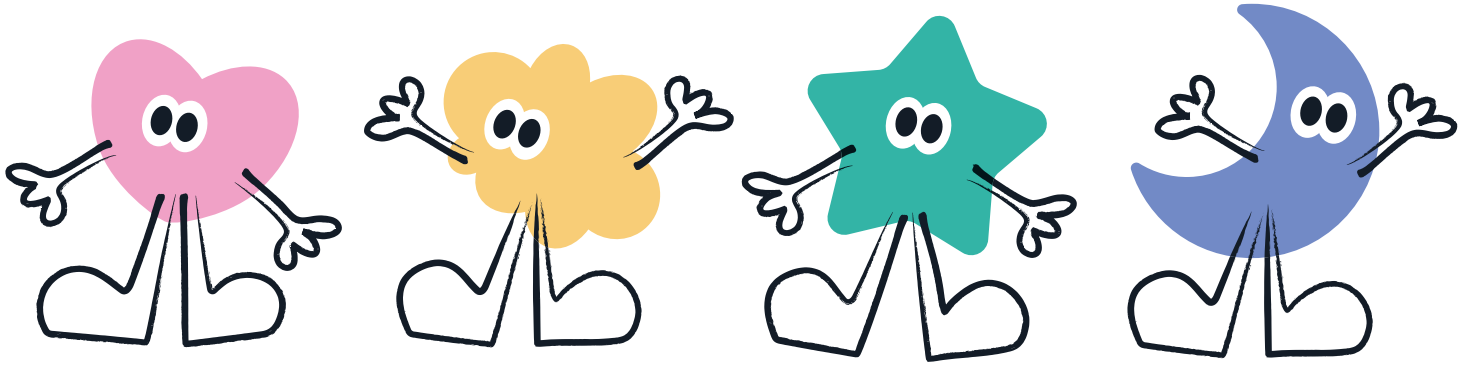
Thanks to the generosity and support of **Carly Avener, CEO of Leo Burnett London** and her unstoppable fantastic team we were able to access the expertise of one of the world's leading advertising agencies entirely pro bono.

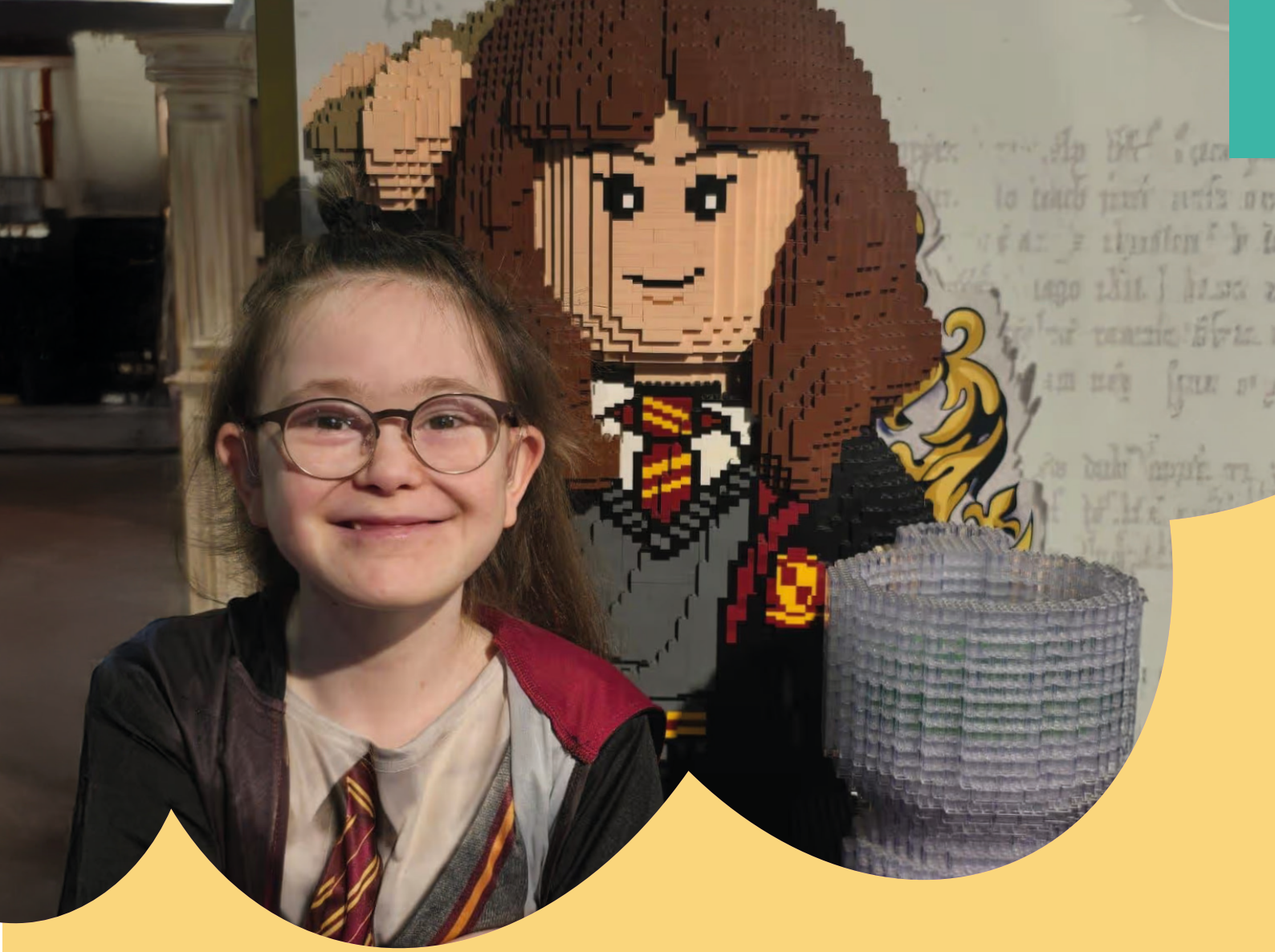
The result of our rebrand far exceeded anything we could have imagined. Alongside our much-loved new logo, Leo Burnett developed a suite of static and interactive Dream Helpers that bring our brand and mission to life in a fresh and engaging way. These were complemented by a vibrant new colour palette, new typography and a comprehensive set of brand guidelines, providing a strong and consistent foundation for our future communications.

We would like to extend our sincere thanks not only to Carly, but also to **Tegwen Tucker, Karolina Alvekrans, Dave Allen, Richard Pettiford and Carmen Perez Jimenez.** Their dedication to Dreams Come True, often given in their own time, has been truly remarkable. This is the amazing campaign reel they created for our new brand launch:

We have also been fortunate to secure wider branding and merchandise support from Anne-**Clare Ribbons** and the **Cotton Twist** team who created and gifted us 200 dream helper keyrings – adorable in every way. Thank you Anne-Clare for such lovely support.







Pro bono PR support

We work hard to keep our costs down and stretch the funds we raise as far as we can to deliver our dream making programme of work. As such we do not have the resource to work with paid-for agencies. When the offer of support from **Egg Media** and **Ian Edmundson** was given to Dreams Come True (thanks to an introduction made by The Big Table Group) we leapt at the opportunity.

Since our friendship with Egg Media began at the start of this financial year, we have been lucky enough to receive ongoing media exposure for many of our dreams, corporate partnership announcements and events. A full page in **The Mirror** to celebrate a wonderful Harry Potter dream story was a major PR achievement, as were the announcement articles secured for the launch of our Fuller's partnership, The Big Table Group's National Children's Day fundraiser and the major £75,000 funding we received from The Health Lottery Foundation. These are just a few of the many examples of media coverage Egg Media has secured on our behalf.

We did not have a media/PR expenditure in our 2025/26 budget so cannot note this support as direct gift in kind but it has delivered what would have been the equivalent value of around £45,000 of media coverage. This is a wonderful gift to have been given and we very much wanted to recognise this support in our annual report and share our thanks to Ian who has worked tirelessly on our behalf. Whilst it is hard to evidence in actual terms, there can be no doubt that it is the growth of our brand and exposure through media coverage and social content that has helped to drive so many new opportunities for Dreams Come True this last year and we really are enormously grateful. Thank you Ian.

Fundraising 2025/26

2025/26 has been a very positive year for our fundraising programme of work. We have seen particular success in our corporate and events and challenges programme of work, with trusts performing well alongside.

A few highlights from the year include:

- Receiving more inbound fundraising enquiries than ever before – corporate and individual – we credit this to our improved brand profile and growing social and media presence
- Generating around a third of our income from a thriving and growing corporate fundraising programme of work where, thanks to our excellent stewardship processes, we are seeing our partners commit to more than one year of funding
- Notable thanks are due to The Big Table Group for its support and significant contribution to our dream making work and the standout highlight night of the year – our very first Dream Makers Ball
- Challenge event participation grows year on year. In 2023/24 we had 126 participants. In 2025/26 we now have over 300 participants
- Continued support from The Kentown Wizard Foundation which has allowed us to deliver a much-needed programme of dreams in the North West (see earlier in this report)
- Welcoming The Health Lottery Foundation to our portfolio of trusts and with it a wonderful array of dreams delivered

Whilst we have a great programme of fundraising in play, which is delivering an ever increasing and growing base of sustainable funding year to year, there are significant opportunities for growth in other channels of relatively untouched activity.

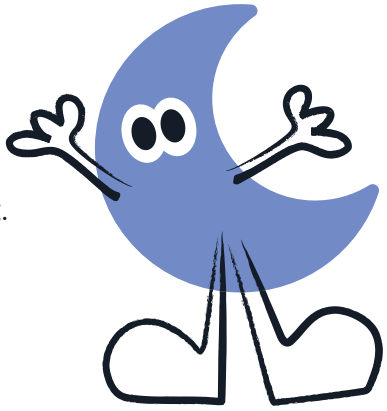
Individual giving delivers a small and steady income for our charity – and this last year we have seen growth in this channel. We have an opportunity to build this particular channel of income generation with a much stronger stewardship and growth programme of work. With this opportunity in mind, we spent the second half of the year recruiting a Head of Fundraising with a specific mandate for growing individual giving, whilst supporting the wider programme of work. This appointment will begin at the start of 2026/27.

Corporate fundraising overview

Corporate fundraising had a strong year in 2025/26, with partners across the UK helping Dreams Come True raise vital funds, increase awareness and support the delivery of magical dreams for children facing serious illness, disability and economic disadvantage.

From national customer-facing campaigns and workplace fundraising to challenge events, hospitality support, gifts in kind, volunteering, introductions and event sponsorship, our corporate partners continued to play an important role in our dream-making programme.

At the heart of this work are relationships built on shared purpose. Our strongest partnerships are those where colleagues, customers and leadership teams come together around the same goal, creating moments of magic and lasting impact for the children and families we support.



Corporate highlights 2025/26

The Big Table Group

The Big Table Group was Dreams Come True's biggest corporate partner in 2025/26, raising over £160,000 and taking the charity into more than 220 restaurants across the UK through brands including Bella Italia, Las Iguanas, Frankie & Benny's, Amalfi, Café Rouge and Banana Tree.

The partnership had a clear national reach but was powered by local restaurant teams, who raised over £90,000 through dress-up days, raffles and individual and team challenges. This helped turn everyday customer interactions into practical support for children's dreams. This activity – coupled with our wonderful Dream Makers Ball – brought the year one total raised to a staggering £160,000.

We also want to thank all of the Big Table Group restaurants – Amalfi, Bella Italia, Las Iguanas, Frankie & Benny's, Chiquitos – for all the generous gift in kind eating out meal experiences that have been donated to our dream families. At every turn the Big Table Group goes the extra mile for our charity and makes every dream experience magical and forever memorable with their teams embracing our families with VIP treatment. We are incredibly lucky to work with a partner which shares and personifies our very values.



Tradeweb

Tradeweb marked 12 years commitment to bringing magic and joy into the lives of the wonderful children we support – and remains our longest-standing much valued corporate partnership. In 2025, the Tradeweb team raised and donated over £33,000, taking total support over the last three years to more than £124,000. Nearly £14,000 of this amount came from employee participation in the London Marathon. Their support provides dependable funding for our dream making programme of work and is greatly valued by us all.

A standout activity was Tradeweb's global Rally for a Good Cause event, hosted at its London HQ and broadcast to colleagues in the US. Lisa King OBE shared the charity's impact, while our



Ambassador Will Bayley MBE joined colleagues for a memorable table tennis session.

We are also very grateful to Tradeweb for giving us gift in kind office space and refreshments for some of our all staff and Board meetings. All round support that we value very much.

Dream Makers Ball – run in partnership with the Big Table Group



A major highlight was The Big Table Group's Dream Makers Ball, which raised £70,000 and brought together suppliers and Dreams Come True corporate partners for a fantastic evening of fundraising through a raffle and silent auction. Huge thanks to our Ambassador **Will Bayley MBE** for speaking so passionately at our event and being such an advocate of our work and to our very own **Rachel Humphrey**, our long standing trustee and dream mum to her wonderful son Myles who spoke with such passion and poignancy about the importance of Dreams Come True's work. It was a truly memorable night in every way.

The second year of the partnership was announced at the Ball with Alan Morgan, CEO of the Big Table Group and Lisa, our CEO saying:

> "£160,000 is a phenomenal achievement, and we're proud to say it will help Dreams Come True change the lives of hundreds of children. This partnership has inspired our teams and guests alike."
>
> **Alan Morgan, CEO, The Big Table Group**

Lisa King OBE, chief executive of Dreams Come True, says: 'Thrilled, humbled, grateful, and amazed – are just a handful of words which describe how Dreams Come True feels about its inspiring partnership with The Big Table Group. Over the last 12 months, the phenomenal support we have received proves what happens when passionate, purpose-driven teams unite: lives change. Every pound raised delivers life-changing joy to thousands of children with serious illnesses or disabilities living in poverty. As the numbers of children falling into poverty grow year to year, this extraordinary commitment means more than ever. We cannot thank The Big Table Group enough, and we are truly excited to continue building this brilliant partnership into a second year. Thank you to everyone involved.'



BSI

2025/26 saw BSI's third year of a three-year partnership deliver dreams that created yet more lasting digital dreams for children living in deprivation and facing serious illness, disability and complex needs. Over the last three years BSI has donated £105,000 to deliver community-based digital dreams, funding four major projects in schools, hospitals and family support settings.

In 2025/26, the dream projects BSI generously funded included the Autism Family Support initiative in Oldham and Bristol Royal Hospital for Children. At Autism Family Support, BSI helped provide iPads and laptops for 50 children aged 5 to 18 with autism and significant learning disabilities, improving communication, focus, emotional regulation and independent learning.

The Bristol Royal Hospital for Children community dream was one of the most high impact corporate-funded projects of the year. BSI funded four mobile interactive projectors for hospital wards, supporting around 2,000 children each year. The projectors are used for rehabilitation, sensory play and therapeutic



distraction, helping children relax, watch videos from bed and stay distracted during procedures and recovery. This digital dream creates lasting value for children, families and frontline teams today and into the future.

BSI has now renewed its support for a further three years and has increased its donation per annum from £30,000 to £50,000 a year, helping to extend its digital dream-making impact even further and giving us much needed sustainable, committed funding for the next three years.

Howden

Our Howden partnership flourished in 2025/26. **Howden CAP** raised over £20,000 at its Howden CAP Charity Lions Rugby Quiz in May 2025 which was attended by Howden clients and wider friends. Lisa King spoke on behalf of Dreams Come True and a fabulous night was had by one and all.

The **Howden Real Estate** team raised a further £14,511 through relationship-led client fundraising, including a golf day, client activity, match funding and colleague challenges.

The London Marathon 2025 delivered another strong example of personal commitment from the Howden team, with F**red Housago, James Owen** and **James Reid** raising close to £9,000 through sponsorship and match funding.

We would also like to thank Howden for gifting Dreams Come True its fabulous in-house bar/ restaurant 'Boki' and providing the hospitality to enable us to run a dream makers quiz in October which raised over £11,000 and provided a great



way to strengthen our partner relationships. The night was a great success and a lot of fun for all who attended.

As the calendar year drew to a close we were thrilled to see Dreams Come True formerly announced as Howden CAP's Charity of the Year, alongside Kinetic. We are delighted to see this relationship strengthen and we would like to thank the team at Howden for its ongoing commitment to our dream making programme of work.

Weightmans

By year end Weightmans had completed a generous three-year partnership with Dreams Come True, raising close to £25,000 in total with over £6,000 being raised in 2025/26. What started as a one year partnership extended to become three years where colleagues supported the charity through a wide mix of workplace and challenge fundraising, including Dream Tree and 12 Days of Christmas campaigns, bake sales, raffles, quiz nights, marathons, hikes and team challenges. These activities helped bring colleagues together while raising funds for children and families across the UK.

Participation in our challenge events was a particular strength, with Weightmans colleagues collectively raising over £10,000 through the London and Brighton marathons, hikes and wider personal challenges.

As the partnership comes to a close, its impact will continue through the dreams it helped make possible.

"Partnering with Dreams Come True has been one of the most rewarding parts of our CSR journey at Weightmans. Their transparency, passion and ability to connect our people to real impact has made this partnership truly special." - Michela Resta, Weightmans LLP.





Individual Restaurants

During the year Individual Restaurants supported Dreams Come True through a combination of in-restaurant support, general fundraising, gifts in kind and direct dream support.

Their 'Kids Eat for £1' donation provided regular income through customer-facing fundraising. While further funds have been raised at their annual March conference and through individual support and participation.

We have also benefited from their gift in kind support thanks to meal voucher donations, which have created magical eating out experiences for our dream children and their families, alongside mobilizing their restaurant design team to create two magical bedroom makeover dreams in the Wirral and Liverpool for Kalib and Paddy which brought a saving to Dreams Come True of around £5,000. Thank you to all the team at IR for such a varied and much needed programme of support for Dreams Come True.



RealVNC

RealVNC continued to support Dreams Come True through corporate giving, event attendance, participation in our events and challenges calendar and relationship-led engagement.

During the year, they attended the Dreams Come True Quiz Night at Howden HQ and made a generous corporate donation of £10,000, providing valuable funding for dream delivery.

Their involvement shows the value of corporate partners who support through both donations and participation in key charity moments. With further activity being planned for 2026/27, RealVNC remains a valuable relationship with potential to grow.



eCommerce Awards

We were lucky, for the third year running, to be selected as the eCommerce Awards, in partnership with IMRG and organised by CloserStill Media, charity partner. The 2025 event raised over £5,000 for Dreams Come True, taking the three-year partnership total to £21,184.

As charity partner, Dreams Come True was highlighted throughout the evening, with our CEO Lisa sharing the charity's mission and the impact of dream experiences. The charity raffle helped drive engagement, with prizes including a brewery tour from Sheps Giving, a hot air balloon experience from Altitude and a seven-night Costa del Sol stay from IDILIQ.

Corporate volunteers from Interr, CitNOW Group and the Big Table Group played an important role by speaking with guests, sharing the charity's work and encouraging raffle ticket sales.



The partnership has also created new relationships, including Mark Hammond from Heal's, who discovered Dreams Come True through the awards and has since raised over £3,500 through challenge events. We are thrilled to have been selected as charity partner for 2026/27 – for the fourth year running!

Kans and Kandy

For a second year running Kans and Kandy supported our festive dream making appeal and donated £2,300 towards Hala's trike dream, helping fund equipment that will bring joy, independence and lasting benefit.

This was a clear example of how a targeted corporate donation can make a direct difference to one child's life. By supporting Hale's dream, Kans and Kandy helped provide something practical, personal and life-enhancing for the child and family.

We are very grateful for their ongoing generous support and for helping make Hale's dream possible.

AllSaints, Brighton

AllSaints Brighton provided fantastic support through its Summer of Giving campaign, raising over £2,000 for Dreams Come True. Their fundraising included a 5k challenge, charity day, in-store raffle and tattoo donation initiative. The team chose to support the 25x25 community dream appeal, helping take the campaign total to nearly £5,000 and making a meaningful contribution towards creating magical moments for children and families. A special mention to Popsie Lee for her commitment to Dreams Come True and leading the AllSaints programme of activity. We are thrilled to have been selected as charity partner for 2026/27.



Welcoming new partners in 2025/26

CitNOW Group

CitNOW Group made a strong start in its first year of partnership, raising nearly £16,000 by close of our financial year. This achievement marked the highest-ever amount raised for a charity.

One of their stand out fundraising activities was to take on the Thames Path Challenge with gusto, where 16 colleagues proudly wore their Dreams Come True t-shirts and walked 25km from Taplow to Henley-on-Thames and raised close to £6,000 which was doubled with match funding. Teams from the Wokingham and Stirling offices also supported the partnership through the 5K Inflatable Challenge, Kiltwalk, Christmas Quiz and Raffle, staff service donations and office clear-outs.

The CitNOW Group Ignite conference helped bring the cause to life internally, with Lisa speaking alongside our Ambassador Will Bayley MBE. The first year has created a strong base for continued fundraising, wider staff engagement and future partnership growth as we have successfully been selected as their charity partner for 2026/27.

"Over the last year we have raised nearly £16,000 for Dreams Come True. This marks our highest-ever amount raised for a charity, and it's a powerful reflection of how Dreams Come True has helped bring the cause to life for our entire team." – Laura Haskins, Chief People Officer at CitNow Group



Hall & Partners and C Space

Hall & Partners and C Space raised close to £5,000 through event participation such as attending our Dreams Come True Quiz, and through their team engagement and creative workplace fundraising. We were particularly inspired by their Rate My Bake fundraiser and very impressed by their commitment to our events – especially Santa and City 5km run and the Hackney Half marathon.

The partnership also had practical impact through volunteering at Chilfest, where Dreams Come True was charity partner. Volunteers helped support the event, raise awareness and contribute to over £5,000 being raised across the festival.





Fullers Smith & Turner

Fuller's raised over £28,000 for Dreams Come True through its Country Premium Pubs children's meal donation mechanic, with 40p from every children's meal donated to the charity.

This wonderful partnership has created reliable income through a simple customer-facing model, helping support dream delivery while building awareness across hospitality settings. To help bring the partnership to life in pubs, we created an engaging printable children's activity sheet, giving families a simple way to connect with the charity and some fabulous entertainment.

We are very grateful for Fuller's support in year one and look forward to continuing the partnership into year two.

Tax Systems

Tax Systems supported Dreams Come True by bringing fundraising into key workplace moments across the year. Their summer party in June gave an important engagement opportunity, with our CEO Lisa and our Ambassador **Will Bayley MBE** attending to speak at the event and meet colleagues. The Christmas party was a particular fundraising success where a raffle raised nearly £2,000 and was match funded, turning a team celebration into meaningful support for dream delivery. We are looking forward to working with the Tax Systems team into 2026/27.



Corporate Foundations

Access Foundation

For the second year running we were fortunate to receive funding from the Access Group Foundation thanks to an application we submitted to the Trustees. The Access Group Foundation focus of digital inclusion enabled us to support Stephen Hawking Special School, Tower Hamlets, London helping children with severe or profound multiple learning difficulties access technology designed around their individual communication and developmental needs.

Over 12 months, 96 pupils will be supported thanks to the provision of Eye Gaze technology, AAC-enabled iPads or other language devices, and switch-adapted toys. These tools will help non-verbal, disabled children communicate, participate, build confidence and experience greater joy and independence using eye movement technology. A vital dream providing much needed equipment to children in great need.

Impact will be measured through a structured six-month survey, capturing progress across communication, confidence, social interaction, physical participation and joy or excitement.

TELUS

TELUS Croydon Community Board awarded a £12,000 grant to Red Gates School in Croydon, helping create a lasting sensory and therapeutic resource for children with autism, significant learning disabilities and complex needs.

The funding provided a life-size sensory pin board and an extra-large trampoline, benefiting the school's 160 pupils and future generations of children. These specialist resources support communication, regulation, movement, confidence and inclusive play, enabling pupils to engage in ways that are meaningful to them. TELUS' support is creating a lasting positive impact for pupils, families and staff.

New Dreams Come True events for 2025/26

We hosted two Dreams Come True initiated events this last year; our very own quiz and a corporate padel event. Our quiz, hosted by our very own natural quiz compere Pete Lockhart, took place at Howden and was attended by 120 of our corporate contacts and new friends to the charity. Thanks to table sales and a silent auction we ran on the night we raised £11,000 and had a lot of fun along the way.

A padel event, held at Rocket Patel Battersea in November, was sponsored by M&G Investments and thanks to the corporate attendees raised £2,000 towards one of our urgent dreams.



Onboarding new partners for the next financial year 26/27

Loveholidays

Loveholidays first fundraised for Dreams Come True in 2023 and reconnected with the charity at the end of 2025/26 to formalise a new corporate partnership which will both raise funds for Dreams Come True alongside a programme of skills sharing where the Loveholidays team will volunteer its time to help the charity and its people build its programmes of work across marketing, HR, finance, IT and more.

Both programmes of work have already started in earnest with colleagues already raising over £1,000. The team has developed a fundraising roadmap for 2026/27, including bake sales, raffles and other employee-led activities. We are excited to be working with and building plans into 2026/27 to support our dream making and volunteering programme of work.

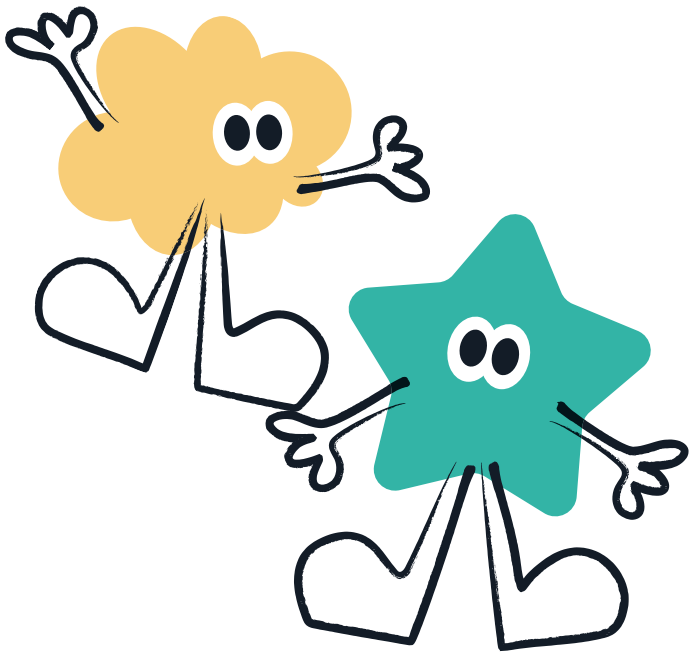
ESG / Essex Services Group

In April ESG joined Dreams Come True as a new charity partner, bringing fresh potential to the corporate programme. ESG has started building momentum through monthly company fundraising, crafting a fantastic monthly events calendar to keep employees engaged. Events range from golf days, to quizzes to company sports days.

IPM Facilities

Also in April IPMF began its partnership with our charity and alongside fundraising brings practical value pro bono gift in kind support to our makeover dream programme of work through its landscaping, ground maintenance and contractor network. Yet more wonderful support for which we are incredibly grateful.

> “We’re thrilled to be partnering with Dreams Come True as our official charity partner. The life-changing moments they create for children and families are truly inspiring, and our team has embraced the cause with real passion. We’re excited to build on this momentum and see the impact we can make together in 2026.”
>
> **Clodagh Beatty, Head of Talent Management, Learning & DE&I at Loveholidays**





2025/26 corporate fundraising reflections

We are enormously grateful to every corporate partner which supported Dreams Come True in 2025/26. This year has shown the real breadth and value of corporate support, from major fundraising partnerships such as **the Big Table Group, BSI, Tradeweb and Howden**, to growing relationships with partners including **CitNOW Group, Fuller's, Tax Systems, Loveholidays, RealVNC, Hall & Partners, C Space, ESG** and **IPM Facilities.**

As our corporate programme continues to grow each year, every partner we work with and new partner we welcome helps us extend our reach, strengthen our networks and create more opportunities to deliver dreams for children and families across the UK. Whether through national fundraising campaigns, customer donation mechanics, corporate gifts, challenge events, workplace fundraising, gifts in kind, volunteering, hospitality support, introductions or one-off moments of generosity, each contribution has helped us bring joy, hope and lasting memories to children and families.

As we look ahead, corporate partnerships will continue to play a vital role in helping us reach more children, deliver more dreams and grow a wider community of supporters. With several partnerships already building momentum into 2026/27, and new opportunities being explored, we are excited to continue working with companies who share our belief that every child deserves moments of magic.



AllStars Charity Champions raised almost £12,000 this year alone

Challenge events: bigger than ever

This year marked a significant period of growth for Dreams Come True's Challenge Events programme, with more supporters than ever taking on extraordinary challenges to help make dreams come true for children living with serious illness, disability and adversity.

From marathons and hikes to swims, skydives and obstacle races, our supporters embraced an incredible range of events throughout 2025/26. Every charity place across our programme sold out, with demand continuing to exceed availability and waiting lists becoming the norm for many flagship events.

This growth reflects the increasing strength of our supporter community and the rising profile of Dreams Come True.

Standout moments

The **London Marathon** once again proved to be our largest fundraising event of the year. Within the 42 strong team we welcomed runners from **Howden, Tradeweb, Weightmans** and **the Big Table Group** alongside our very own **Pete Lockhart** who, with his daughter raised more than £10k – making them our top London Marathon fundraiser.

2025 also saw several exciting additions to our portfolio. Hackney Half Marathon became our largest-ever half marathon event, with 49 runners proudly showcasing our new brand vests while raising more than £25,000.

The Big Half, Great North Run and Berlin Marathon all exceeded fundraising targets and attracted waiting lists.

Special shout outs must go to

- **Kevin Aitchison** who completed the Amsterdam Marathon (his first marathon) raising an incredible £9,000!
- **James Spice** who completed Paris Marathon in April 2025, Berlin Marathon in September 2025 and the Rome Marathon in March 2026
- **Louis Way** who took on London, Berlin and Barcelona (4k) marathons in 2025/26 and remains one of our Superstar supporters and amazing ambassadors for the charity



Santa in the City 5km run was a new initiative for 2025 and saw 35 DreamTeam Santas take to the streets

Louis said: "You don't need to be an elite runner to make a big difference, just someone with a big heart and a good cause. The idea of pushing myself while doing something meaningful for a cause that brings happiness to children facing the toughest of circumstances truly inspired me." - Louis Way - London, Barcelona & Berlin

We are incredibly grateful to the fundraisers who support us through multiple events and continue to raise funds year after year.

One of the year's other sporting highlights was the continued support of **UK Charity Allstars Hockey & the Dreams Come True (ice) Hockey team**, who celebrated their 17th consecutive year supporting Dreams Come True. The team embraced the new brand colours, defended their title to become the 2025 AllStars Charity Champions while raising almost £12,000 this year alone, contributing to more than £135,000 raised since the partnership began in 2008.

Santa in the City 5km run was a new initiative for 2025 and saw 35 DreamTeam Santas take to the streets in locations across the country. These fun, accessible set of events were hugely enjoyed by everyone taking part and definitely one for the 2026 festive period! Our biggest superstar supporter was Tom Woollaston raising a whopping £1,417. But shout outs are also massively due to trustee Rachel Humphrey (over £800) and the teams from Hall & Partners/CSpace, Loveholidays, the Big Table Group and Individual Restaurants who showed wonderful commitment to our event.

.



Building the #DreamTeam

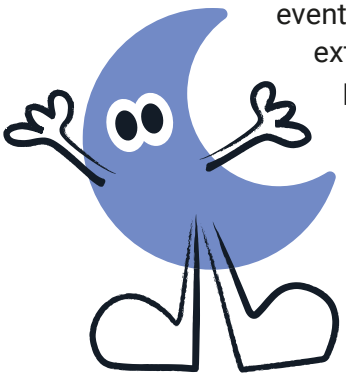
Alongside growth in participation, we have focused on building a stronger and more connected fundraising community. New supporter engagement channels, including the launch of our dedicated team_dreamscometrue Instagram account. private Community & Events Facebook group, and introducing WhatsApp groups & communities have helped strengthen the #DreamTeam identity and encourage supporters to share and support their journeys together.

Corporate participation has also increased significantly, with more teams and workplace fundraisers taking part in challenge events as part of wider corporate partnerships.

Looking ahead

As demand continues to grow, we are expanding and diversifying our events portfolio for 2026/27. New additions include Brighton Marathon, Tokyo Marathon, Chicago Marathon and Dublin Marathon.

For September 2026 we are also excited to launch the **Atlantic Velodyssey**, an inspiring flagship cycling challenge Bordeaux to Bilboa over four days, 350 miles and rising 3,500m elevation. Launched and led by our CEO, Lisa King this event will provide supporters with a unique endurance experience whilst raising vital awareness and funds for the charity.



The continued success of our challenge events programme reflects the extraordinary dedication, passion and generosity of our supporters. Every mile run, climbed, cycled and swum helps bring joy, confidence and life-changing moments to children and young people across the UK.

Communities making dreams come true

Community fundraising continues to play an ever-increasing and important role in supporting Dreams Come True, with schools, clubs, businesses and local groups across the country coming together to raise vital funds in creative and inspiring ways.

Throughout the year we saw incredible generosity from long-standing supporters as well as new organisations choosing to champion the charity for the very first time.

Highlights included **Mountain Ash Golf Club** raising £5,000 through its annual golf day, **Beckenham Shotokan Karate Club** contributing £2,000 through its yearly event, and **Shaun Santer's Race Nights** generating an impressive £2,300 in November alone.

Our supporters also demonstrated the power of grassroots fundraising through bake sales, non-uniform days, auctions, golf days and workplace fundraising initiatives. Partnerships with organisations including **Sherwin Publications, The Hills Group Limited** and **Hadleigh Conservative Club** helped generate valuable unrestricted income to support dreams across the UK.

In addition, we were joined by fantastic volunteering teams from the **Big Table Group, Hall & Partners** and **Interr** at **Chilfest** the ultimate 80s and 90s tribute and throwback music festival, raising £5,100 in vital funds and awareness for the work we do through running a raffle, chatting with festival-goers, spreading the word, and helping with fun activities. It was a wonderful volunteer engagement activity.



Pupils across the school are leading a variety of imaginative fundraising initiatives

Inspiring the next generation

Schools continued to be a particularly important area of growth during the year.

Following a competitive application process, Dragon School, Oxford selected Dreams Come True as its Charity of the Year for 2025/26. Pupils across the school are leading a variety of imaginative fundraising initiatives, including bake sales, colour runs and entrepreneurial challenges designed to turn small investments into meaningful fundraising totals.

We were also delighted to reconnect with several schools that have previously supported Dreams Come True, helping to rebuild relationships and encourage future participation in campaigns and fundraising activities.

Growing for the future

Community fundraising remains an area of significant opportunity for Dreams Come True. During the year we began taking a more proactive approach to supporter engagement, reintroducing outreach to schools and community groups while strengthening relationships with loyal long-term supporters.

As we look ahead, our focus will be on growing sustainable community partnerships, increasing school engagement and creating more opportunities for supporters to fundraise in ways that feel personal, creative and locally driven.

Every coffee morning, golf day, race night and school fundraiser helps us continue delivering dreams that transform lives.

25 x 25: celebrating World Dream Day

Our 25 x 25 campaign was created to celebrate World Dream Day on 25 September and aimed to raise £25k because no child in 2025 should be facing serious illnesses alongside poverty. We linked this campaign to a specific dream - transforming an unused outside space at Elleray Park School, Merseyside into a wonderful sensory garden for 120 children with additional needs.

The campaign encouraged supporters to take part in simple, accessible fundraising activities, or join one of our September events all of which had a '25' focus. Thank you to Leo Burnett for its support, yet again, in creating a wonderful digital campaign asset to support and drive our campaign:

And a further thank you to our **Ambassadors Will Bayley MBE** and **Bly Twomey** both of whom created a bespoke video to support and drive the campaign.

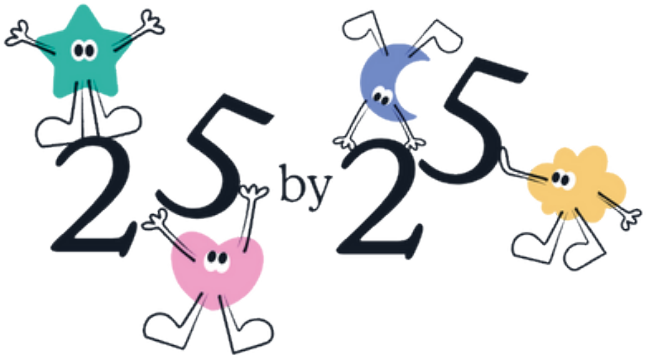


Thanks to some great support from our friends we happily surpassed our target. **CitNOW Group** arranged its very own 25km walk along the Thames path raising over £4,700, whilst **AllSaints in Brighton** arranged a number of events to support the campaign including running 5k a day for 5 days and hosting a charity day with everything from a raffle to living mannequins and tattoos. We also received trust donations and a donation from a major donor resulting in over £30,000 being raised and the creation of a much needed beautiful outdoor space for the children at Elleray Park School.

Beyond fundraising, the campaign helped re-engage schools that have previously supported Dreams Come True and opened new conversations with future supporters. The activity generated valuable awareness of our work among young people, families and local communities.

The school initiative was a "Dreamy Pyjama Day", where pupils and teachers have uniforms for pyjamas in exchange for small donations. Schools across the country embraced the campaign enthusiastically, raising both funds and awareness for Dreams Come True.

The 25 x 25 campaign formed part of a wider strategy to strengthen grassroots fundraising and inspire the next generation of supporters. While participation levels highlighted opportunities for





The school initiative was a “Dreamy Pyjama Day”

future growth, the campaign successfully re-established connections with schools and laid important foundations for future World Dream Day activities.

Building on the momentum from this year, we are now developing plans to expand participation in 2026, with the ambition of reaching more schools, inspiring more young people and creating an even bigger celebration of dreams across the UK.

Individual giving

Individual giving is currently a relatively small income stream for our charity, but it represents a significant opportunity for future growth. Our new Head of Fundraising who will join us at the start of 2026/27 has the mandate to grow this programme of work and has ambitious plans and some funds held for investment. We are excited about the potential to substantially increase support from individual donors and activate our Dream family community.

Throughout 2025/26, we distributed 22 newsletters across our five audience groups during the year and successfully grew our marketing database by 13% - all extremely positive steps and gave us our first green shoot signs of opportunity and growth potential. These communications included a dedicated newsletter for our whole community which featured fundraising appeals, regular charity updates, and inspiring dream stories.

Cornerstones of our individual giving programme included three appeals throughout the financial year – National Children’s Day in May, World Dream Day in September and Christmas.

Major donor highlights

We raised £85,000 to support Dreams Come True's programme of work thanks to our generous high networth supporters. Our sincere thanks to David King for his £20,000 contrition to support our 25x25 campaign. It is also thanks to David that we have been given two further introductions – Susie Orchard and also the SDH Charitable Trust both of whom we would like to extend our huge thanks to for their generous donations in 2025/26.

For a second year running we have been very lucky to receive funding from **The Harrison Frank Family** Foundation for which we are incredibly grateful.

It is thanks to these vital funds from our much valued supporters that we are able to deliver our programme of life-enhancing dreams for children in the greatest of need.

Trust fundraising

We delivered a strong programme of trust income in 2025/26 by working in partnership with Ability Fundraising and through our own Dreams Come True trust initiatives programme of work. Over the course of the year we raised over £150,000.

We would like to pay particular thanks to The **Health Lottery Foundation** for its donation of £75,000 and we are proud to spotlight this support on page xx of this annual report. As a long standing trust supporter to Dreams Come True we would like to thank the **Chaldon Trust** for its ongoing support.

And as a final note of thanks we extend our heartfelt gratitude to the **Barneswood Trust,** which has supported Dreams Come True for many years. We released our final grant payment from Barneswood to support our 2025/26 dream making work. Cindy and Scott you have been dear supporters to our charity and we are deeply indebted to you both for your support.

There are too many trusts to mention them all in name but would like to extend our sincere thanks to all the trusts which have supported our dream making programme of work in 2025/26 – you provide a backbone of support which ensures we can deliver wonderful dreams to children across the country. Thank you.

Legacy income

In 2025/26 we have seen a further reduction of legacy income received in the year. In 2024/25 we received just over £75,000 – this year 2025/26 we received just over £50,000 of legacy income.

Prior to the year end we were made aware that we were a beneficiary of a large estate and post year end understand that our share may amount to £230,000. Due to the uncertainty around the final measurement of the amount receivable, this has not been recognised in the financial statements but should be received in the year ended 2026/27.



Finance update

Dreams Come True ended its 2025/26 financial year on a strong footing, successfully improving both its financial position and its operating model. A key milestone was the introduction of a new financial coding system, giving management and staff the data they need to make confident, strategic decisions that directly benefit our mission. By continuously strengthening our finance function, we are building a sustainable and scalable charity - one that is equipped to navigate broader economic challenges.

Revenue mix

Corporate partnerships remain the key income generating channel for the charity, highlighted by the programme representing roughly 36% of total funds received. Trusts, due in part to the sizable contribution from The Kentown Wizard Foundation, were the second biggest contributor, followed by our challenge events programme. Areas of work that saw the largest percentage growth year on year were our gifts in kind contributions and our trust and corporate work streams.

Our new coding system

A substantial amount of investment, in the form of staff time, especially from the fundraising team, has been given to the re-coding project. Following the preparatory work in 2024/25 the new coding system, drawing on best practice from the Charity Commission and better suited to our cost centres and income streams, was launched in quarter three of this financial year. During quarter four the coding system was embedded across our teams and tested ongoing. At the end of the year, as the new system became established across our areas of work, the benefits have become positively apparent – more timely reports, greater accuracy and a better understanding of performance and income prediction.

Reserves and financial health

For the first time in several years the charity is ending this financial year with a small free reserve figure; an excess of the reserve target of five months. This is yet another indication that the charity is on a stronger financial footing and that the sustainability of our operations are not facing the same pressures as yesteryear.

Add in to that our new Head of Fundraising will be joining the charity in April 2026 and her focus will be primarily on building new strands of income generation, alongside our commitment to growing gift in kind/pro-bono offering, and we start to develop plausible ways to mitigate financial risk and volatility; from both an income and expense perspective.



Financial investments

This financial year the charity opened an account with Insignis Cash, a product that allows Dreams Come True to maximise the rate of return of funds held in reserve. Through the implementation and use of Insignis Cash we have been able to double the returns previously earned through our high street bank. The majority of funds are held in a 95 day notice account, which dovetails with our line of sight on cash flow forecasts. All funds across our varying banking institutions are 100% FSCS guaranteed.

Risk management

We have maintained an ongoing quarterly review of the risk register with the same four risks being monitored more closely due to their being classified as 'Major' on the register:

1. Loss of key staff
2. Weak economic environment (competitive fundraising climate)
3. Putting children/ young people at risk
4. Cyber security

- **Risk 1:** The loss of key senior staff remains a major risk. Time and resources continue to be allocated to the improvement of staff engagement. We will be launching a People Strategy in the second half of 2026/27.

- **Risk 2:** The UK economy continues to be a significant risk for the charity which in turn has the potential to have a negative knock-on impact to the funds we can generate. We are hopeful that the recruitment of the Head of Fundraising, starting at the very beginning of 2026/27, will help us build a strategy to manage this risk and build new channels of income generation.

- **Risk 3:** We are satisfied with the mitigation measures in place at present. The Safeguarding Policy was reviewed in 2025/26 which ensures our practices are current and fit for purpose.

- **Risk 4:** We undertook a pro bono cyber security audit thanks to our corporate partners CyExcel (Weightmans). The audit identified a low level of risk.
    - o *Strengths:* No vulnerabilities, no expired certificates, no email security issues, no mentions identified on dark web and no domain impersonation.
    - o *Areas for Improvement:* Digital hygiene. Removal of old user accounts.
    - o *Next steps in 26/27:* We will audit the use of password managers across the organisation, re-distribute the associated policy and ensure all inactive user accounts are deleted/removed.

In addition to the maintenance and application of the risk register, senior management run bi-weekly liquidity snapshots and forecast six month liquidity through a detailed cash flow forecasting model.

Our finance function continues to enjoy the support from an engaged Finance Committee thanks to trustees Neil Smith, Patrick Leoni Sceti (stepped down in March 2026) and Christina Sandkuhler (appointed March 2026); all of whom bring a wealth of knowledge, rigour and expertise to the financial health of Dreams Come True. In addition we are thankful and grateful for the support and hard work undertaken by both our external bookkeeper (Valerie Pacifico) and our accountancy partner Azets.



Human resources update

The charity made a sustained effort throughout the year to widen and develop its HR function. We held workshops to revisit our mission and vision and undertook a piece of work together with external input to create a suite of four shared values. The charity's first staff survey in six years was built in 2025/26 and issued in the first quarter of 2026/27. In addition to this, the charity now has a suite of reporting indicators for its HR function and accompanying content for quarterly board reports.

The key metrics for the year were:

- Turnover: 12 month turnover rate of 36%; 6 month turnover rate of 9%. These turnover rates, though slightly above industry standards, were an improvement on 2024/25 and must be viewed in the context of an 11 staff team
- Absence rates fluctuated between 15 and 30 days a quarter; acceptable for a team of 11 full-time employees
- Employee tenure at the financial year end was an average of 3-4 years with the charity

Training

We continue to look for ways to upskill and develop our staff and the delivery of a pro-bono AI workshop early in the year proved valuable to the team.

Given our work with vulnerable children and adults, safeguarding training continues to be a focus for all staff, regardless of whether they are a dream team member or not. Our internal safeguarding team does a great job in delivering bi-annual training sessions to staff, with a mixture of theoretical and practical examples followed by a test of the content covered.

Into 2026/27 we will ensure individual staff development goals are an area of even greater focus. We have adjusted our employee objective forms to put the spotlight on personal development opportunities and how they tie into, and ultimately support, the organisation's wider strategic goals alongside supporting any areas of personal development members of the team may have.

Pension review, refresh and relaunch

In November 2025, after a review of our current provider and opportunities available in the market, we moved to a new pension plan and provider. Previously staff were on a relief at source pension plan, which was inefficient from a tax perspective for both employer and employee. The new salary sacrifice scheme has seen both parties pay lower national insurance contributions whilst also lowering the taxable pay for employees. In addition to this, there were savings to be made on admin fee charged by the pension manager. The implementation of this scheme has been very well received by all members of the team.

Policies

A number of policies have been enhanced during the year, with staff and/or government reform, being the catalyst for those changes. A list of the policies we have changed/updated include:
Code of conduct – An improved policy was finalised and published at the end of January to better reflect our suite of new values and our day to day practices.
Unpaid leave – This policy was updated after a request from a member of staff and coincided with the removal of the 'waiting days' government directive.
Extended leave – This policy was created after a member of the team who has been in post +five years made a request for extended leave. We have been able to arrange suitable cover and award this to our dream team member and will ensure this benefit is available to all staff on the proviso the charity can manage the temporary loss of staff cover and its business is not affected.

Safeguarding policy – Reviewed and relaunched.
TOIL – Reviewed and relaunched.
Bereavement policy – Reviewed and relaunched.

As we look to 2026/27 we will take a keen look at our policy schedule and will begin the new year with a focus on creating our first AI policy and relaunch our GDPR policy.

Some thank yous

We continue to enhance our internal HR capabilities by partnering with **pro-bono consultants** and leveraging the expertise of our **Board of Trustees' HR professionals**, both of which continue to be invaluable and effective resources for the charity. We would like to share our sincere thanks to our expert volunteer **Pippa Farrell** who is a much-valued source of support to the team at Dreams Come True and who has added much value ongoing. We look forward to working with both Pippa and our Trustees to develop and implement Dreams Come True's first ever People Strategy during 2026/27.

Thank you to our Dream team

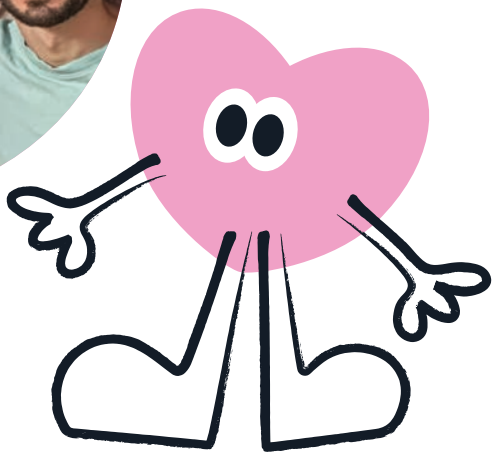
As a thank you to the team at Dreams Come True we closed the year announcing we were in a position to issue a pay award of **3% cost of living salary increase** from the start of 26/27. Whilst we recognise this increase remains modest it is an improvement on the award from the previous year and very pleasing to be able to deliver an inflationary rise given the challenges faced in today's economic climate.

Here are some of the photos of the team enjoying our bi-monthly all staff team meetings in 2025/26.





Team enjoying our bi-monthly all staff team meetings



Trustees

Appointing a new Dreams Come True Chair

At the end of 2024 **Simon Linares** informed the Board of his intention to step down as Chair once a replacement could be identified. Simon's commitment to Dreams Come True was such that not only did he give the Board considerable notice of his intentions but he also indicated that he was prepared to remain as a Trustee after the appointment of a new Chair to assist with transition and effective integration.

The notice given by Simon allowed the Board to give careful consideration to the requirements of a Chair going forward and agree a brief which would then be shared with the selected search partner, as well as potential candidates. The Nominations Committee also drafted a letter requesting referrals/recommendations which all Trustees shared with their contact network.

An exhaustive interviewing approach began in the Spring/Summer of 2025. By end of 2025 the Nominations Committee, along with two additional Trustees, had narrowed the search to two preferred individuals. At the final Board meeting of 2025/2026 in March 2026 Christina Sandkuehler was nominated and unanimously voted in as Chair by the Board.

Simon will remain with Dreams Come True as Trustee for the first six months of the 2026/27 year (specifically until Autumn of 2026).

Simon Linares – stood down as Chair (remaining on the Board as Trustee)

"As I step down as Chair after six years, I do so with enormous pride in all the charity has become. Dreams Come True today supports more children than ever – bringing moments of magic, joy and hope into the young lives that need and deserve it the most. The growth in both reach and variety of offering over recent years has been extraordinary. It has been a privilege to have played a part in that journey and have been lucky that we have such incredible supporters.

"I have every confidence that the charity will continue to go from strength to strength, guided by strong leadership, a deeply committed Board and the support of many partners and friends. Above all, our mission remains steadfast – to help children facing serious illness, disability, or disadvantage to dream big and experience unforgettable moments of happiness.

"On behalf of the Board and with personal thanks I extend my deepest gratitude to all who support Dreams Come true. Your belief in our work makes everything possible. I am excited and optimistic to see what Christina, Lisa, the Board and the team achieve in the months and years to come."

Thank you Simon from us all at Dreams Come True. Your vision and commitment to our purpose has seen the charity grow to where it is today. During some challenging times you have stood by our charity and remained steadfast in your commitment to building Dreams Come True ongoing. We are very grateful to you for that support and to your vision. We will miss you but will keep you as a dear friend to making dreams come true for children in the greatest of need.

Patrick Leoni Sceti – stood down

We would like to extend our sincerest thanks to Patrick for being such a wonderful supporter to Dreams Come True – both as a Trustee and member of our Finance Committee but also as a major donor to our dream programme of work.

Patrick says: "The past eight years, which I was both honoured and lucky enough to spend as a Trustee of Dreams Come True, have been the most fulfilling and rewarding time of my life. What I have witnessed in these eight years

from the amazing team at Dreams Come True, bringing attention, care and joy to some of the most disadvantaged and seriously ill children in our society fills me with pride. Whilst no longer a Trustee, my family and I will continue to support their cause in every way we can in the future and will forever be grateful for the impact they have on so many children every single day."

His steadfast support, spanning nearly a decade, has been critical to the charity, particularly during challenging times of yesteryear. It is no exaggeration to say that Patrick's support has been pivotal in the success the charity achieves today. Thank you Patrick – from the bottom of our hearts - for all you, and your wife Giulia, have given to our charity. You are our dear friends and forever part of our dream team.

Gavin Lyons – stood down

Thank you to Gavin for standing as our Trustee for the last two years and being a member of the Finance Committee also. Thanks to the introductions you have given Dreams Come True we are lucky to have been able to grow our programme of corporate supporters, for which we are very grateful indeed.

Annabelle Vaughan – extension of Trustee position by one year

Annabelle has served as a trustee for nine years as of April 2026. She kindly agreed to remain on the Board for a further year to provide continuity during this period of transition especially given the unique safeguarding and legal expertise that she brings to Dreams Come True.

Annabelle is a passionate supporter of our cause and has contributed considerable expertise, insight, and wise counsel throughout her tenure.

We are extremely grateful for everything Annabelle has done to support the growth and development of Dreams Come True, and we are delighted that the charity will continue to benefit from her experience for another year.

Susan Martindale - appointed

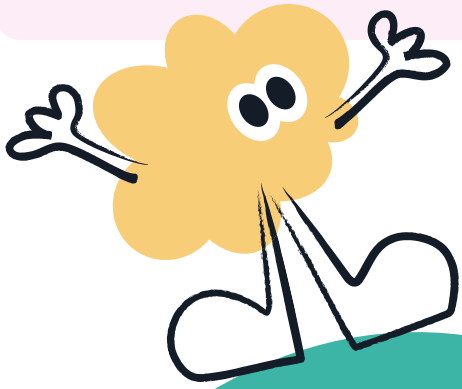
Susan joined our Board in October and is an experienced executive and passionate advocate for people and purpose. As Group HR Director and Executive Committee member at Mitchells & Butlers, she leads the People strategy for a 47,000-strong workforce, shaping a culture that drives sustained business success.

With a career rooted in hospitality, Susan brings broad commercial expertise across HR, operations, procurement and transformation. Her governance experience includes serving on the Remuneration Committee, the M&B Charity Board and previously as a trustee on the company's Pension Board.

A qualified coach and dedicated mentor, Susan is committed to unlocking potential in others. She spearheaded M&B's award-winning youth strategy, delivering inclusive apprenticeship programmes from entry-level to master's degree, with a strong focus on social mobility and long-term career pathways.

Her values-driven leadership and deep understanding of organisational culture make her a valuable contributor to boards focused on people, education, and community impact.

Welcome Susan to our team – we are thrilled to have you join Dreams Come True and look forward to working with you in the year ahead.



Statement Of Public Benefit

We work to a set of charitable objectives, agreed with the Charity Commission that comply with section 17 of the Charities Act 2011. These objectives pay due regard to the Charity Commission guidance and as such explain the public benefit of what we do linked to the number of dreams we grant and the positive impact of each dream on the wellbeing of the child and their family.

Charity Fundraising

We are registered with the Fundraising Regulator and commit to our fundraising being legal, open, honest and respectful, meeting the standards set in the Fundraising Code of Practice.

Risk Management

The Board of Trustees has delegated responsibility for risk management to the Finance and Risk Committee. The full Board reviews the highest standing risks, at every board meeting, along with all strategic risks. The Chief Executive and Head of Finance and Resources review monthly, in detail, all financial, operational, regulatory, and reputational risks.

The Board of Trustees have appointed a Trustee with oversight for child and vulnerable adult protection and data protection.

Key risks and our plans for mitigation are:

1. Loss of key staff
2. Weak economic environment (competitive fundraising climate)
3. Putting children/ young people at risk
4. Cyber security

Loss of key staff

Loss of critical staff is noted as a risk to the charity. This is mitigated by regular staff meetings, reviews, objective setting and will be enhanced in 2026/27 when the charity launches its first People Strategy.

Challenging economic and fundraising climate

A challenging fundraising environment remains one of the main risks currently posed to the organisation. This risk is mitigated through effective forecasting, monthly and quarterly financial reviews alongside the development of diversifying income streams and building sustainable channels of income generation which will begin in earnest with the appointment of the new Head of Fundraising at the start of 2026/27.

Putting children/young people at risk

Noted earlier in the report, safeguarding is a key area of note within our dream delivery programme. Our work with children and young people living with serious and life-limited conditions places on us a particular duty of care to ensure that our children are safeguarded through their experience of dream fulfilment. We mitigate risk by: having a Safeguarding Policy (along with other supporting policies) which is reviewed and updated annually; regular training for staff and volunteers; risk assessing all dream requests to ensure that dreams can be fulfilled safely; Designated Safeguarding Lead and Deputy in place, and using only trained professional staff to work with children and families in organising and delivering dreams; along with DBS checking all staff, volunteers, Trustees, and suppliers who have contact with families.

Cyber security

Noted earlier in the report: we undertook a pro bono cyber security audit thanks to our corporate partners CyExcel (Weightmans). The audit identified a low level of risk.

The Finance and Risk Committee scrutinises our financial performance at quarterly meetings to ensure that progress against income and expenditure targets is being met. It makes recommendations to the full Board at their meetings regarding the allocation of surpluses to ensure that the twin targets of financial stability through adequate reserves and charitable impact through increasing our dream delivery are met. This financial year the charity has put in place a nine-month rolling forecast for its cash position. Work is underway for this to be extended to twelve months.

Financial Review

Dreams Come True ended the year with a net income of £93,401 (surplus 2025: £48,848). In 2025/26 there has been a greater need to focus expenditure on fundraising efforts due to the increasingly difficult economic environment and the requirement of the charity to build its income generation and minimum reserves. This is expected to decrease in 2026/27 as more sustainable income is built. Over the year we have continued to deliver across our four areas of dream delivery: **Small change, Big impact; Reimagined Community Spaces; Home Makeovers and Getaways,** with our dreams spending being £752,987 (2025: £704,707).

Reserves

Level of reserves at year end
Unrestricted reserves stood at £383,283 (2025: £331,459) with a restricted fund position of £201,239 (2025: £159,662). The unrestricted funds figure equates to a multiple of 5.3 times monthly operating costs and 3.24 times monthly operating costs when including dream spend. This sits in line with our target range of 3-5 months on both calculations and is a number the Finance Committee is comfortable with.

The target level of unrestricted reserves is equivalent to £213,000 - £490,000. Despite seasonal fluctuations in expenditure and income, this level was met and maintained throughout the financial year.

Looking ahead to 2026/27, Dreams Come True will work towards building reserves by increasing fundraising activities and seeking to create new partnerships with donors, who are willing to provide unrestricted funds, whilst continuing to manage operational overheads. The target level of reserves will remain at 3 to 5 times monthly operating costs and will exclude any restricted reserves from the calculation.

The reserves policy is reviewed by the Finance Committee on a bi-annual basis to ensure that the policy continues to be relevant, as the charity develops or changes its strategy and activities. Changes to the policy will be recommended by the Finance Committee to the Board of Trustees.

Should the reserves level fall below target, consideration is given to whether this is due to short-term circumstance or longer-term reasons which might trigger a broader review of finances and reserves. The Head of Finance and Resources is responsible for providing a cashflow forecast that explains how and when reserve levels will return to the target figure should they ever temporarily fall below.

Reasons reserves are held:
The Board of Trustees, Chief Executive and Head of Finance and Resources identify the need for access to reserve funds and confirm that their use is consistent with the purpose of the reserve, as described within the reserves policy. Primarily this has been to ensure long-term stability by providing a buffer against unpredictable income drops and in a worst case scenario the necessary costs to wind-down the charity in an orderly fashion. An evaluation of the time period that the funds will be required for and when they will be replenished is also undertaken.

Use of reserves can include, but is not limited to the following:

- The risk of unforeseen emergency or other unexpected need for funds e.g. an unexpected large repair bill or finding 'seed-funding' for an urgent project.
- Covering unforeseen day-to-day operational costs e.g. employing temporary staff to cover a long-term sick absence.
- A source of income e.g. a grant not being renewed. Funds might be needed to give the Board of Trustees time to act if income falls below expectations.
- Planned commitments, or designations, that cannot be met by future income alone e.g. plans for a major asset purchase or a significant project that requires the charity to provide 'matched funding'.

Plans For Future Periods

We begin the 2026/27 financial year in our strongest position yet; with healthy reserves, a positive income forecast and continued commitment from our supporters. We are delighted to welcome Christina Sandkuhler as Chair of our charity and Alex Anderson as Head of Fundraising. Christina and Alex bring a wealth of experience and fresh perspective, and their leadership will add further impetus to our ambitions for sustainability, growth and impact in the year ahead and beyond.

In 2026/27, we will once again strive to deliver a balanced budget while reviewing and improving the processes and platforms that underpin our systems and programmes of work. Strengthening these foundations will ensure we have the most effective building blocks in place to grow our dream-making programme in future years.

During the year, we will develop a three-year strategy to take Dreams Come True beyond its 40th birthday year (October 2028). This strategy will set out how we will increase, year on year, the number of children we reach through our dream-making work. Following our quarter one 2026/27 staff survey, we will also develop a People Strategy for the Dreams Come True team, which will launch in the second half of the year. There can be no more important foundation for our charity than the people who work to achieve our vision and mission.

Thank you to everyone for your ongoing support and for being by our side on this exciting journey, at a time when children have never needed us more.

Structure, Governance And Management

Governing documents

The charitable company was incorporated on 3 October 1988 and is governed by its Memorandum and Articles of Association. The charitable company is limited by guarantee and has no share capital. Dreams Come True Charity amended its objects and powers in October 2024 to better reflect its current activities.

Our Trustees

The Trustees, who are also the directors for the purpose of company law, who served during the year and up to the date of signature of the financial statements were:

S Linares (Chair – stood down 4 March 2026)
J L Franks
R L Humphrey
P W E Leoni Sceti (stood down 4 March 2026)
G A P Lyons (stood down 15 October 2025)
S Martindale (appointed 15 October 2025)
J R Peppiatt
Dr M Quallo-Wight
C Sandkuhler (Chair - appointed 4 March 2026)
N Smith
A M C Vaughan (extended term by one year)
K D Wilson

The Board of Trustees meets at least four times a year and its main purpose and activity is focused on the setting of policy, strategic direction and ensuring good stewardship of resources.

	Attendance	Out of a possible
S Linares	4	4
J L Franks	3	4
R L Humphreys	4	4
P W E Leoni Sceti	3	4
G A P Lyons	0	1
S Martindale	1	2
J R Peppiatt	4	4
Dr M Quallo-Wight	1	4
C Sandkuhler	1	1
N Smith	4	4
A M C Vaughan	3	4
K D Wilson	4	4

The work of the Board was supported by the following Board Committees and Sub-groups:

Finance and Risk Committee

First line oversight of finance and risk is delegated to the Finance and Risk Committee which meets at least quarterly. Its quarterly meetings are held in advance of the main Board meetings to which it reports its findings and recommendations. The Finance and Risk Committee also has oversight of Audit, Cash Investments, Governance and Remuneration.

Trustees who serve on the Finance and Risk Committee and their attendance is as follows:

	Attendance	Out of a possible
N Smith	4	4
P Leoni-Sceti	3	4
G Lyons	0	1

Gavin Lyons stood down as Trustee in October 2025. Christina Sandkuhler joined the Finance and Risk Committee in March 2026.

Nominations Sub Committee

The purpose of the Nominations Sub-Committee is to ensure effective succession planning and to oversee the recruitment and selection of the Chief Executive Officer and Board members. Its objective is to ensure that the Board comprises individuals with the appropriate mix of skills, experience, diversity and commitment required to govern the charity effectively. The committee is composed of the following members: Karen Wilson (Chair), alongside Simon Linares, Rachel Humphrey and Jayne Franks.

During 2025/26 the Sub-Committee held nine meetings primarily focusing on the recruitment of a new Chair with the proposed candidate, Christina Sandkühler, being voted in at our March 2026 meeting. The Sub-Committee also proposed Susan Martindale as a Trustee to the Board, who was appointed in October 2025. In addition, other Trustees have been identified by the Sub-Committee for consideration in 2026/2027.

	Attendance	Out of a possible
Karen Wilson (Chair)	9	9
Simon Linares	8	9
Jayne Franks	7	9
Rachel Humphrey	6	9

Induction and training of Trustees

A Trustee skills matrix is maintained to ensure that the Board is aware of skills gaps that might exist and to enable particular skills to be targeted when recruiting new Trustees.

The Trustee skills matrix was updated during 2025/26 listing existing skills within Dreams Come True and identifying when skills might be lost as Trustees stepped. Data on Trustee skills within similar size charities was also collected. The updated skills matrix and comparable charity data was used by the Board, along with relevant insight from Trustees, to prioritise Trustee recruitment.

Candidates undergo an appointment process involving:

- Submission of their details and a review of experience in relation to the Trustee skills matrix
- Director disqualification and DBS checks
- Meetings with the Nominations Committee, followed by meetings with Chair, Chief Executive and other Trustees (as appropriate)
- Attendance as an observer, at a full Board Meeting.

Once this process is concluded, successful candidates will be invited to join the Board of Trustees.

Induction for new Trustees includes:

- Meeting with the CEO (in person)
- Virtual meetings with SLT and staff
- Join one full in person staff meeting within 12 months of being in post
- Meeting with other Trustees
- Safeguarding training
- Provision of a Governance handbook

- Attendance, depending on previous Trustee experience, on an appropriate external course for new Trustees
- Ongoing programme of Trustee training which includes Charity Commission guidance and recommendations

None of the Trustees has any beneficial interest in the company. All of the Trustees are members of the company and guarantee to contribute to the event of a winding up.

Organisational structure and decision making

All staff working at the Charity have work from home contracts which came into play in October 2022. The Charity's work in 2025/26 was carried out by a Chief Executive and 11 staff. They are responsible for good utilisation of resources and the achievement of objectives across the operational areas of:

- Dreams fulfilment
- Marketing and communication
- Fundraising
- Finance and administration

Auditor

In accordance with best practice we have decided to tender our audit services. As such we have served notice to Azets Audit Services Limited regarding our accounting and auditing partnership. Over the first and second quarters of 2026/27, Dreams Come True will be running a competitive tender process for future oversight of our accounts and audits. We plan to formally appoint our new partner firm at our AGM on 1st October 2026.

We would like to express our gratitude to Azets for its service and support over the past eight years.

Disclosure of information to auditor

Each of the Trustees has confirmed that there is no information of which they are aware which is relevant to the audit, but of which the auditor is unaware. They have further confirmed that they have taken appropriate steps to identify such relevant information and to establish that the auditor is aware of such information.

The Trustees' report was approved by the Board of Trustees of the charity on 1st October 2026 and signed on its behalf by:



C Sandkuhler
Chair of Trustees

Statement of Trustees' Responsibilities

For the year ended 31st March 2026

The Trustees, who are also the directors of Dreams Come True Charity for the purpose of company law, are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company Law requires the Trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that year.

In preparing these financial statements, the Trustees are required to:

- Select suitable accounting policies and then apply them consistently;
- Observe the methods and principles in the Charities SORP;
- Make judgments and estimates that are reasonable and prudent; and
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

The Trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006, the Charities and Trustee Investment (Scotland) Act 2005 and the Charities Accounts (Scotland) Regulations 2006 (as amended). They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Trustees are responsible for the maintenance and integrity of the charity and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

DREAMS COME TRUE CHARITY

INDEPENDENT AUDITOR'S REPORT

TO THE TRUSTEES OF DREAMS COME TRUE CHARITY

Opinion
We have audited the financial statements of Dreams Come True Charity (the 'charitable company') for the year ended 31 March 2026 which comprise the statement of financial activities, the balance sheet, the statement of cash flows and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:
- give a true and fair view of the state of the charitable company's affairs as at 31 March 2026 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006, the Charities and Trustee Investment (Scotland) Act 2005 and regulation 8 of the Charities Accounts (Scotland) Regulations 2006.

Basis for opinion
We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern
In auditing the financial statements, we have concluded that the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Trustees with respect to going concern are described in the relevant sections of this report.

Other information
The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. The Trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006
In our opinion, based on the work undertaken in the course of our audit:

- the information given in the Trustees' report for the financial year for which the financial statements are prepared, which includes the directors' report prepared for the purposes of company law, is consistent with the financial statements; and
- the directors' report included within the Trustees' report has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception
In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the directors' report included within the Trustees' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 and the Charities Accounts (Scotland) Regulations 2006 require us to report to you if, in our opinion:

- adequate and proper accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the Trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemptions in preparing the Trustees' report and from the requirement to prepare a strategic report.

Responsibilities of Trustees
As explained more fully in the statement of Trustees' responsibilities, the Trustees, who are also the directors of the charitable company for the purpose of company law, are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error. In preparing the financial statements, the Trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements
We have been appointed as auditor under section 44(1)(c) of the Charities and Trustee Investment (Scotland) Act 2005 and under the Companies Act 2006 and report in accordance with the Acts and relevant regulations made or having effect thereunder.

A further description of our responsibilities is available on the Financial Reporting Council's website at: https://www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

INDEPENDENT AUDITOR'S REPORT (CONTINUED)

TO THE TRUSTEES OF DREAMS COME TRUE CHARITY

Extent to which the audit was considered capable of detecting irregularities, including fraud
Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above and on the Financial Reporting Council's website, to detect material misstatements in respect of irregularities, including fraud.

We obtain and update our understanding of the entity, its activities, its control environment, and likely future developments, including in relation to the legal and regulatory framework applicable and how the entity is complying with that framework. Based on this understanding, we identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. This includes consideration of the risk of acts by the entity that were contrary to applicable laws and regulations, including fraud.

In response to the risk of irregularities and non-compliance with laws and regulations, including fraud, we designed procedures which included:

- Enquiry of management and those charged with governance around actual and potential litigation and claims as well as actual, suspected and alleged fraud;
- Reviewing minutes of meetings of those charged with governance;
- Assessing the extent of compliance with the laws and regulations considered to have a direct material effect on the financial statements or the operations of the entity through enquiry and inspection;
- Reviewing financial statement disclosures and testing to supporting documentation to assess compliance with applicable laws and regulations; and
- Performing audit work over the risk of management bias and override of controls, including testing of journal entries and other adjustments for appropriateness, evaluating the business rationale of significant transactions outside the normal course of business and reviewing accounting estimates for indicators of potential bias.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

Use of our report
This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006 and to the regulation 10 of the Charities Accounts (Scotland) Regulations 2006. Our audit work has been undertaken so that we might state to the charitable company's members and trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company, the charitable company's members as a body, and the charitable company's trustees as a body, for our audit work, for this report, or for the opinions we have formed.

Azets Audit Services

13 October 2026

Debra Saunders Bsc FCA (Senior Statutory Auditor)
for and on behalf of Azets Audit Services Limited

Chartered Accountants
Statutory Auditor

Ashcombe Court
Woolsack Way
Godalming
Surrey
United Kingdom
GU7 1LQ

DREAMS COME TRUE CHARITY

STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT

FOR THE YEAR ENDED 31 MARCH 2026

	Notes	Unrestricted funds 2026 £	Restricted funds 2026 £	Total 2026 £	Unrestricted funds 2025 £	Restricted funds 2025 £	Total 2025 £
Income from:							
Donations and legacies	**2**	541,081	444,341	985,422	440,473	310,037	750,510
Fundraising event income	**3**	264,209	-	264,209	363,734	-	363,734
Fundraising campaign income	**4**	57,025	-	57,025	190,991	-	190,991
Investments	**5**	6,808	-	6,808	8,995	-	8,995
Total income		869,123	444,341	1,313,464	1,004,193	310,037	1,314,230
Expenditure on:							
Raising funds	**6**	467,076	-	467,076	560,675	-	560,675
Charitable activities	**7**	350,223	402,764	752,987	470,545	234,162	704,707
Total expenditure		817,299	402,764	1,220,063	1,031,220	234,162	1,265,382
Net income and movement in funds		51,824	41,577	93,401	(27,027)	75,875	48,848
Reconciliation of funds:							
Fund balances at 1 April 2025		331,459	159,662	491,121	358,486	83,787	442,273
Fund balances at 31 March 2026		383,283	201,239	584,522	331,459	159,662	491,121

The statement of financial activities includes all gains and losses recognised in the year. All income and expenditure derive from continuing activities.

The notes on pages 12 to 24 form part of these financial statements.

DREAMS COME TRUE CHARITY

BALANCE SHEET

AS AT 31 MARCH 2026

	Notes	2026 £	2026 £	2025 £	2025 £
Fixed assets					
Tangible assets	**12**		-		159
Current assets					
Debtors	**13**	112,415		92,273	
Cash at bank and in hand		538,082		470,168	
		650,497		562,441	
Creditors: amounts falling due within one year	**14**	(58,308)		(59,979)	
Net current assets			592,189		502,462
Total assets less current liabilities			592,189		502,621
Provision for other liabilities	**15**		(7,667)		(11,500)
Net assets			584,522		491,121
The funds of the charitable company					
Restricted income funds	**17**		201,239		159,662
Unrestricted funds	**18**		383,283		331,459
			584,522		491,121

The notes on pages 12 to 24 form part of these financial statements.

The financial statements were approved by the Trustees on 1st October 2026

C Sandkuhler
Chair of Trustees

Company registration number 02301610 (England and Wales)

DREAMS COME TRUE CHARITY

STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 31 MARCH 2026

	Notes	2026 £	2026 £	2025 £	2025 £
Cash flows from operating activities					
Cash generated from operations	**21**		61,106		1,224
Investing activities					
Proceeds from disposal of subsidiaries		-		2	
Investment income received		6,808		8,995	
Net cash generated from investing activities			6,808		8,997
Net cash generated from financing activities			-		-
Net increase in cash and cash equivalents			67,914		10,221
Cash and cash equivalents at beginning of year			470,168		459,947
Cash and cash equivalents at end of year			538,082		470,168

The notes on pages 12 to 24 form part of these financial statements.

DREAMS COME TRUE CHARITY

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2026

1 Accounting policies

Charity information
Dreams Come True is a charitable company limited by guarantee (not having any share capital) incorporated in England and Wales. Each of the Trustees is liable to contribute an amount not exceeding £1 towards the assets of the charity in the event of liquidation. The registered office address is shown on the legal and administrative information page.

1.1 Accounting convention
The financial statements have been prepared in accordance with the charity's governing document, the Companies Act 2006 and Charities Act 2011, the Charities and Trustee Investment (Scotland) Act 2005, the Charities Accounts (Scotland) Regulations 2006 (as amended), FRS 102 “The Financial Reporting Standard applicable in the UK and Republic of Ireland” (“FRS 102”) and the Charities SORP "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (effective 1 January 2019). The charitable company is a Public Benefit Entity as defined by FRS 102.

The financial statements are prepared in sterling, which is the functional currency of the charity. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention. The principal accounting policies adopted are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

1.2 Going concern
At the time of approving the financial statements, the trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. The trustees believe that the charity has adequate reserves and anticipated future income in order to maintain operations for at least twelve months from the date of signature of these financial statements. Thus, the trustees continue to adopt the going concern basis of accounting in preparing the financial statements.

1.3 Income and endowments
Income is recognised once the charity has entitlement to the income, it is probable that the income will be received and the amount of the income receivable can be measured reliably.

Donations are recognised when the charity has been notified in writing of both the amount and settlement date. In the event that a donation is subject to conditions that require a level of performance by the charity before the charity is entitled to the funds, the income is deferred and not recognised until either those conditions are fully met, or the fulfilment of those conditions is wholly within the control of the charity and it is probable that these conditions will be fulfilled in the reporting period.

Legacy income is recognised on a receivable basis to the extent that it is probable that the legacy will be received, and the value of the legacy can be measured with sufficient reliability. No provision is made in the accounts for any legacy where there is any doubt over the entitlement, certainty of receipt or measurability.

Gifts in kind are recognised when received and recorded based on an estimated value of a similar good or service available to buy.

Grant income (other income) is recognised on a receivables basis.

Investment income is accounted for when received. Tax recoverable on investment income is accounted for on a receivable basis.

1 Accounting policies **(Continued)**

Gift aid
Incoming resources from tax reclaims are included in the Statement of Financial Activities at the same time as the gift to which they relate.

1.4 Expenditure

All expenditure is recognised once there is a legal or constructive obligation to that expenditure, the outflow of funds is probable, and the amount can be measured reliably. All costs are allocated to the applicable expenditure heading to aggregate similar costs to that category. Where costs cannot be directly attributed to particular heading, i.e. support costs, these have been allocated on a 50:50 basis between charitable activities and raising funds.

Costs are categorised under the following headings:

- Raising funds are those costs incurred in attracting voluntary income.
- Expenditure on charitable activities include expenditure associated with the organisation and fulfilment of dreams.

1.5 Tangible fixed assets

Individual fixed assets costing £500 or more are initially recorded at cost, less any subsequent accumulated depreciation and subsequent accumulated impairment losses.

Depreciation is provided on tangible fixed assets so as to write off the cost or valuation, less any estimated residual value, over their expected useful economic life as follows:

Asset class	
Fixtures and fittings	25% straight line

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in the statement of financial activities.

1.6 Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

1.7 Financial instruments

The charitable company has elected to apply the provisions of Section 11 ‘Basic Financial Instruments’ and Section 12 ‘Other Financial Instruments Issues’ of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the charity's balance sheet when the charity becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

Basic financial assets

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

1 Accounting policies **(Continued)**

Basic financial liabilities

Basic financial liabilities, including trade creditors are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of operations from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

Derecognition of financial liabilities

Financial liabilities are derecognised when the charity's contractual obligations expire or are discharged or cancelled.

1.8 Taxation

The charitable company is exempt from tax on income and gains falling within section 505 of the Taxes Act 1988 or section 252 of the Taxation of Chargeable Gains Act 1992 to the extent that these are applied to its charitable objects.

The charitable company is not registered for VAT and therefore irrecoverable VAT is charged against the expenditure heading for which it is incurred.

1.9 Provisions

Provisions are recognised when the charitable company has a legal or constructive present obligation as a result of a past event, it is probable that the charitable company will be required to settle that obligation and a reliable estimate can be made of the amount of the obligation.

The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at the reporting end date, taking into account the risks and uncertainties surrounding the obligation. Where the effect of the time value of money is material, the amount expected to be required to settle the obligation is recognised at present value. When a provision is measured at present value, the unwinding of the discount is recognised as a finance cost in net income/(expenditure) in the period in which it arises.

1.10 Employee benefits

The cost of any unused holiday entitlement is recognised in the period in which the employee’s services are received.

1.11 Retirement benefits

Payments to defined contribution retirement benefit schemes are charged as an expense as they fall due.

1.12 Leases

Rentals payable under operating leases, including any lease incentives received, are charged as an expense on a straight line basis over the term of the relevant lease.

1.13 Fund Structure

Unrestricted income funds are general funds that are available for use at the Trustees' discretion in furtherance of the objectives of the charity.

Restricted income funds are those donated for use in a particular area or for specific purposes, the use of which is restricted to that area or purpose. Further details can be found in note 17.

2 Income from donations and legacies

	Unrestricted funds 2026 £	Restricted funds 2026 £	Total 2026 £	Unrestricted funds 2025 £	Restricted funds 2025 £	Total 2025 £
Donations and gifts	335,097	65,000	400,097	288,164	59,000	347,164
Legacies	52,500	-	52,500	75,234	-	75,234
Trusts and foundations	67,842	379,341	447,183	9,813	251,037	260,850
Gifts in Kind	54,771	-	54,771	19,128	-	19,128
Community	30,871	-	30,871	48,134	-	48,134
	541,081	444,341	985,422	440,473	310,037	750,510

In addition to the above, there was an estimated £232,000 (2025 - £nil) of legacies to be received that were notified before the year end.

These have not been accrued for in the accounts due to a lack of reliable measurement at year end, as per the recognition criteria given in the Charity SORP.

3 Income from charitable activities

	Unrestricted funds 2026 £	Unrestricted funds 2025 £
Running and endurance events	196,852	147,571
Walking events	3,911	6,825
Skydives	2,561	-
Other sporting events	3,007	62,582
Ice Hockey events	12,248	12,897
Dreams Come True own events	45,630	133,859
	264,209	363,734

4 Income from fundraising campaign income

	Unrestricted funds 2026 £	Unrestricted funds 2025 £
Fundraising events	57,025	190,991

5 Income from investments

	Unrestricted funds 2026 £	Unrestricted funds 2025 £
Interest receivable	6,808	8,995

6 Expenditure on raising funds

	Unrestricted funds 2026 £	Unrestricted funds 2025 £
Fundraising and publicity		
Governance costs	21,572	13,727
Advertising	15,351	23,113
Other fundraising costs	118,392	137,775
Staff costs	110,510	197,996
Support costs	201,251	188,064
	467,076	560,675

7 Expenditure on charitable activities

	Fulfilling dreams 2026 £	Fulfilling dreams 2025 £
Direct costs		
Staff costs	147,532	154,571
UK holiday dreams	49,615	40,233
Equipment dreams	60,080	86,092
Family support	144	960
Garden and bedroom makeovers	14,682	21,902
Experience days	8,278	7,827
Community dreams	249,832	191,331
	530,163	502,916
Share of support and governance costs (see note 8)		
Support	201,251	188,064
Governance	21,573	13,727
	752,987	704,707
Analysis by fund		
Unrestricted funds	350,223	470,545
Restricted funds	402,764	234,162
	752,987	704,707

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2026

8 Support costs

	Support costs £	Governance costs £	2026 £	Support costs £	Governance costs £	2025 £
Staff costs	306,027	-	306,027	240,000	-	240,000
Depreciation	159	-	159	6,562	-	6,562
Insurance	7,933	-	7,933	6,151	-	6,151
Rent	6,726	-	6,726	4,422	-	4,422
Computer support	50,407	-	50,407	44,716	-	44,716
Marketing	11,022	-	11,022	440	-	440
Other costs	20,228	-	20,228	73,837	-	73,837
Audit fees	-	19,020	19,020	-	19,020	19,020
Legal and professional	-	2,121	2,121	-	1,421	1,421
Accountancy fees	-	22,004	22,004	-	7,013	7,013
	402,502	43,145	445,647	376,128	27,454	403,582
Analysed between						
Fundraising	201,251	21,572	222,823	188,064	13,727	201,791
Charitable activities	201,251	21,573	222,824	188,064	13,727	201,791
	402,502	43,145	445,647	376,128	27,454	403,582

9 Net movement in funds

	2026 £	2025 £
The net movement in funds is stated after charging/(crediting):		
Fees payable for the audit of the charity's financial statements	19,020	19,020
Depreciation of owned tangible fixed assets	159	6,562

10 Trustees

None of the Trustees (or any persons connected with them) received any remuneration or benefits from the Charity during the year.

11 Employees

The average monthly number of employees during the year was:

	2026 Number	2025 Number
Management & admin	3	2
Dream fulfilment team	4	4
Marketing	-	1
Fundraising	4	5
Total	11	12

11 Employees **(Continued)**

Employment costs	**2026**	**2025**
	£	**£**
Wages and salaries	477,111	517,798
Social security costs	62,025	51,304
Other pension costs	24,933	23,465
	564,069	592,567

The number of employees whose annual remuneration was more than £60,000 is as follows:

	2026	**2025**
	Number	**Number**
£60,001 to £70,000	1	1
£100,001 to £110,000	1	1

Remuneration of key management personnel

The remuneration of key management personnel was as follows:

	2026	**2025**
	£	**£**
Aggregate compensation	264,805	200,500

12 Tangible fixed assets

	Fixtures and fittings £
Cost	
At 1 April 2025	13,395
At 31 March 2026	13,395
Depreciation and impairment	
At 1 April 2025	13,236
Depreciation charged in the year	159
At 31 March 2026	13,395
Carrying amount	
At 31 March 2026	-
At 31 March 2025	159

In

13 Debtors

Amounts falling due within one year:	2026 £	2025 £
Trade debtors	21,383	-
Other debtors	1,377	-
Prepayments and accrued income	89,655	92,273
	112,415	92,273

14 Creditors: amounts falling due within one year

	2026 £	2025 £
Other taxation and social security	18,715	14,729
Trade creditors	1,071	-
Other creditors	16,487	7,131
Accruals and deferred income	22,035	38,119
	58,308	59,979

15	Provisions for liabilities	2026 £	2025 £
	Dilapidations	7,667	11,500

Movements on provisions:

	Dilapidations £
At 1 April 2025	11,500
Reversal of provision	(3,833)
At 31 March 2026	7,667

16 Retirement benefit schemes

Defined contribution schemes	2026 £	2025 £
Charge to profit or loss in respect of defined contribution schemes	24,933	23,465

The charitable company operates a defined contribution pension scheme for all qualifying employees. The assets of the scheme are held separately from those of the charitable company in an independently administered fund.

17 Restricted funds

The restricted funds of the charity comprise the unexpended balances of donations and grants held on trust subject to specific conditions by donors as to how they may be used.

	At 1 April 2025 £	Incoming resources £	Resources expended £	At 31 March 2026 £
Major donor 1	15,575	-	-	15,575
Major donor 2	7,855	-	-	7,855
Admiral	51	-	-	51
BSI	22,183	45,000	(42,724)	24,459
Legal & General	10,000	-	-	10,000
Kentown Wizard	98,387	271,541	(269,964)	99,964
Access Group	123	20,000	(19,991)	132
Other	5,488	20,800	(10,836)	15,452
The Health Lottery Foundation	-	75,000	(47,440)	27,560
TELUS	-	12,000	(11,809)	191
	159,662	444,341	(402,764)	201,239

17 Restricted funds **(Continued)**

Previous year:	At 1 April 2024 £	Incoming resources £	Resources expended £	At 31 March 2025 £
Major donor 1	15,575	-	-	15,575
Major donor 2	7,855	-	-	7,855
Admiral	20,000	-	(19,949)	51
BSI	30,000	34,000	(41,817)	22,183
Legal & General	10,000	-	-	10,000
Kentown Wizard	-	191,000	(92,613)	98,387
Access Group	-	25,000	(24,877)	123
Other	357	60,037	(54,906)	5,488
	83,787	310,037	(234,162)	159,662

The purpose for each significant restricted fund is as follows:

Kentown Wizard Foundation - to fund dreams in Blackpool as part of a five year funding programme.

BSI - to fund one digital community dream and individual community dreams.

Major donor 1 - to fund community dreams.

Major donor 2 - to fund community dreams and Noah's dream

Admiral - to fund community dreams in Wales.

Legal & General - to fund the Brighton Table Tennis Club equipment and training.

Access Group - to fund community dreams in England.

The Health Lottery Foundation - to deliver five community dreams and 11 individual dreams across the UK.

TELUS - to deliver a community dream to Red Gates School, Croydon, London.

The other funds relate to a number of smaller restricted funds, including residual funds from prior year donations.

18 Unrestricted funds

The unrestricted funds of the charity comprise the unexpended balances of donations and grants which are not subject to specific conditions by donors and grantors as to how they may be used. These include designated funds which have been set aside out of unrestricted funds by the trustees for specific purposes.

	At 1 April 2025 £	Incoming resources £	Resources expended £	At 31 March 2026 £
General funds	331,459	869,123	(817,299)	383,283

18 Unrestricted funds **(Continued)**

Previous year:	At 1 April 2024 £	Incoming resources £	Resources expended £	At 31 March 2025 £
General funds	358,486	1,004,193	(1,031,220)	331,459

19 Analysis of net assets between funds

	Unrestricted funds 2026 £	Restricted funds 2026 £	Total 2026 £
At 31 March 2026:			
Current assets/(liabilities)	390,950	201,239	592,189
Provisions	(7,667)	-	(7,667)
	383,283	201,239	584,522

	Unrestricted funds 2025 £	Restricted funds 2025 £	Total 2025 £
At 31 March 2025:			
Tangible assets	159	-	159
Current assets/(liabilities)	342,800	159,662	502,462
Provisions	(11,500)	-	(11,500)
	331,459	159,662	491,121

20 Related party transactions

There were no disclosable related party transactions during the year (2025 - none).

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2026

21	Cash generated from operations	2026 £	2025 £
	Surplus for the year	93,401	48,848
	Adjustments for:		
	Investment income recognised in statement of financial activities	(6,808)	(8,995)
	Depreciation and impairment of tangible fixed assets	159	6,562
	Movements in working capital:		
	(Increase) in debtors	(20,142)	(25,316)
	(Decrease) in creditors	(1,671)	(17,375)
	Increase in provisions	(3,833)	(2,500)
	Cash generated from operations	61,106	1,224

DREAMS COME TRUE

dreamscometrue.uk.com

www.facebook.com/DreamsComeTrueCharity/

www.instagram.com/dreamscometruecharity/

www.youtube.com/user/DreamsComeTrueUK

Registered with FUNDRAISING REGULATOR